



# CBCity 2025

## Council's Plan for the City

Delivery Program 2022-25  
Operational Plan 2022/23



# 7

## destinations



### Safe & Strong

A proud inclusive community that unites, celebrates and cares

Safe & Strong documents are guided by the Social Inclusion Lead Strategy. Supporting Plans, Action Plans and Policies cover such themes as being a child friendly City, children's services, community safety and crime prevention, inclusiveness, community services, universal access, reconciliation, ageing, community harmony and youth.



### Clean & Green

A cool, clean and sustainable city with healthy waterways and natural areas

Clean & Green documents are guided by the Environmental Sustainability Lead Strategy. Supporting Plans, Action Plans and Policies cover such themes as managing our catchments and waterways, natural resources, hazards and risks, emergency management, biodiversity and corporate sustainability.



### Prosperous & Innovative

A smart and evolving city with exciting opportunities for investment and creativity

Prosperous & Innovative documents are guided by the Prosperity and Innovation Lead Strategy. Supporting Plans, Action Plans and Policies cover such themes as revitalising our centres, employment, investment, being SMART and creative, and providing opportunities for cultural and economic growth.



### Moving & Integrated

An accessible city with great local destinations and many options to get there

Moving & Integrated documents are guided by the Transport Lead Strategy. Supporting Plans, Action Plans and Policies cover such themes as accessibility, pedestrian and cycling networks, pedestrian and road safety, transport hubs, and asset management.



### Healthy & Active

A motivated city that nurtures healthy minds and bodies

Healthy & Active documents are guided by the Health and Recreation Lead Strategy. Supporting Plans, Action Plans and Policies cover such themes as lifelong learning, active and healthy lifestyles, and providing quality sport and recreation infrastructure.



### Liveable & Distinctive

A well designed, attractive city which preserves the identity and character of local villages

Liveable & Distinctive documents are guided by the Liveable City Lead Strategy. Supporting Plans, Action Plans and Policies cover such themes as preserving the character and personality of centres, heritage, affordable housing, and well managed development.



### Leading & Engaged

A well-governed city with brave and future focused leaders who listen

Leading & Engaged documents are guided by Council's Lead Resourcing Strategies. Supporting Plans, Action Plans and Policies cover such themes as open government, managing assets, improving services, long term funding, operational excellence, monitoring performance, being a good employer, civic leadership, and engaging, educating and communicating with our community.





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Clr Khal Asfour  
MAYOR

*Khal Asfour*

## Message from the Mayor

On behalf of my fellow Councillors, the General Manager, Matthew Stewart, and over 1,400 people who work for the City of Canterbury Bankstown, I am pleased to present Council's 2022-25 Delivery Program and the 2022/23 Operational Plan. These are key Integrated Planning and Reporting documents that keep us on track to continue to deliver on the community's aspirations for the City as outlined in the City's Community Strategic Plan CBCity 2036. In fact, it's where 'the rubber hits the road'!

We know that people who live, visit and work in Canterbury-Bankstown want what everybody wants: to be happy, healthy and safe in a community that provides for their needs, values their culture, religion, heritage, respects the environment, considers the future, and respects the past. Council carries a heavy weight in securing these goals for our City and our people. We are one of the largest local government areas in NSW by population, one of its largest employers, manage nearly \$5 billion in assets and infrastructure, and will invest over \$1.1 billion in providing local services and facilities over the next three years.

I believe that the priorities outlined in the Delivery Program for the Council term to 2025, and the actions detailed in the Operational Plan, ensure that our services will continue to meet community expectations in terms of quality and value for money. We are committed to:

- leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action (e.g. increasing the tree canopy; establishing a solar farm in the City; and progressing a new Sustainable Resource Recovery Facility at Kelso);
- taking a more customer-centric approach to service delivery (e.g. verge mowing, town centre maintenance), aligning services with community expectations, strategies and available resources, and using data and technology to improve service provision;

- improving overall road condition and pursuing data and technology solutions to improve infrastructure maintenance e.g. using artificial intelligence and cameras on trucks to monitor and maintain the road conditions;
- marketing the City and aligning services with the evolving creative needs of our community (e.g. Campsie Cultural and Civic Precinct, night time economy);
- advocating for the community and our city, with better outcomes from NSW Government planning and infrastructure initiatives (e.g. transforming Canterbury and Bankstown-Lidcombe Hospitals into state-of-the-art facilities); and
- masterplanning for our local and village centres i.e. Canterbury, Lakemba, Belmore; Belfield Village; Punchbowl; and Wiley Park.

Though we are still recovering from many health and climate challenges of the past few years, I am excited to present this plan. I believe that we can deliver on the many initiatives detailed within, and which the community so richly deserves and expects.

I am incredibly proud of the efforts of my fellow Councillors and the support of staff to date, and I look forward to the bright future forecast by this plan.



Matthew Stewart

## Message from the General Manager

It's a privilege to lead the Council honoured with the 2021 Bluett Award as the most progressive metro council in NSW. Winning such a prestigious award was no mean feat. Local government as a Sector provides a far more diverse range of services and facilities for its community than your average business or government enterprise, and this Council manages one of the largest annual budgets and asset portfolios in NSW.

This Council delivers more than 100 distinct services including waste management, town planning, library services, swimming pool management, child care operations, graffiti management, land and water conservation, native title, sportsfield management, meals on wheels, illegal dumping, bushfire management, road resurfacing, and even powerful owl monitoring. Each of these services requires different skills and qualifications from over 1,400 staff, different levels of funding and subsidisation, and each comes with its own set of conditions, obligations, regulations and constraints. It's a fine balancing act to ensure each service gets proper attention, to meet community expectations, to maintain a responsible fiscal outlook, and to take thoughtful risks to be creative and innovative with service delivery.

The 2022-25 Delivery Program and 2022/23 Operational Plan provides a customer-focused, 'back to basics' approach with operating and capital budgets that maintain the City's asset base, provide local services that understand community expectations, and are sustainable now, and in the long term.

The next year alone will see Council spending \$96.4 million on capital works across the City including \$60 million on upgrades to community buildings and leisure and aquatic facilities; \$12.6 million on road, car park, bridge and traffic upgrades; \$4 million on parks, playgrounds and sporting facilities; \$3.2 million on water quality improvements; \$1.5 million on footpaths and boardwalks; and \$1.7 million on town centres. Over the next twelve months, the community can expect to see:

- more tree planting and a Towards Net Zero Emissions Plan;
- an annual calendar of events, including Ramadan Nights Lakemba, Lunar New Year and Bankstown Bites;
- Child Safe Organisation initiatives;
- increased marketing of the City through events like CBEvolve;
- new community facilities at Hurlstone Park and Thurina Park
- construction commencing on the new Canterbury Leisure and Aquatic Centre;
- upgraded sporting facilities including a new synthetic playing field at Padstow Park; upgraded sporting amenities buildings at Bennett Park, Croydon Park, Memorial Oval, O'Neill Park and Parry Park; and sportsfield improvements at Croydon Park and Lance Hutchinson Reserve;
- new playgrounds at Burnett Reserve, East Hills Park and Josephine Reserve and an improved Cup and Saucer Creek bike path; and
- significant effort to advocate on better outcomes for the many major infrastructure projects happening right now in our City including Sydney Metro, Western Sydney University, Canterbury Hospital, and a new Bankstown-Lidcombe Hospital.

Our Delivery Program and Operational Plan provides for allows us to further invest in our City, creating jobs, encouraging businesses and providing more for the community. I am determined to deliver on making us stronger, cooler, greener, and more resilient, while at the same time keeping a firm rein on spending, being a good employer, and living up to our reputation as the most progressive local council in NSW.

## Vision and values

### CBCity 2036 - City Vision

“Canterbury-Bankstown is thriving, dynamic and real”.

### Our Corporate Vision

“A leading organisation that collaborates and innovates”.

### Our Corporate Mission

“To provide quality services to our community every day”.

## WE STICC TO OUR VALUES



We are committed to **safety**



We work as one **team**



We act with **integrity**



We care about our **customers**



We **continuously improve**



## Acknowledgement

CBCity acknowledges the traditional custodians of this land, the Darug and the Eora peoples. We recognise and respect their cultural heritage, beliefs and relationship with the land, and pay our respects to their Elders past, present and emerging, and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

# OUR COUNCILLORS

## BANKSTOWN Darani (Ghost Gum)

Bankstown,  
Chullora,  
Greenacre,  
Mount Lewis,  
Punchbowl (part)



**Clr Khal Asfour  
(ALP)** - Mayor  
Mayor@  
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9707 9523



**Clr Bilal El-Hayek  
(ALP)** - Deputy Mayor  
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**Clr George Zakhia  
(LIB)**  
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## BASS HILL BURA (Kangaroo)

Bankstown Airport,  
Bass Hill, Birrong,  
Chester Hill, Condell Park,  
Georges Hall, Lansdowne,  
Potts Hill, Regents Park,  
Sefton, Villawood, Yagoona



**Clr Chris Cahill  
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**Clr Rachelle Harika  
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**Clr Charlie Ishac  
(LIB)**  
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0498 141 149

## CANTERBURY BUDJAR (Paperbark)

Ashbury, Belfield, Campsie,  
Canterbury, Clemton Park,  
Croydon Park, Earlwood,  
Hurlstone Park



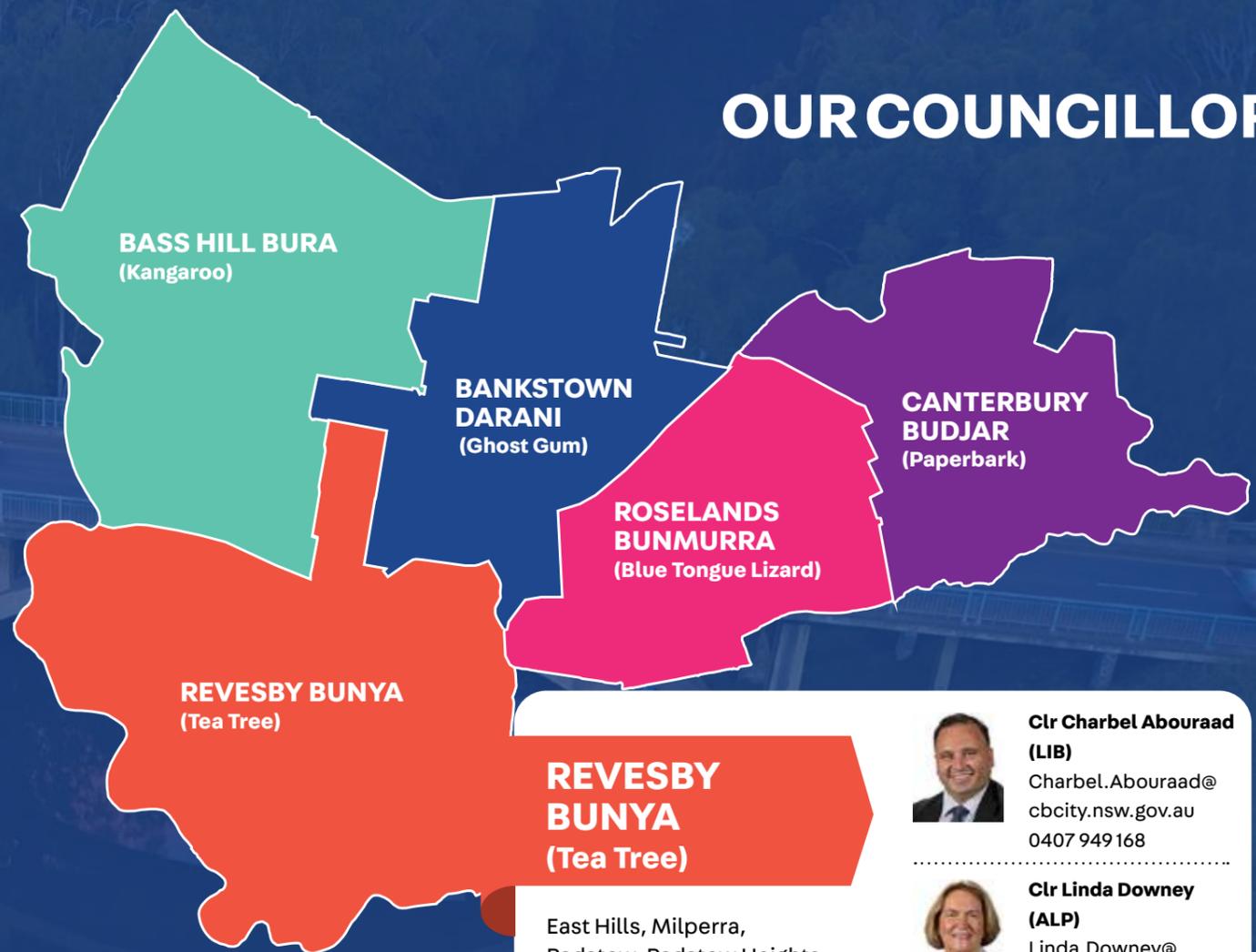
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## REVESBY BUNYA (Tea Tree)

East Hills, Milperra,  
Padstow, Padstow Heights,  
Panania, Picnic Point,  
Revesby, Revesby Heights



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## ROSELANDS BUNMURRA (Blue Tongue Lizard)

Belmore, Beverly Hills,  
Kingsgrove, Lakemba,  
Narwee, Punchbowl (part),  
Riverwood, Roselands,  
Wiley Park



**Clr Sazeda Akter  
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## Our Executive and Organisation

### General Manager – Matthew Stewart Centre

Matthew is responsible for Council's overarching management and strategic direction.

Directors, from left to right:

### Director City Future – James Carey

James is responsible for managing integrated planning and reporting, digital innovation, city business, community engagement, events and activation, communications, corporate sustainability, environmental sustainability, major strategies and major projects which transform the City and improvement of all public spaces and town centres.

### Director Community Services – Graeme Beattie

Graeme is responsible for managing the delivery of major services to the community including waste, libraries, community services, children services, leisure and recreation and customer service.

### Director Corporate – Ken Manoski

Ken is responsible for Council's corporate service and support functions including finance, procurement and stores, governance and property services, legal, policy, audit and information services.

### Director City Assets – Anthony Vangi

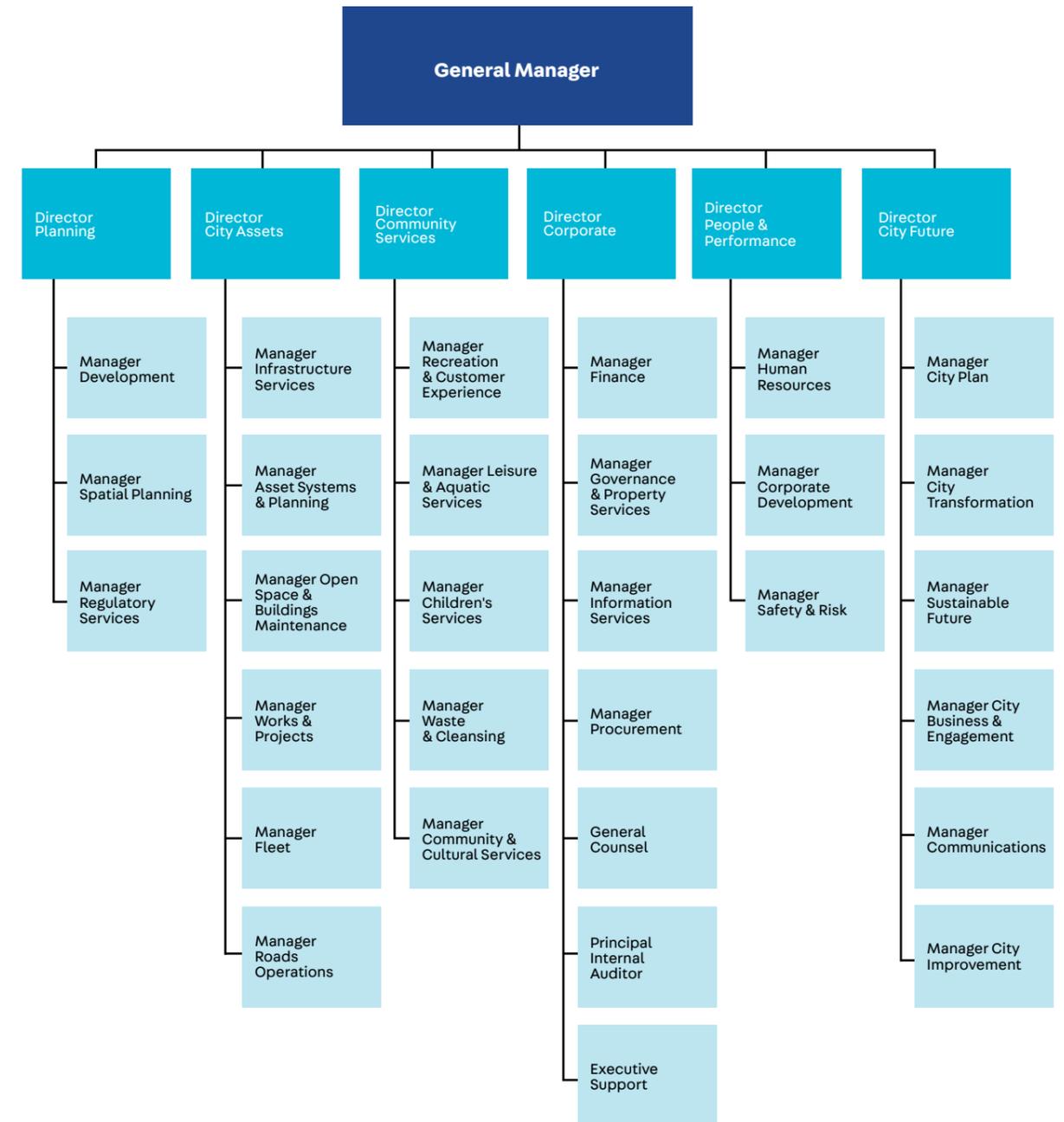
Anthony leads the City Assets Department which is responsible for managing asset and infrastructure related enquiries from the community and the provision of planning, designing, building and maintenance of Council's asset portfolio which includes roads, stormwater, open space, buildings and fleet.

### Director People & Performance – Simone Robards

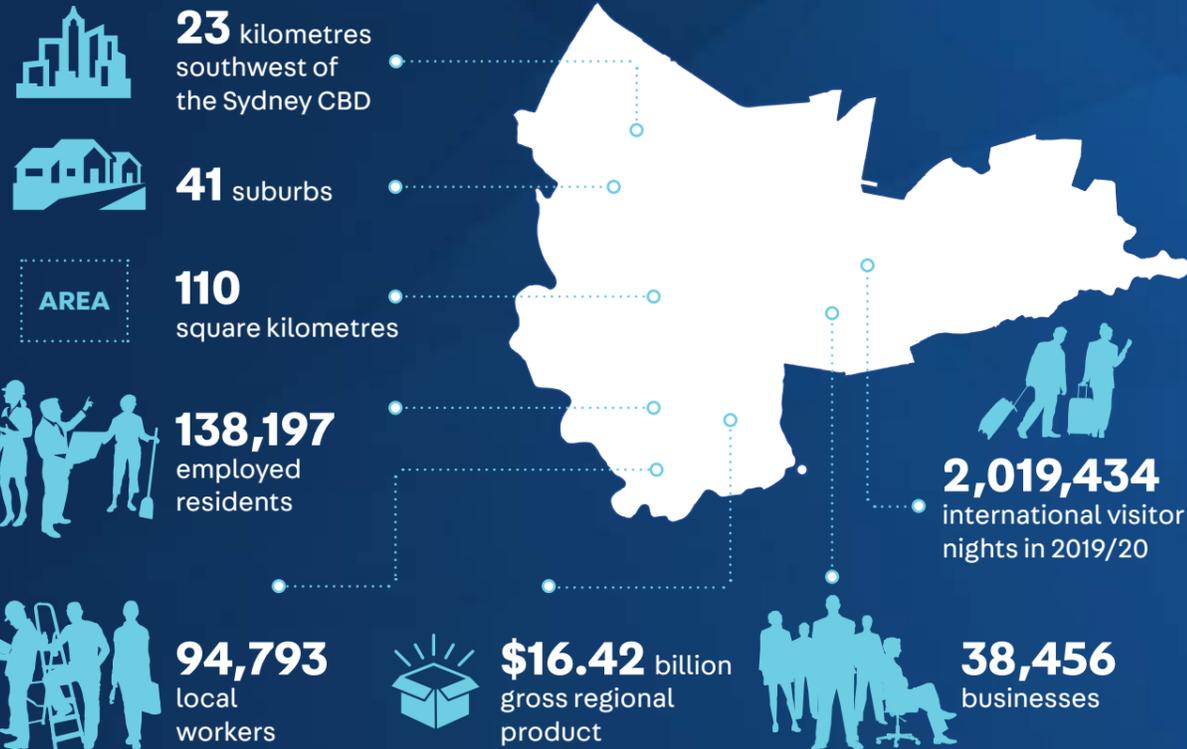
Simone is responsible for setting the organisation's approach to people and organisational performance. This department includes HR, payroll, learning and development, internal communications, WHS, risk management, corporate and workforce planning, talent management and organisational performance.

### Director Planning – Simon Manoski

Simon leads teams responsible for city-wide planning outcomes and all development and regulatory functions. The Planning department includes development services, spatial planning, regional illegal dumping and regulatory services.



# OUR CITY



# OUR COMMUNITY



**378,425**  
est. population in 2021

**500,000**  
population by 2036

**35**  
median age

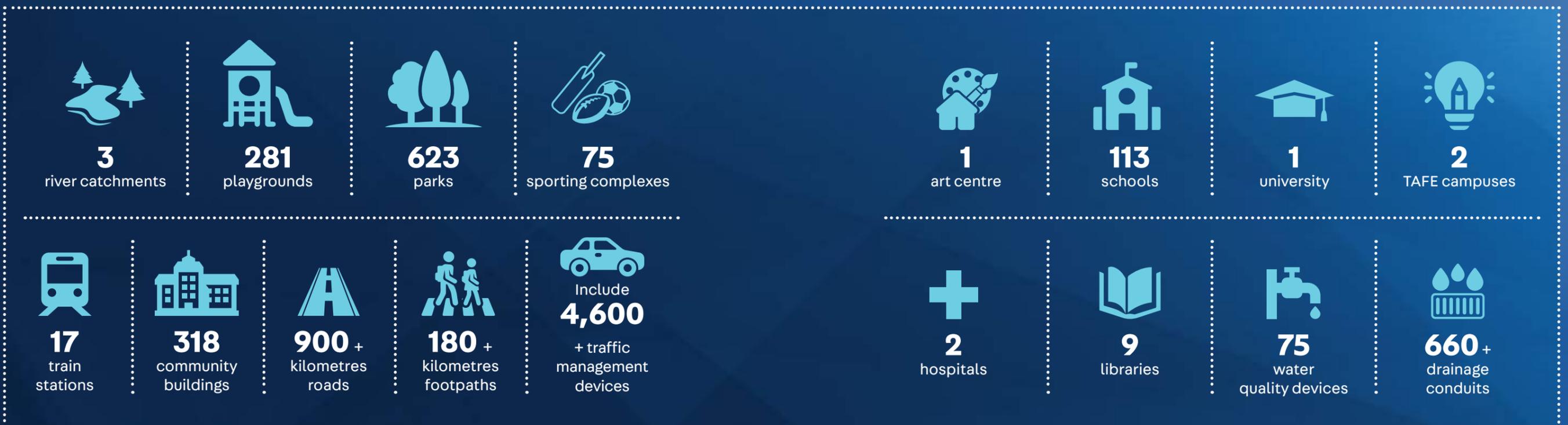
**44%**  
born overseas

**60%**  
speaks a language other than English

**18.8%**  
over 60

**24.2%**  
under 18

# OUR ASSETS





# Our City at a Glance

The City of Canterbury Bankstown was formed on 12 May 2016, amalgamating the former Bankstown and Canterbury Councils. With more than 378,000 residents (2021 Estimated Residential Population), we are currently one of the most populous local government areas (LGA) in New South Wales. CBCity is located in Sydney's south-western suburbs, between eight and 23 kilometres of the Sydney CBD.

The City occupies a strategic position within Sydney's primary transport and freight corridors, accessible by air, rail, and road and only 30 minutes from Sydney (Kingsford Smith) Airport and Port Botany. There are 18 employment land precincts located across the LGA comprising about 986 hectares of employment land, providing an array of opportunities.

The City is a gateway to western and southern Sydney, traversed by major state and regional roads including the M5 Motorway, Hume Highway, King Georges Road, Henry Lawson Drive, Canterbury Road, Roberts Road and Stacey Street. It contains important freight routes, providing a conduit for mineral and agricultural exports from regional NSW to Port Botany. It is also crossed by three rail lines: the Australian Rail Track Corporation (ARTC) freight line, and the East Hills and Bankstown commuter lines.

Under the Sydney Metro Project the City will benefit from, faster, more frequent services, better accessibility and a metro train at least every four minutes.

On the far western border of the City lies Sydney Metro Airport Bankstown, one of two leading general aviation airports in NSW. It is a major centre of economic activity operating as the base for NSW Police Air Wing, the NSW National Parks and Wildlife Service, the Royal Flying Doctor Service, NSW Forests, Greater Sydney Area Helicopter Medical Service, and the Aviation Studies program of the University of NSW.

In October 2020, construction commenced on a new 'vertical city' campus of the Western Sydney University in the heart of the Bankstown CBD. Here 10,000 students and 700 staff, as well as facilities for health, education, manufacturing and IT students will be accommodated.

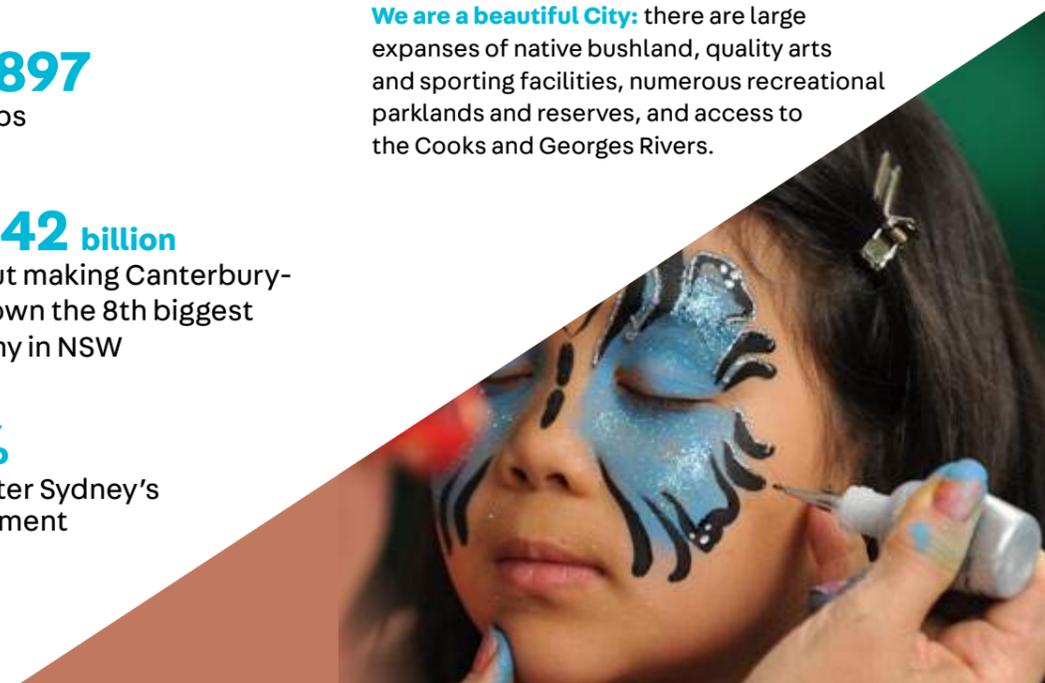
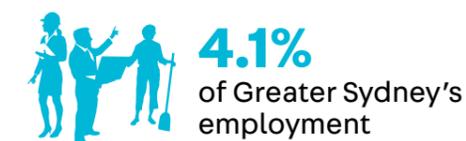
Canterbury-Bankstown features two significant health precincts, Canterbury Memorial Hospital and the Bankstown-Lidcombe Hospital. In July 2020, The NSW Government called for proposals to secure a site to provide a new world-class \$1.3 billion Bankstown-Lidcombe Hospital.

**We are a productive City:** home to over 38,456 businesses and 118,897 local jobs, up from 32,432 and 114,679 in 2017 respectively. This results in \$15.8 billion in output making Canterbury-Bankstown the eighth largest economy in NSW and a contributor of 4.1 per cent of Greater Sydney's employment. The City is well placed to capitalise on the growth of knowledge intensive, healthcare and education employment sectors.

**We are a fast-growing City:** expected to reach 500,000 people in the next 20 years. We are a diverse City: In Canterbury-Bankstown, 44 per cent of our population were born overseas and 60 per cent speak any one of around 100 languages and dialects. This is almost double the diversity of Greater Sydney.

**We are a young City:** nearly 50 per cent of the City is younger than 34 years old. This is a huge opportunity - young people are tech-savvy, innovative and are the future leaders. They are optimistic and excited about the future, and the future of our City.

**We are a beautiful City:** there are large expanses of native bushland, quality arts and sporting facilities, numerous recreational parklands and reserves, and access to the Cooks and Georges Rivers.



## WHAT YOU SAID INVESTMENT IN/ FOCUS ON:



Littering and dumped rubbish



Cleaning public spaces and overall cleanliness of the City



Maintaining local roads



Footpaths



The look and feel of local development

## TOP DRIVERS OF OVERALL SATISFACTION/ DISSATISFACTION:



Providing value for money services



Management of the City



Listening and responding to concerns of the community



Programs and support for older residents

## OVERALL COMMUNITY SATISFACTION RATING WITH SERVICES

■ Extremely satisfied   
 ■ Very satisfied   
 ■ Quite satisfied   
 ■ Neither/Nor  
■ Quite dissatisfied   
 ■ Very dissatisfied   
 ■ Extremely dissatisfied



## COMMUNITY CONNECTEDNESS SCORE

While still high overall, there was a slight decrease in the Community Connectedness score in 2020 compared to 2019.

This measures an individual's connection to, participation in and feelings towards living within their community.



# City Challenges

Issue/Challenge	What you need to know!	What is Council doing? See the Operational Plan
<p>Our Assets are reaching the end of their life</p> <p><i>CBCity is the custodian of more than \$4.8 billion of assets that need to be maintained and renewed.</i></p>	<ul style="list-style-type: none"> <li>Assets are ageing and people want modern, new and improved facilities. The challenge is balancing this with limited funds.</li> <li>It will require difficult decisions around consolidating assets, reviewing assets and service levels.</li> <li>Challenge of balancing services and assets and financial management.</li> </ul>	<p>Leading &amp; Engaged</p> 
<p>The climate is changing - we need to be more resilient in response to more fires/ floods/ heat waves</p> <p><i>we are the fourth largest emitter of CO2 by LGA in Greater Sydney.</i></p>	<ul style="list-style-type: none"> <li>The city is hot and residents are in the highest risk category for heat vulnerability and the situation will get worse.</li> <li>There is a need to focus on 'Cooling the City'.</li> <li>More trees and green space, increasing green energy use, as well as planning more diligently for fire and flood - costs money.</li> <li>Council can only play a small (but important part).</li> <li>Decisions now will have a long-term affect.</li> </ul>	<p>Clean &amp; Green</p> 
<p>There is a poor perception of the city making job creation and investment difficult</p> <p><i>Our City is the eighth largest economy in NSW.</i></p>	<ul style="list-style-type: none"> <li>The community are proud of their City and have lots to offer.</li> <li>CBCity's central location brings great benefits.</li> <li>Negative messaging from the way news is reported through to the simplest social media post all have an impact.</li> <li>Unfair and unfounded perceptions affect investment, local jobs, house prices and migration.</li> <li>Everyone has a role to talk up - not down - the City.</li> <li>Council needs to celebrate and capatilise on the current focus on the City.</li> </ul>	<p>Leading &amp; Engaged</p> 
<p>There are major infrastructure projects occurring in the City</p> <p><i>Our City is transforming - from Hospitals to Metros</i></p>	<ul style="list-style-type: none"> <li>There will be some 'growing pains' as the City undergoes a once-in-a-generation level of investment.</li> <li>There is a need to continue to push for more investment and changes - e.g. public transport connection to Parramatta, SBS to Campsie and Canterbury Hospital.</li> </ul>	<p>All 7 destinations</p> 
<p>Competing uses of our limited open space</p> <p><i>Open Space is unequally distributed across the City.</i></p>	<ul style="list-style-type: none"> <li>There are no greenfield spaces to develop and improving or upgrading open spaces is expensive.</li> <li>Council's open space is highly used, and there are competing demands from the various users.</li> <li>Uses are also changing as preferences for different sports activities grow.</li> <li>There can't be a playground on every corner park.</li> <li>Solutions lie in pursuing opportunities to create multi-use facilities, linking open spaces, better use of existing spaces, and gain access to open space within schools.</li> </ul>	<p>Healthy &amp; Active</p> 
<p>Population is coming - we can't ignore it</p> <p><i>The population is expected to grow 500,000 people in the next 20 years with 50,000 new residences.</i></p>	<ul style="list-style-type: none"> <li>Families are growing and want to stay and new residents come to the city.</li> <li>The cost of housing is very high and growing higher.</li> <li>There is a gap between income and affordable housing.</li> <li>People want well designed housing, and a variety of housing types.</li> <li>People want to keep the character of the existing "villages".</li> <li>If we don't plan for it, the alternative is no planning.</li> </ul>	<p>Liveable &amp; Distinctive</p> 

Issue/Challenge	What you need to know!	What is Council doing? See the Operational Plan
<p>Focusing on the Customer</p> <p><i>Council takes 200,000 customer service calls per year - 50,000 relate to waste, 40,000 for household clean-ups, and 110,000 for general enquiries.</i></p>	<ul style="list-style-type: none"> <li>Councils collect 3 per cent of national tax revenue yet delivers 23 per cent of services.</li> <li>There is low community awareness of the variety and level of services Council provides.</li> <li>Data and evidence can be used to improve service delivery.</li> <li>There must be balance between what the community wants and what Council can reasonably provide and fund.</li> </ul>	<p>Leading &amp; Engaged</p> 
<p>Our centres and their shops are ageing</p> <p><i>Our town centres were mostly designed and built in the 1950s</i></p>	<ul style="list-style-type: none"> <li>Since the 1950's, there have been changes in human consumption, behaviours, and community's wants and needs. Some businesses are struggling to compete with larger centres.</li> <li>People want their City to look and feel loved - to be clean, vibrant, thriving and cosmopolitan.</li> <li>Council can do some things, but many issues relate to the type and condition of private buildings and shops.</li> <li>Everyone has a role to help to keep our city clean - it's not just Council.</li> <li>All centres can't be fixed at the same time.</li> </ul>	<p>Liveable &amp; Distinctive</p> 
<p>Lots of rubbish and nowhere to put it</p> <p><i>Our City generates 88,000 tonnes of red bin waste each year, and 14,500 tonnes of bulky waste - and it is increasing every year.</i></p>	<ul style="list-style-type: none"> <li>Waste disposal costs are increasing and place a heavy burden on Council finances.</li> <li>Waste tips are running out - we must reduce waste in the first place.</li> <li>Only 11.5 per cent of the millions of dollars raised through the NSW Government Landfill Levy is reinvested into the waste sector.</li> <li>Council wants every household to have access to a food recycling program by 2030.</li> <li>There are lots of opportunities for the future - creating a Sustainable Resource Recovery Facility at Kelso, implementing better waste management practices in general; and better managing tip legacy sites.</li> </ul>	<p>Clean &amp; Green</p> 
<p>We can't build more roads and carparks to solve traffic congestion</p> <p><i>Analysis of car ownership in 2016, indicates 45% of households in City of Canterbury Bankstown had access to two or more motor vehicles</i></p>	<ul style="list-style-type: none"> <li>There is a heavy and increasing reliance on private vehicle use.</li> <li>More roads and car parks just creates more demand and more traffic.</li> <li>People want better connectivity; more frequent and reliable public transport; safe, well-maintained roads; dedicated bike paths and more footpaths - this comes at a cost.</li> <li>Seeking opportunities to locate 80 per cent of new houses within walking distance of mass transit, and shifting to more sustainable modes of transport such as walking and cycling is part of the solution and will have a positive impact on future trends.</li> </ul>	<p>Moving &amp; Integrated</p> 
<p>COVID-19 will continue to impact on our community and Council</p> <p><i>COVID-19 has changed the way we live</i></p>	<ul style="list-style-type: none"> <li>Post COVID-19 surveys shows that the community values and knows the local area more, are using open space more, shopping locally more often, and working from home more.</li> <li>The community expects Council to take a lead role in managing the local impacts of the COVID-19 pandemic.</li> <li>Council is still trying to understand the 'new normal' in terms of service provision and community needs.</li> <li>Council must explore how to be more resilient as a community and as an organisation so we can provide a more agile response to future shocks.</li> </ul>	<p>Safe &amp; Strong</p> 

# Integrated Planning and Reporting (IP&R)

Communities do not exist in isolation – they are part of a larger natural, social, economic and political environment. Council’s plans and strategies also do not exist in isolation – land use and infrastructure planning support social, environmental and economic outcomes, and vice-versa – they are all connected and must therefore be integrated.

Under the *Local Government Act 1993*, Councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IP&R) Framework. IP&R requires councils to draw their various plans together and understand how they interact.

IP&R also acknowledges that the City is constantly changing and that decisions made now may have a long ‘lead’ time before they are realised in the future. Planning must prepare for a sustainable future, one that ensures that future generations aren’t left with an unsustainable legacy. IP&R allows councils to get the maximum leverage from their efforts by planning holistically for the future.

Importantly, IP&R opens the way for councils and their communities to have important conversations about funding priorities, service levels, preserving local identity and planning in partnership for a more sustainable future. The essentials of the Integrated Planning and Reporting Framework are shown in the adjacent image. This Annual Report forms part of the perpetual reporting and review phase shown.

Council’s IP&R obligations are detailed in Section 8c of the *Local Government Act 1993* which outlines the principles for strategic planning that must be applied to the IP&R Framework.

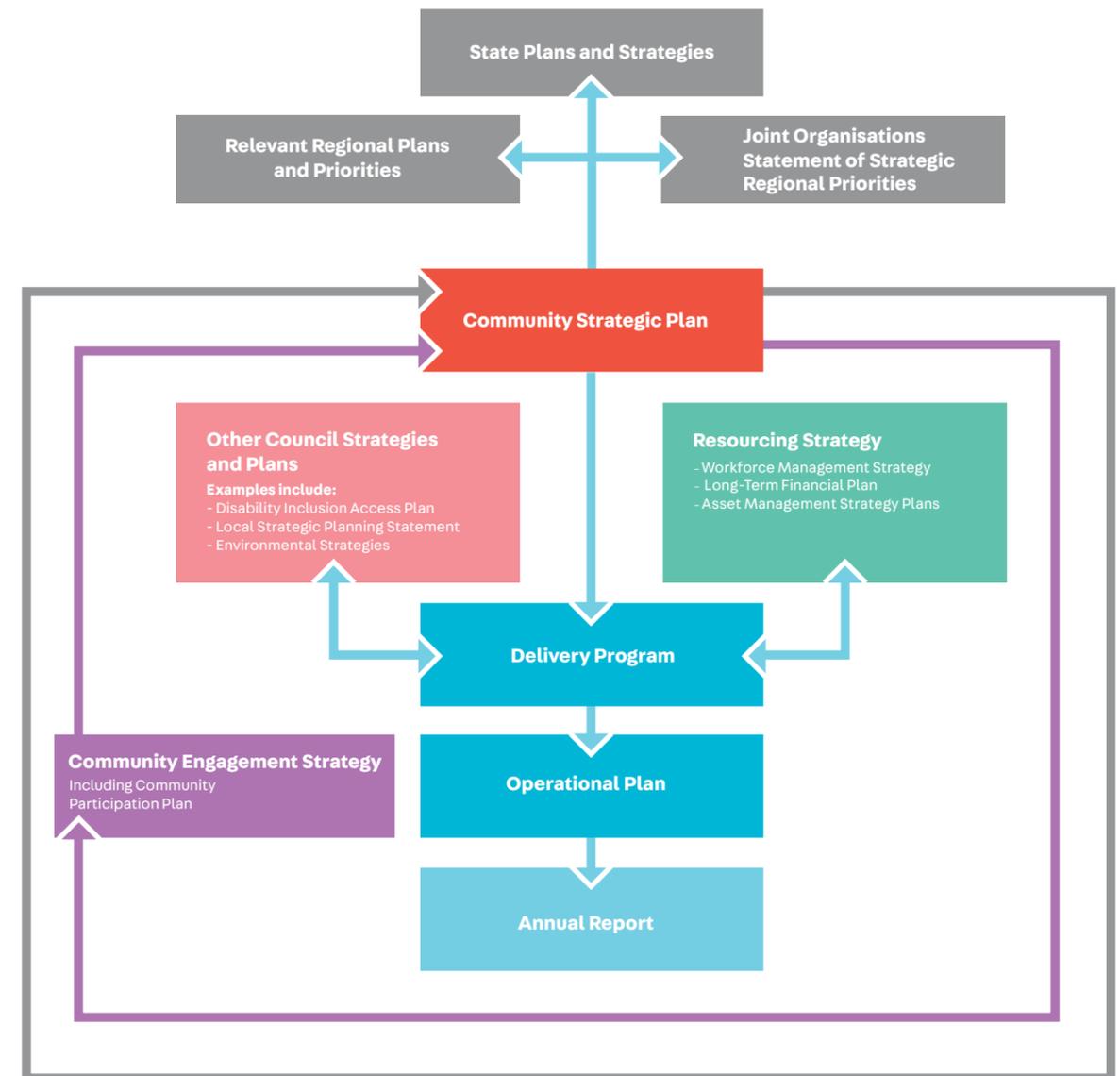
## These principles are to:

- identify and prioritise key local community needs and aspirations and consider regional priorities;
- identify strategic goals to meet those needs and aspirations;
- develop activities, and prioritise actions, to work towards the strategic goals;
- ensure that the strategic goals and activities to work towards them may be achieved within Council resources;
- regularly review and evaluate progress towards achieving strategic goals;
- maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals;
- collaborate with others to maximise achievement of strategic goals;
- manage risks to the local community or area or to the Council effectively and proactively; and
- make appropriate evidence-based adaptations to meet changing needs and circumstances.

## Decisions made by Council should:

- recognise diverse local community needs and interests;
- consider social justice principles – access, equity, rights and participation;
- consider the long term and cumulative effects of actions on future generations;
- consider the principles of ecologically sustainable development; and
- be transparent and accountable in decision-making.

## The essential elements of the IP&R Framework are:



[cb.city/IntegratedPlanning](http://cb.city/IntegratedPlanning)

### **The Community Strategic Plan**

CBCity 2036 guides Canterbury-Bankstown for the next decade and beyond on its journey to be a thriving, dynamic and real city of people who are interested and interesting – unapologetically themselves.

It's based on thousands of conversations with residents, businesses and government agencies, and interprets their vision into a blueprint to transform Canterbury-Bankstown.

CBCity 2036 is for the people who live, visit and work in Canterbury-Bankstown now and in the future. These people want what everybody wants - to be happy, healthy and safe in a community that:

- provides for their needs;
- values their culture, religion, and heritage;
- respects the environment;
- considers the future; and
- respects the past.

Council's response to CBCity 2036 can be found in its Delivery Program annual Operational Plans.

### **The Delivery Program**

The Delivery Program examines the important issues facing the Council and outlines the priorities for the Council term to ensure that services continue to meet community expectations in terms of quality and value for money.

### **The Operational Plan**

Annual Operational Plans expand on the priorities in the Delivery Program by identifying the specific services and projects Council will provide annually.

### **The Resourcing Strategy**

Other supporting strategies and plans ensure that Council's work is integrated and well planned, chief amongst these, being the Resourcing Strategy, which comprises a 10-year Asset Management Plan, 10-year Long Term Financial Plan and a three-year Workforce Strategy. The Resourcing Strategy ensures that Council has all of the resources it needs to deliver on its commitment to the community.

### **Delivery Program Introduction**

The Delivery Program examines the important issues facing Council and outlines the priorities for the Council term to ensure that services continue to meet community expectations in terms of quality and value for money. It is a statement of commitment to the community from their elected Council.

The Delivery Program translates the community's strategic goals (as outlined in CBCity 2036, Council's Community Strategic Plan) into actions for a specific Council term. It identifies the priority activities that will be undertaken using the resources identified in the Resourcing Strategy. Delivering on those priorities will be monitored and reported on as an indicator of Council performance.

### **Operational Plan Introduction**

The annual Operational Plan expands on the priorities in the Delivery Program by identifying the specific services and projects Council will provide annually and the budget for delivering these.

The Operational Plan also identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.



# Destinations and Services

CBCity 2036 is a plan for the next decade and beyond to guide the City on its journey to be a thriving, dynamic city of people who are interested and interesting – unapologetically themselves. CBCity 2036 is delivered through seven Destinations, each with specific outcomes for residents, businesses, government agencies and community organisations to contribute towards.

Council’s contribution to delivering CBCity 2036 is achieved through the 21 key service areas (or principal activities). These services need to be effective and efficiently provided and their progress and achievements monitored and reported to our community.



## Safe and Strong

- Community
- Children



## Healthy and Active

- Leisure and Aquatics
- Sport and Recreation
- Parks and Open Space
- Libraries



## Liveable and Distinctive

- Regulation and Compliance
- Development Services
- Town Centres
- Future Planning



## Clean and Green

- Flood, Emergency and Stormwater Management
- Waste, Recycling and Street Cleaning
- Environment and Sustainability



## Prosperous and Innovative

- Economic Development
- Events
- Arts and Culture



## Leading and Engaged

- Customer Experience and Organisational Support
- Communication and Engagement
- Leadership and Governance
- Property Management



## Moving and Integrated

- Roads, Footpaths and Moving Around



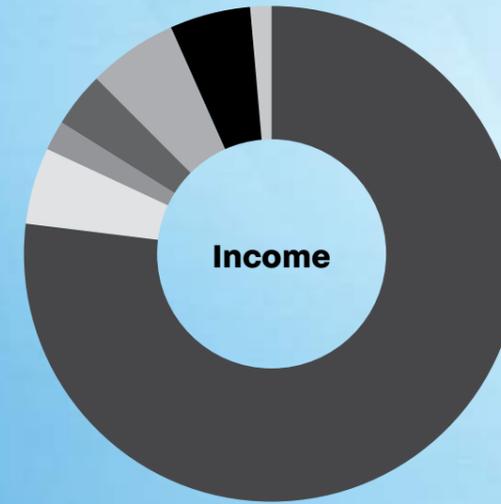
Every \$100 collected in revenue is distributed as follows across a range of services.



### Income and Expenditure Summary (000's)

To provide these services, Council collects income from the following sources:

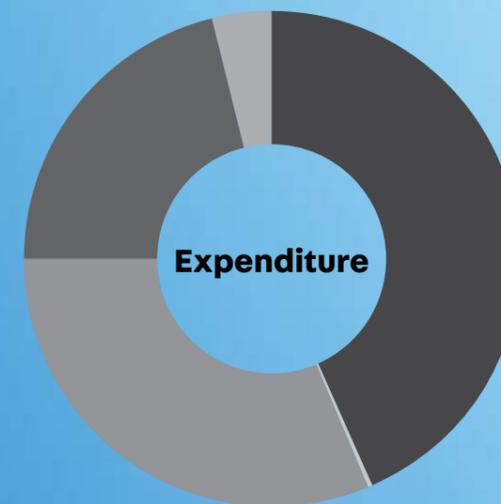
Income	22/23	23/24	24/25	2022-2025
Rates and Annual Charges	\$274,261	\$290,278	\$306,648	\$871,188
User Charges and Fees	\$19,118	\$19,023	\$19,399	\$57,540
Interest and Investment Revenue	\$6,673	\$6,856	\$6,993	\$20,522
Other Revenues	\$14,079	\$14,361	\$14,648	\$43,088
Grants and Contributions Provided for Operating Purposes	\$21,411	\$21,812	\$22,208	\$65,431
Grants and Contributions Provided for Capital Purposes	\$23,042	\$17,815	\$16,300	\$57,157
Other Income	\$5,123	\$5,225	\$5,330	\$15,677



	2022-2025
Rates and Annual Charges	\$871,188
User Charges and Fees	\$57,540
Interest and Investment Revenue	\$20,522
Other Revenues	\$43,088
Grants and Contributions Provided for Operating Purposes	\$65,431
Grants and Contributions Provided for Capital Purposes	\$57,157
Other Income	\$15,677

### Funds are distributed as follows:

Expenses	22/23	23/24	24/25	2022-2025
Employee Benefits and On-costs	\$157,401	\$160,646	\$164,737	\$482,784
Borrowing Costs	\$768	\$1,413	\$1,362	\$3,543
Materials and Services	\$115,040	\$116,320	\$118,596	\$349,956
Depreciation and Amortisation	\$77,892	\$77,108	\$77,100	\$232,100
Other Expenses	\$13,963	\$14,242	\$14,527	\$42,733



	2022-2025
Employee Benefits and On-costs	\$482,784
Borrowing Costs	\$3,543
Materials and Services	\$349,956
Depreciation and Amortisation	\$232,100
Other Expenses	\$42,733

# Capital Works Summary

Council is forecast to spend \$96.4 million on capital works across the City of Canterbury Bankstown in 2022/23 including:



**\$60 million**  
on upgrades at community buildings and leisure and aquatic facilities



**\$12.6 million**  
on road, car park, bridge and traffic upgrades



**\$4 million**  
on our parks, playgrounds and sporting facilities



**\$3.2 million**  
water quality improvements



**\$1.5 million**  
on our footpaths and boardwalks



**\$1.7 million**  
on town centres

## Key Projects

- Commence construction of the new Canterbury Leisure and Aquatic Centre.
- Construct the new Thurina Community Centre.
- Various upgrades at sports amenities buildings including Bennett Park, Croydon Park, Memorial Oval, O'Neill Park and Parry Park.
- Implement sportsfield improvements at Croydon Park and Lance Hutchinson Reserve.
- Upgrade playgrounds at Burnett Reserve, East Hills Park and Josephine Reserve. Prepare concept designs for a new playspace at Deepwater Park and Ewen Park.
- Deliver improvements to the Cup & Saucer Creek bike path.
- Construct a new dog off leash area at Virginius Reserve.
- City wide road rehabilitation program including Beamish Street at Campsie, Bonds Road at Riverwood, and Fitzpatrick Street at Revesby.
- Implement town centre upgrades at Rawson Road Greenacre and design upgrades for East Hills and Yagoona.



# Delivery Program 2022-25

Council's response to **CBCity 2036**;  
a community strategic plan for the City.



## Delivery Program Introduction

The Delivery Program examines the important issues facing Council and outlines the priorities for the Council term to ensure that services continue to meet community expectations in terms of quality and value for money. It is a statement of commitment to the community from their elected Council.

The Delivery Program translates the community's strategic goals (as outlined in CBCity 2036, Council's Community Strategic Plan) into actions for a specific Council term. It identifies the priority activities that will be undertaken using the resources identified in the Resourcing Strategy. Delivering on those priorities will be monitored and reported on as an indicator of Council performance.



# SAFE & STRONG

**What you want**  
CBCity 2036 is a proud inclusive community that unites, celebrates and cares.

## Council Services:



**Children's Services**



**Community Services**



## Children's Services

We provide a range of flexible childcare service options:

- 4** Long Day Care
- 1** Family Day Care
- 1** Occasional Day Care
- 1** Outside School Hours



We provide indirect support for other children's services on Council land



- We advocate for children's rights, needs and voices at all levels
- We provide early childhood intervention services e.g. speech pathology

## Community Services



We deliver **Meals on Wheels Service**

**55,000** meals per year

We provide and maintain flexible and high quality community facilities available for community use including



**25** facilities with 38 hireable spaces



We support the community to deliver their own services through a variety of means including assistance with planning, advocacy, volunteer programs and grant funding.



We lead community development and capacity building activities that support important community groups and issues including seniors, CALD, ATSI, people with disability, LGBTQIA+, mental health and community safety.





## Council Assets

**430** community facilities including public halls, senior centres, citizens centres, youth centres, public toilets etc.

**17** facilities providing child care across the City (7 we own and operate, 10 operated by other providers).

## Issues

- Our assets are ageing.
- People want modern, new and improved facilities.
- There must be balance between what the community wants and what we can reasonably provide and fund.
- This may require difficult decisions around consolidating, reviewing and investing in assets as well as reviewing service levels.

## Priorities 2022-25

- Improving or consolidating ageing assets to provide new, modern, multipurpose community facilities, including integration with other council facilities.
- Exploring opportunities for income generating activities to support sustainable operations.
- Maximising participation, accessibility, diversity, inclusion and occupancy rates of community buildings.
- Being a child-safe organisation.
- Promoting, delivering and funding local community development and capacity building projects and programs.
- Promoting and supporting volunteerism.
- Exploring opportunities for intergenerational programs and facilities.



# CLEAN & GREEN

**What you want**  
CBCity 2036 is a clean and sustainable city with healthy waterways and natural areas.

## Council Services:



**Environment & Sustainability**



**Flood, Emergency & Stormwater Management**



**Waste, Recycling & Street Cleaning**



## Environment and Sustainability

- We manage and maintain a range of environmental and sustainability assets.
- CBCity emits **2.8 million tonnes** of CO2 annually, so we take direct action to prevent climate change.
- We plan for and implement programs, projects and infrastructure to improve local biodiversity (giving away 10,000 native plants to the community each year), canopy cover and waterway health.
- We work with other councils, government agencies and the community to address regional environmental and sustainability priorities.

**100%** renewable energy from 1 July 2022



## Flood, Emergency and Stormwater Management

- We manage the majority of the local stormwater network of pits, pipes, channels, waterways and waterbodies through which local stormwater moves.
- We support local emergency management such as SES during fire, storms and flood.
- We work with other councils, government agencies and the community to improve stormwater, flood and emergency management.

## Waste, Recycling and Street Cleaning

- We maintain a fleet of waste trucks and empty 10 million household bins and 1,080 town centre bins annually and our City's homes generates:



**88,000** tonnes red bin waste



**22,000** tonnes yellow bin recyclables



**28,000** tonnes garden organics



**39,000** km streets swept annually

- We plan for and implement programs, projects and infrastructure to reduce, reuse and recycle.
- We use data and technology to improve our services, including using artificial intelligence and machine learning to improve our waste collection service and prevent waste contamination.
- We work with other councils, government agencies and the community to improve waste management.



## Council Assets

**23,000**   
water quality devices

 **185** (76 litter and gross pollutant capture devices and 109 natural biofilter devices)

**350** ha natural bushland

 **49** trucks in our waste fleet

 **22** Council sites with solar panels

 **37** open waterbodies

 **21** EV charging stations

 **19** electric vehicles in our fleet including an electric garbage truck and street sweeper

  
**62,235**  
street trees

Waterways across **3** river systems – Georges River, Cooks River and Parramatta (Duck) River

## Issues

- Creating a clean city with clean streets and town centres, and a green City with more tree cover is important to you.
- Large areas of hard surfaces and low vegetation cover creates issues such as increased stormwater runoff and local flooding and water quality concerns; it also means our city is hot and can create health and wellbeing concerns.
- Landfill space in Sydney is running out and the cost of putting waste in landfill is increasing – we need to reduce consumption and think about and manage waste differently.

## Priorities 2022-25

- Leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action.
- Adopting and implementing planning controls that assist in transition away from use of fossil fuels.
- Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.
- Working with other councils to advocate for fundamental shifts in climate change policy and action at the state and federal government levels.
- Taking a strategic approach to future waste challenges – planning for future waste infrastructure, setting clear waste reduction targets, and rethinking how we fund waste initiatives.

# PROSPEROUS & INNOVATIVE



**What you want**  
CBCity 2036 is a smart and evolving city with exciting opportunities for investment and creativity.

## Council Services:



Arts & Culture



Events



Economic Development



## Arts and Culture

- We showcase and provide professional development opportunities for local talent (artists, writers and musicians) of all ages.
- We provide and maintain high-quality artistic facilities.
- We provide direct support for artistic and cultural endeavours, including supporting local artists to create local artworks and using local musicians at events.
- We install and maintain a range of memorials and monuments of local significance.
- We provide local history services through our Library and Knowledge Centres.

**18,000**  
visitors annually to  
Bankstown Arts Centre



## Events

- We partner with businesses and community organisations to facilitate, deliver or promote an exciting calendar of major events, including Christmas, Carols in the Park and summer activations; Australia Day; Lunar New Year; Ramadan Nights and Bankstown Bites.

**100,000+** people attend  
Ramadan Nights,  
Lakemba annually

## Economic Development



**8th**  
largest economy  
in NSW

- We promote the City Brand and market the City.
- We partner with businesses, education institutions and community organisations to promote and enhance local investment, education and employment opportunities, particularly in emerging technologies and fields.
- We cultivate Smart thinking and innovation at Council and in the community and we use data and technology to improve our services.
- We support local centres and local businesses of all sizes through business liaison, events, programs, activations, and campaigns to encourage buying locally.



**118,897**  
local jobs in 2022



**38,456**  
local businesses





## Council Assets

**1** Bankstown Arts Centre

**2** Orion Theatre, Campsie and Bryan Brown Theatre, Bankstown

## Issues

- Some businesses are struggling to compete with larger centres, particularly with the after-effects of COVID-19, which will be felt for years to come.
- People want vibrant, thriving and cosmopolitan places.
- Our City is ever-changing:
  - population and employment growth are expected;
  - new transport connections will open new markets and improve accessibility; and
  - there will be some 'growing pains' as the City undergoes a once-in-a-generation level of investment.
- We are proud of our City and have lots to offer – but unfair and unfounded perceptions affect investment, local jobs.

## Priorities 2022-25

- Marketing the city and providing an exciting events program to celebrate and capitalise on the current focus on the City, to attract new visitors and recreate perceptions.
- Planning for the digital future of the city, pursuing Smart City innovations and encouraging growth of innovation in the education and manufacturing sectors.
- Targeting initiatives to enhance the local night time economy, with a focus on encouraging outdoor dining and live music to activate the city.
- Aligning our services with the evolving creative needs of our community, including development of the Campsie Cultural and Civic Precinct.
- Working with business investors, other councils and government agencies to maximise opportunities and investment in our city, including supporting new and existing business growth.



# MOVING & INTEGRATED

## What you want

CBCity 2036 is an accessible city with great local destinations and many options to get there.

### Council Services:



Roads, footpaths & moving around



## Council Assets

1,790km+  
of kerb and gutter



900km+  
of paved road



Over 35,000  
regulatory signs



6,000+  
different pieces of  
street furniture



151  
pedestrian and  
vehicular bridges



166  
ground level  
carparks



4,600+  
traffic management  
devices (roundabouts,  
median islands,  
speed humps,  
pedestrian crossings,  
fencing, islands)



1,180km+  
of footpaths,  
cycleways and  
shared paths



## Roads, Footpaths and Moving Around

- We provide and maintain most of the local road network (with Transport for NSW looking after major road assets).
- We provide and maintain a quality and strategically located footpath and cycleway network.
- We provide programs that improve the safety of pedestrians and road users.



45%  
households have  
two or more vehicles

11%  
households  
have no vehicles

- We are improving the connectivity of the City for pedestrians, cyclists, public transport and cars.
- We advocate for quality outcomes for infrastructure assets owned and managed by other levels of government.
- We are improving the accessibility of our transport infrastructure.



Roads, footpaths & moving around

## Issues

- Equitable access to well-planned transport modes supports economic growth, connects people to jobs and services, encourages shopping locally, reduces social disadvantage, supports local industry, and cater for growth across the City.
- Traffic congestion, limited parking opportunities, pollution and road safety all impact the liveability of our City.
- Building more roads and car parks does not solve the problem but creates more demand and reliance on this infrastructure.
- We need a transport network that works for us, with a 'people before cars' attitude to reduce dependence on private vehicles.
- Providing funding for ongoing maintenance as well as building new infrastructure is challenging.

## Priorities 2022-25

- Planning ahead so we are ready to take advantage of strategic investment/ project opportunities as they become available.
- Adopting and implementing planning controls that encourage alternative transport modes, including focusing growth in areas with access to public transport.
- Investing in active transport by implementing the Active Transport Action Plan to achieve social/ health, environmental and economic benefits for our community.
- Rolling out the "Complete Streets" approach across centres to integrate transport planning with good, people-centric, design.
- Improving overall road condition, including pursuing data and technology solutions to improve infrastructure maintenance and service provision e.g. digital engineering, artificial intelligence and machine learning.
- Advocating for good outcomes for transport infrastructure owned and managed by other levels of government, and for funding for local infrastructure.



# HEALTHY & ACTIVE

## What you want

CBCity 2036 is a motivated city that nurtures healthy minds and bodies.

### Council Services:



Libraries



Parks & Open Space



Sport & Recreation



Leisure & Aquatics



## Leisure and Aquatics

- We plan for and provide high quality leisure, aquatic and golf facilities and programs.
- We provide Learn to Swim Programs conducted by AUSTSWIM qualified instructors (60,000 children have improved their water skills since 2018).

 **130** AUSTSWIM qualified instructors

## Parks and Open Space

- We plan for and provide a diverse range of open spaces for passive recreation, relaxation or gathering.
- We provide a range of flexible playgrounds and other play spaces.
- We provide spaces for informal fitness activity, such as outdoor fitness spaces.

## Sport and Recreation

- We plan for and provide services to support active recreation.
- We provide and maintain sporting facilities for 16 major sports.
- We provide targeted programs to keep people healthy and active at all stages of life.

 **+55,000** members of local sporting associations

## Library Services

- We plan for and provide modern library facilities and services, including for those who can't access the library in person (Home Library, Little Library and Bus to Library services).
- We provide services to assist students, including HSC preparation services.
- We help people trace their family tree with local history and family history services.
- We read books to children in library storytimes.
- We provide spaces and events that allow our community to connect and learn.



## Council Assets

5

operational leisure and aquatic facilities

2

public golf courses

9

library and knowledge centres

623

parks, 75 with sportsgrounds (54 of these are irrigated)

2

indoor sports centres

1

Bankstown Sporting Hall of Fame

440ha

of sportsgrounds; 340ha of parkland; and 350 ha of natural bushland

1,337

lights in parks and sportsgrounds

281

playgrounds

8,000+

pieces of park furniture

## Issues

- Similar to our community services facilities, our Healthy and Active assets are ageing, and in contrast to the new, diverse and modern facilities desired. Again, there must be balance between what the community wants and what we can reasonably provide and fund.
- There are no greenfield spaces to develop and improving or upgrading open spaces is expensive.
- Council's open space is highly utilised, and there are competing demands from the various users.
- Uses are also changing as preferences for different sports activities.

## Priorities 2022-25

- Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies.
- Implementing the priorities of the Leisure and Aquatic Strategic Plan at Canterbury and Max Parker (Revesby) Leisure and Aquatic Centres.
- Pursuing opportunities to create multi-use facilities, to link open spaces, to better utilise existing space, and get access to open space within schools.
- Promoting healthy eating and living, focusing particularly on youth.
- Advocating for Canterbury and Bankstown-Lidcombe Hospitals to become state-of-the-art facilities.
- Developing infrastructure and program pathways that foster grass roots and sport and recreation.
- Enhancing the area and quality of open space across the city, including identifying shared open space opportunities.
- Providing opportunities for lifestyle sports.



# LIVEABLE & DISTINCTIVE

## What you want

CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.

### Council Services:



**Development Services**



**Future Planning**



**Town Centres**



**Regulation & Compliance**



## Development Services

- We provide efficient assessment and processing of development assessments, construction certificates and subdivision certificates considering both the applicant and community needs.
- We retain a market share for the assessment and processing of Complying Development Certificates and Construction certificates.
- We facilitate and increase the efficiency of electronic lodgement and assessment of applications.

## Town Centres

- We undertake planning, programs and projects to improve the accessibility, connectedness and attractiveness of the public domain, including public domain planning and delivering a Liveable Centres Program.
- We work with local business and residents to improve the quality and upkeep of town centres.

## Future Planning

- We undertake strategic land use planning to deliver quality development in the right locations (including operating a design review panel).
- We develop new controls to improve design, sustainability, liveability and affordability outcomes of new developments.
- We develop and implement strategies to improve community outcomes across issues such as open space and recreation, social infrastructure, transport and environment.
- We advocate for better outcomes from NSW Government planning and infrastructure initiatives.
- We leverage resource benefits (e.g. development contributions) resulting from new development.
- We assess planning proposals for the City, focusing on community outcomes.
- We involve the community in planning.

## Regulation and Compliance

- We ensure compliance with and understanding of local laws e.g. parking and vehicles; pollution, illegal dumping and other environmental concerns; regulated premises; and companion animals through enforcement and education.
- We assess and process applications for a range of infrastructure services.





## Council Assets

160



centres of various sizes, from corner shops to large town centres and shopping centres.

## Issues

- Population is coming - we can't ignore it - by 2036 the population is expected to grow to 500,000 with 50,000 new residences.
- Families are growing and want to stay and new residents are coming to the city. People want well-designed housing, and a variety of housing types.
- The cost of housing is very high and growing higher, increasing the gap between income and affordable housing.
- People want to keep the character of the existing "villages".
- Our centres and their shops are ageing - there have been changes in human consumption, behaviours, and community's wants and needs since they were built in the 1950's.
- People want their City to look and feel loved; to be clean, vibrant, thriving and cosmopolitan.
- Resources aren't available to fix everything now so we need to take a strategic approach to town centre renewal.

## Priorities 2022-25

- Developing new planning controls to achieve improved design and liveability outcomes in all new developments.
- Improving activity, accessibility, connectedness and attractiveness of the public domain.
- Adopt a new Local Environmental Plan to guide residential growth and promote affordable housing.
- Advocating for better outcomes from NSW Government planning and infrastructure initiatives.
- Delivering a Liveable Centres Program.
- Focusing on upholding legislation and regulations for the benefit of the whole community.
- Further develop Council's strategic planning framework to provide a consistent, transparent and industry leading approach to future planning.

# LEADING & ENGAGED

## What you want

CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.

### Council Services:



Communications & Engagement



Leadership & Governance



Property Management



Organisational Support & Customer Experience



## Leadership and Governance

- We work with the community to understand and deliver their vision for the city and plan for Council's role in delivering this vision.
- We report on Council's progress in delivering the community's vision for the City.
- We plan for the future of our assets and services, finances and workforce to deliver the community's vision.
- We ensure good governance and decision making through the development and implementation of strategy and policy and adhering to guiding legislation.
- We coordinate and oversee Council meetings and decision making, ensuring compliance with the Code of Conduct and supporting Councillors in their duties.
- We develop policy to guide Council and community activities in the City.
- We plan and deliver Civic events and Citizenship ceremonies.
- We support the organisation with in-house legal and business improvement services.

## Communication and Engagement

- We inform, involve, consult and collaborate with the community through a variety of platforms, publications and forums:
  - Website;
  - Digital and social media platforms;
  - Major publications including local newspapers and quarterly community newsletter (114,000 per quarter);
  - Traditional media avenues;
  - Face to face community engagement initiatives;
  - Civic education; and
  - Community liaison programs.
- We ensure our communication is accessible, informed and consultative.

**3,000+**

Have Your Say  
online members



## Organisational Support and Customer Experience

- We support the business in its day to day activities including safety and risk management, human resources, procurement, information management, security services and fleet services.
- We manage and report on Council's finances, including income via rates.
- We provide customer experience and customer relationship management, including a 24/7 call centre.



**200,000**  
calls answered per year





## Council Assets

**49** buildings for administration, operation and support services. 

**37** different tenanted properties for investment purposes. 

## Property Management

- We manage a property portfolio and plan strategically for future opportunities.
- We provide property management services for Council-owned properties and premises.
- We manage a range of operational assets.

## Issues

- Balancing resource availability with the evolving needs and desires of the community for modern, new services and facilities.
- There will be a need for difficult decisions around consolidating assets, reviewing assets and service levels.
- Unfair and unfounded perceptions affect our city and community – media (even social media) plays a significant role in this.
- Councils collect three per cent of national tax revenue yet deliver 23 per cent of services.
- Better use of data and evidence can improve service delivery and community awareness of the variety and level of services Council provides.

## Priorities 2022-25

- Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations.
- Advocating for the community and our city in decisions made by other government agencies.
- Providing a diverse range of opportunities to inform, involve, consult and collaborate with the community, and increasing the community's understanding of all that Council does.
- Attracting, engaging and retaining people that reflect our values of safety, service, teamwork, integrity and continuous improvement.
- Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision.
- Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.



## Service Reviews

Council is committed to evolving our services so that we can continue to respond to the needs of the community. Our community is diverse and changing rapidly – as a result, expectations around what the services Council provides and how, when, and where we provide them also changes.

To do this, we are constantly checking in and reviewing what we do. We:

- Understand how, when and where we provide each service;
- Map out key processes associated with each service;
- Understand the performance of the service (e.g. through surveys, looking at participation trends and other measures);
- Understand the service's customers, including who and where they are;
- Understand the costs associated with providing our services; and
- Understanding innovative or different ways to provide a service and whether the service still has a role in the modern day council.

Sometimes we might just do one of the above activities, and sometimes we undertake a more comprehensive Service Review, which involves understanding how all of these elements fit together. A Service Review will then make recommendations about future service provision.

In 2022-2025, Council will particularly focus on the following Service Reviews:

1. Review and make recommendations for the provision of the verge mowing service, including an understanding of how it has changed over time; and
2. Understand the provision of town centre maintenance, including understanding community expectations and core elements of the town centre maintenance program.

Recommendations from these Service Reviews will be reported to Council for consideration and then be implemented in future Operational Plans.

# Operational Plan 2022/23

Council's response to **CBCity 2026**;  
a 10-year community strategic plan  
for the City.



## Operational Plan Introduction

The annual Operational Plan expands on the priorities in the Delivery Program by identifying the specific services and projects Council will provide annually and the budget for delivering these.

The Operational Plan also identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.



# Safe and Strong

## Actions and Programs

Safe and Strong Destination	What Council Will Do	Ref	Children's Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a proud inclusive community that unites, celebrates and cares.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Being a child-safe organisation.</li> <li>Exploring opportunities for intergenerational programs and facilities.</li> </ul>	 <p><b>Children's Services</b></p> <p><b>We provide quality services that are responsive to the needs of children and families in the local community.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Community Facilities Strategic Plan/ Social Infrastructure Strategic Plan (<i>Under development</i>)</li> <li>Child Friendly City Action Plan</li> </ul>	<p><b>1.1.1 Children's Services Operations</b></p> <ul style="list-style-type: none"> <li>Progress alignment of operations across the City including:               <ul style="list-style-type: none"> <li>- exploring opportunities to deliver services in western side of the City;</li> <li>- utilising secured funding to upgrade services at Carrington Occasional Care to include preschool (year one).</li> </ul> </li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Maintain utilisation rate of all children's services (&gt; 80%)</li> <li>Increase in hours community facilities are being booked (by 10%)</li> <li>Increase participation in community service events/programs (by 10%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Children's Services	✓	✓	✓	
		<p><b>1.1.2 Children's Services Provision</b></p> <ul style="list-style-type: none"> <li>Deliver education, care, and recreation services for children aged birth to 12 years including preschool, family day care, occasional care, long day care (children's centres), and outside school hours care.</li> <li>Deliver speech pathology assessment and intervention for preschool-aged children.</li> </ul>		Children's Services	✓	✓	✓	
		<p><b>1.1.3 Children's Facilities Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake planning, design, replacement and improvement of children's facilities assets as part of the annual capital works program.</li> <li>Undertake scheduled and reactive maintenance programs for children's facilities including cleaning, painting, carpentry, servicing air-conditioning, and electrical and plumbing inspections and repairs.</li> </ul>		Assets and Systems Open Space and Buildings Maintenance Works and Projects City Plan and City Transformation	✓	✓	✓	
		<p><b>1.1.4 Child Friendly CBCity</b></p> <ul style="list-style-type: none"> <li>Implement priority actions identified in the Child Friendly CBCity Action Plan.</li> <li>Progress actions to comply with planning for a Child Safe Organisation with a focus on risk assessment and training.</li> <li>CBCity 2028 Transformation – We are a Child Friendly CBCity.</li> </ul>		Children's Services	✓	✓	✓	
		<p><b>1.1.5 Capacity Building and Community Development - Children and Youth</b></p> <ul style="list-style-type: none"> <li>Undertake community development and capacity building activities which address the needs of various target groups and/ or addresses important community issues including:               <ul style="list-style-type: none"> <li>- children and families;</li> <li>- young people; and</li> <li>- improving mental health.</li> </ul> </li> </ul>		Community and Cultural Services	✓	✓	✓	



# Safe and Strong

Actions and Programs continue...

Safe and Strong Destination	What Council Will Do	Ref	Community Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a proud inclusive community that unites, celebrates and cares.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Improving or consolidating ageing assets to provide new, modern, multipurpose community facilities, including integration with other council facilities.</li> <li>Exploring opportunities for income generating activities to support sustainable operations.</li> <li>Maximising participation, accessibility, diversity, inclusion and occupancy rates of community buildings.</li> <li>Promoting, delivering and funding local community development and capacity building projects and programs.</li> <li>Promoting and supporting volunteerism.</li> </ul>	 <p><b>Community Services</b></p> <p><b>We promote access, equity, social justice and community well-being for residents, workers and visitors of the City including those with specific needs.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Disability Inclusion Action Plan (<i>Under Review</i>)</li> <li>Child Friendly City Action Plan</li> <li>Youth Action Plan</li> <li>Reconciliation Action Plan</li> <li>Positive Ageing Action Plan (<i>Under development</i>)</li> <li>Community Safety and Crime Prevention Plan (<i>Under development</i>)</li> <li>Diversity Action Plan (<i>Under development</i>)</li> </ul>	<p><b>1.2.1 Community Facilities Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Finalise, adopt and implement the recommendations of the Community Facilities Strategic Plan.</li> <li>Undertake planning, design, replacement and improvement of community facilities assets as part of the annual capital works program, including:               <ul style="list-style-type: none"> <li>Griffith Park community facility (design – year one);</li> <li>Hurlstone Park community space (construct – year one); and</li> <li>Thurina Park community centre (construct – year one).</li> </ul> </li> <li>Undertake scheduled and reactive maintenance programs for community facilities including cleaning, painting, carpentry, servicing air-conditioning, and electrical and plumbing inspections and repairs.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Maintain utilisation rate of all children's services (&gt; 80%)</li> <li>Increase in hours community facilities are being booked (by 10%)</li> <li>Increase participation in community service events/programs (by 10%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Assets and Systems	✓	✓	✓	
				<p>City Plan</p> <p>City Transformation</p> <p>Open Space and Buildings Maintenance</p> <p>Works and Projects</p>	Customer Experience and Recreation			



# Safe and Strong

Actions and Programs continue...

Safe and Strong Destination	What Council Will Do	Ref	Community Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a proud inclusive community that unites, celebrates and cares.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Improving or consolidating ageing assets to provide new, modern, multipurpose community facilities, including integration with other council facilities.</li> <li>Exploring opportunities for income generating activities to support sustainable operations.</li> <li>Maximising participation, accessibility, diversity, inclusion and occupancy rates of community buildings.</li> <li>Promoting, delivering and funding local community development and capacity building projects and programs.</li> <li>Promoting and supporting volunteerism.</li> </ul>	 <p><b>Community Services</b></p> <p><b>We promote access, equity, social justice and community well-being for residents, workers and visitors of the City including those with specific needs.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Disability Inclusion Action Plan (<i>Under Review</i>)</li> <li>Child Friendly City Action Plan</li> <li>Youth Action Plan</li> <li>Reconciliation Action Plan</li> <li>Positive Ageing Action Plan (<i>Under development</i>)</li> <li>Community Safety and Crime Prevention Plan (<i>Under development</i>)</li> <li>Diversity Action Plan (<i>Under development</i>)</li> </ul>	<p><b>1.2.3 Community Service Delivery - Local Needs</b></p> <ul style="list-style-type: none"> <li>Hold annual Social Planning Workshops to assist in the determination of local priorities.</li> <li>Provide a Community Grants and Event Sponsorship Program to fund projects to be delivered locally.</li> <li>Advocate, pursue funding and plan for improved local community services.</li> <li>Assist with the administration of ClubGRANTS.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Maintain utilisation rate of all children's services (&gt; 80%)</li> <li>Increase in hours community facilities are being booked (by 10%)</li> <li>Increase participation in community service events/programs (by 10%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Community and Cultural Services	✓	✓	✓	
		<p><b>1.2.4 Food Services</b></p> <ul style="list-style-type: none"> <li>Deliver a Meals on Wheels Service.</li> </ul>		Community and Cultural Services	✓	✓	✓	
		<p><b>1.2.5 Capacity Building and Community Development - Diversity and Inclusion</b></p> <ul style="list-style-type: none"> <li>Undertake community development and capacity building activities which address the needs of various target groups and/or addresses important community issues including:               <ul style="list-style-type: none"> <li>seniors;</li> <li>culturally and linguistically diverse communities;</li> <li>Aboriginal and Torres Strait Islanders;</li> <li>people with disability (including implementing the Disability Inclusion Action Plan);</li> <li>community safety;</li> <li>LGBTIQA+ community; and</li> <li>improving mental health.</li> </ul> </li> <li>Explore different models of Intergenerational Care and funding opportunities to support the establishment of a shared space for early learning and aged care within our City.</li> </ul>		Community and Cultural Services	✓	✓	✓	

## Capital Projects and Works 2022-25

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Children's Services</b>						
Carrington Square Occasional Childcare Centre	Replace air conditioning	Campsie	Canterbury			✓
Earlwood Children's Early Childcare Centre - Stage One	Design building access upgrades	Earlwood	Canterbury			✓
Earlwood Children's Centre	Upgrade laundry facilities	Earlwood	Canterbury		✓	
Earlwood Children's Centre	Replace ducted air conditioning system	Earlwood	Canterbury		✓	
Georges Hall Early Childhood Centre	Replace air conditioning system	Georges Hall	Bass Hill	✓		
Hurlstone Park Children's Centre	Replace air conditioning systems	Hurlstone Park	Canterbury		✓	
Punchbowl Childcare Centre	Renew air conditioning	Punchbowl	Roselands			✓
<b>Community Services</b>						
Bankstown Women's Health Centre	Upgrade floor finishes in multi-purpose room and meeting room	Bankstown	Bankstown	✓		
Belmore Senior Citizens Centre	Replace flooring in Seniors' Hall	Belmore	Roselands	✓		
Bill Lovelee Youth Centre	Toilet refurbishment	Chester Hill	Bass Hill			✓
Earlwood Senior Citizens'	Replace building roof, gutters and downpipes	Earlwood	Canterbury		✓	
Griffith Park Precinct - Stage Three	Construct new community facility	Bankstown	Bankstown			✓
Griffith Park Precinct - Stage Two	Design new community facility	Bankstown	Bankstown	✓		
Croydon Park Ex-bowling Club Building	Replace roof	Croydon Park	Canterbury			✓
Lakemba Multipurpose Community Centre - Stage One	Design new Community facility	Lakemba	Roselands			✓
Lakemba Senior Citizens Centre	Paint building exterior	Lakemba	Roselands			✓
Padstow Multipurpose Community Centre - Stage One	Design new community facility	Padstow	Revesby			✓
58 Moorefields Road	Planning	-	-	✓		
Riverwood Community Centre	Internal painting	Riverwood	Roselands	✓		
Riverwood Community Centre	Replace roof and upgrade air conditioning	Riverwood	Roselands		✓	
Sefton Community Hall	Refurbish existing kitchen (small hall) and construct accessible toilet	Sefton	Bass Hill			✓
Thurina Community Centre	Construct new community facility	Villawood	Bass Hill	✓		



**Children's Services**



# Clean and Green

## Actions and Programs

Safe and Strong Destination	What Council Will Do	Ref	Environment and Sustainability	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action.</li> <li>Adopting and implementing planning controls that assist in transition away from use of fossil fuels.</li> <li>Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.</li> </ul>	 <p><b>Environment &amp; Sustainability</b></p> <p><b>We will protect, preserve and promote the biodiversity of living spaces and the natural environment.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Catchment and Waterways Strategic Plan (under development)</li> <li>Urban Forest Strategic Plan (under development)</li> <li>Resilience Strategy (under development)</li> <li>Towards Net Zero plan (under development)</li> <li>Urban Bushland and Biodiversity Strategic Plan (under development)</li> <li>Corporate Sustainability Action Plan (under development)</li> </ul>	<p><b>2.1.1 Community Sustainability and Resilient City Program</b></p> <ul style="list-style-type: none"> <li>Adopt and commence implementation of CBCity Resilience Strategy with actions that:               <ul style="list-style-type: none"> <li>- support the Resilient Sydney program; and</li> <li>- encourage and support the use of renewable energy.</li> </ul> </li> <li>CBCity 2036 Transformation-Establish a solar farm in the city.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Reduce annual CO2 emissions (to 2.2 million tonnes per year)</li> <li>Increase length of modified waterways that have been naturalised (by 700m)</li> <li>Increase canopy cover in suburban areas (to 24%)</li> <li>Reduce waste to landfill (to 46%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Sustainable Future	✓	✓	✓	
		<p><b>2.1.2 Waterway Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake planning, design, replacement and improvement of waterway assets as part of the annual capital works program.</li> <li>Undertake scheduled and reactive maintenance programs for waterways including sediment removal, revegetation, weed management, bank stabilisation and naturalisation, litter removal, and pollution and incident management.</li> </ul>		Assets and Systems Planning	✓	✓	✓	
		<p><b>2.1.3 Waterway Health Monitoring and Education</b></p> <ul style="list-style-type: none"> <li>Undertake initiatives to educate community and manage and improve local waterway and waterbody health including:               <ul style="list-style-type: none"> <li>- implementing an interactive media and social media campaign to engage and educate the community about litter devices and broader river health (year one);</li> <li>- undertaking targeted water quality analysis and function reporting for water sensitive urban design and open water bodies (years one and two);</li> <li>- general waterway health monitoring and education programs.</li> </ul> </li> </ul>		Open Space and Buildings Maintenance				
					Roads Operations			
					Works and Projects			
					Sustainable Future	✓	✓	✓





# Clean and Green

Actions and Programs continue...

Safe and Strong Destination	What Council Will Do	Ref	Environment and Sustainability	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Leading the way to create a cool, clean and green city – through transparent planning, clear targets and direct action.</li> <li>Adopting and implementing planning controls that assist in transition away from use of fossil fuels.</li> <li>Adopting and implementing planning controls to increase the incorporation of green (vegetation) and blue (water) infrastructure.</li> </ul>	 <p><b>Environment &amp; Sustainability</b></p> <p><b>We will protect, preserve and promote the biodiversity of living spaces and the natural environment.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Catchment and Waterways Strategic Plan (under development)</li> <li>Urban Forest Strategic Plan (under development)</li> <li>Resilience Strategy (under development)</li> <li>Towards Net Zero plan (under development)</li> <li>Urban Bushland and Biodiversity Strategic Plan (under development)</li> <li>Corporate Sustainability Action Plan (under development)</li> </ul>	<p><b>2.1.7 Environmental Monitoring Program</b></p> <ul style="list-style-type: none"> <li>Undertake fauna and flora monitoring/surveys at priority locations including:               <ul style="list-style-type: none"> <li>- completing a frog population health and habitat study (year one);</li> <li>- completing a turtle population health and habitat study (year two);</li> <li>- undertaking Powerful Owl monitoring;</li> <li>- undertaking Australian White Ibis monitoring; and</li> <li>- surveying bird populations at Kelso Waste Management Facility.</li> </ul> </li> <li>Implement, monitor and evaluate biodiversity enhancement projects including:               <ul style="list-style-type: none"> <li>- undertaking habitat box and hollow management;</li> <li>- carrying out raptor and microbat habitat enhancement initiatives; and</li> <li>- investigating restoration/installation of frog ponds and supplementary frog habitat (years two and three).</li> </ul> </li> <li>Implement projects that reduce the impact of feral animals (e.g. foxes, rabbits and alert species) on biodiversity, including participation in regional programs.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Reduce annual CO2 emissions (to 2.2 million tonnes per year)</li> <li>Increase length of modified waterways that have been naturalised (by 700m)</li> <li>Increase canopy cover in suburban areas (to 24%)</li> <li>Reduce waste to landfill (to 46%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Sustainable Future	✓	✓	✓	
				<p><b>2.1.8 Corporate Sustainability</b></p> <ul style="list-style-type: none"> <li>Develop and implement Towards Net Zero Emissions Plan to reduce greenhouse gas (GHG) emissions from Council operations including:               <ul style="list-style-type: none"> <li>- reducing energy and water use and increasing energy efficiency in Council operations;</li> <li>- supporting transition to electric vehicles (EVs) within Council fleet; and</li> <li>- managing and maintaining the Revolving Energy Fund for CBCity.</li> </ul> </li> <li>Implement initiatives that focus on waste avoidance, material reuse and recycling including phasing out single-use plastics from Council operations and Council sponsored events.</li> </ul>	Sustainable Future	✓	✓	✓



# Clean and Green

Actions and Programs continue...

Safe and Strong Destination	What Council Will Do	Ref	Flood, Stormwater, and Emergency Management	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Working with other councils to advocate for fundamental shifts in climate change policy and action at the state and federal government levels.</li> </ul>	 <p><b>Flood, Emergency &amp; Stormwater</b></p> <p><b>We will manage urban water so we are able to effectively recover from a disaster or emergency.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Catchment and Waterways Strategic Plan (under development)</li> <li>Cooks River Coastal Management Plan</li> <li>Georges River Coastal Management Plan</li> <li>Mid Georges River Floodplain Risk Management Study and Plan</li> <li>Parramatta River Masterplan (under development)</li> </ul>	<p><b>2.2.1 Stormwater Infrastructure Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake planning, design, replacement and improvement of stormwater assets as part of the annual capital works program.</li> <li>Undertake scheduled and reactive maintenance programs for waterways including cleaning gross pollutant traps, pit cleaning/ unblocking, pipe condition inspections, weed management, minor repairs.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Reduce annual CO2 emissions (to 2.2 million tonnes per year)</li> <li>Increase length of modified waterways that have been naturalised (by 700m)</li> <li>Increase canopy cover in suburban areas (to 24%)</li> <li>Reduce waste to landfill (to 46%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Assets and Systems Planning	✓	✓	✓	
		Roads Operations						
		Works and Projects						
		Regulatory Services		✓	✓	✓		
		City Plan		✓	✓	✓		
Assets and Systems Planning								
Open Space and Buildings Maintenance	✓	✓	✓					
Roads Operations	✓	✓	✓					
2.2.2 Stormwater Audit Program	<p><b>2.2.2 Stormwater Audit Program</b></p> <ul style="list-style-type: none"> <li>Re-establish and implement the stormwater audit program and face-to-face education for medium and high risk businesses.</li> </ul>							
2.2.3 Floodplain Studies and Plans	<p><b>2.2.3 Floodplain Studies and Plans</b></p> <ul style="list-style-type: none"> <li>Progress development and implementation of Flood Risk Management Studies and Plans (FRMS&amp;Ps) including: <ul style="list-style-type: none"> <li>- progressing development of the Cooks River flood study (to inform future FRMS&amp;Ps) (due for completion year three);</li> <li>- progressing development of the Georges River FRMS&amp;P (due for completion year three);</li> <li>- progressing development of the Prospect Creek FRMS&amp;P (due for completion year two);</li> <li>- progressing development of the Duck River FRMS&amp;P (due for completion year three);</li> <li>- commence development of the Salt Pan Creek FRMS&amp;P (year three)</li> </ul> </li> </ul>							
2.2.4 Bushfire Management Program	<p><b>2.2.4 Bushfire Management Program</b></p> <ul style="list-style-type: none"> <li>Deliver the bushfire management program, including: <ul style="list-style-type: none"> <li>- maintaining low fuel levels in Asset Protection Zones (firebreaks);</li> <li>- maintaining the network of fire-trails;</li> <li>- carrying out hazard reduction as required by directives from Rural Fire Service in response to Hazard Complaints;</li> <li>- implementing the Canterbury-Bankstown - Georges River Bushfire Risk Management Plan; and participating on the Management Committee.</li> </ul> </li> </ul>							
2.2.5 State Emergency Service Support	<p><b>2.2.5 State Emergency Service Support</b></p> <ul style="list-style-type: none"> <li>Provide ongoing support to the Local Emergency Management Committee (LEMC) and executive support to the Local Emergency Operations Controller (LEOCON) in accordance with the State Emergency and Rescue Management Act 1989.</li> <li>Review Emergency Management Plan (year three).</li> </ul>							



# Clean and Green

Actions and Programs continue...

Safe and Strong Destination	What Council Will Do	Ref	Waste, Recycling and Street Clearing	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Taking a strategic approach to future waste challenges – planning for future waste infrastructure, setting clear waste reduction targets, and rethinking how we fund waste initiatives.</li> </ul>	 <p><b>Waste, Recycling &amp; Street Cleaning</b></p> <p><b>We will provide services and infrastructure to create a clean City and reduce waste.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Clean City Strategic Plan (Under development)</li> <li>Resourceful City Strategic Plan (Under development)</li> <li>Corporate Sustainability Action Plan (Under development)</li> <li>Kelso Waste Management Facility Masterplan (Under development)</li> </ul>	<b>2.3.1 Waste Management and Resource Recovery Planning and Initiatives</b>	<ul style="list-style-type: none"> <li>Investigate deliver and promote innovative and cost-effective strategies, programs and initiatives, aimed at reducing waste, encouraging recycling and managing problem waste, including:               <ul style="list-style-type: none"> <li>- developing a food waste collection implementation plan to reduce waste to landfill (year one);</li> <li>- developing a Resourceful City Strategy (year one); and</li> <li>- running community workshops and events to promote resource recovery.</li> </ul> </li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Reduce annual CO2 emissions (to 2.2 million tonnes per year)</li> <li>Increase length of modified waterways that have been naturalised (by 700m)</li> <li>Increase canopy cover in suburban areas (to 24%)</li> <li>Reduce waste to landfill (to 46%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Sustainable Future	✓	✓	✓
		<b>2.3.2 Kelso Sustainable Resource Recovery Facility</b>	<ul style="list-style-type: none"> <li>Scoping and design of new Sustainable Resource Recovery Facility at Kelso Park, Panania (design – years one and two; construct – year three).</li> </ul>		City Transformation	✓	✓	✓
		<b>2.3.3 Landfill Management</b>	<ul style="list-style-type: none"> <li>Coordinate activity at the Kelso Waste Management Facility.</li> <li>Manage local legacy landfills, including:               <ul style="list-style-type: none"> <li>- improving leachate collection system (facilitating discharge to sewer) at Wagener Oval former landfill site (year one); and</li> <li>- stabilising Salt Pan Creek former landfill site and improving leachate collection system (years one and two).</li> </ul> </li> </ul>		Roads Operations	✓	✓	✓
		<b>2.3.4 Waste Management Advocacy</b>	<ul style="list-style-type: none"> <li>Advocate for better waste management practices, including food waste, textiles, plastic and increased processing of renewable resources through alternative waste and recycling technologies.</li> </ul>		Sustainable Future	✓	✓	✓
		<b>2.3.5 Domestic Waste and Recycling Collection Service</b>	<ul style="list-style-type: none"> <li>Deliver the domestic waste and recycling collection service.</li> <li>Identify and remove dumped rubbish.</li> <li>Continue to service improvements through ongoing implementation of the 'Close the Loop on Waste' Project.</li> </ul>		Innovation Sustainable Future Waste and Cleansing	✓	✓	✓



# Clean and Green

Actions and Programs continue...

Safe and Strong Destination	What Council Will Do	Ref	Waste, Recycling and Street Clearing	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a cool, clean and sustainable city with healthy waterways and natural areas.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Taking a strategic approach to future waste challenges – planning for future waste infrastructure, setting clear waste reduction targets, and rethinking how we fund waste initiatives.</li> </ul>	 <p><b>Waste, Recycling &amp; Street Cleaning</b></p> <p><b>We will provide services and infrastructure to create a clean City and reduce waste.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Clean City Strategic Plan (Under development)</li> <li>Resourceful City Strategic Plan (Under development)</li> <li>Corporate Sustainability Action Plan (Under development)</li> <li>Kelso Waste Management Facility Masterplan (Under development)</li> </ul>	<p><b>2.3.6 Clean City Program</b></p> <ul style="list-style-type: none"> <li>Finalise and adopt the Clean City Strategic Plan (year one).</li> <li>Finalise, adopt (year one) and commence implementation of the Clean City Strategic Action Plan including:               <ul style="list-style-type: none"> <li>- standardising litter bins across the city; and</li> <li>- improving cleanliness of target laneways.</li> </ul> </li> <li>Undertake community engagement and implement programs that:               <ul style="list-style-type: none"> <li>- prevent bird feeding in identified hotspots;</li> <li>- reduce littering;</li> <li>- prevent dumping of waste; and</li> <li>- reduce pollution in waterways.</li> </ul> </li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Reduce annual CO2 emissions (to 2.2 million tonnes per year)</li> <li>Increase length of modified waterways that have been naturalised (by 700m)</li> <li>Increase canopy cover in suburban areas (to 24%)</li> <li>Reduce waste to landfill (to 46%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Sustainable Future	✓	✓	✓	
		<p><b>2.3.7 Trade Waste Collection Service</b></p> <ul style="list-style-type: none"> <li>Deliver the trade waste collection service at commercial properties in the City.</li> <li>Review the trade waste collection service and develop an alignment strategy (year one).</li> </ul>		Waste and Cleansing	✓	✓	✓	
		<p><b>2.3.8 City Cleaning Program</b></p> <ul style="list-style-type: none"> <li>Deliver the city cleaning program and activities such as town centre cleaning, car park cleaning, street litter bin collections, litter removal, mechanical and manual sweeping of streets.</li> </ul>		Waste and Cleansing	✓	✓	✓	
		<p><b>2.3.9 Facility Cleaning Program:</b></p> <ul style="list-style-type: none"> <li>Deliver the facility cleaning program and activities including daily cleaning of all Council's facilities i.e. libraries, leisure and aquatic facilities, community halls, administration buildings, depots and childcare centres.</li> <li>Deliver the graffiti removal program.</li> </ul>		Waste and Cleansing	✓	✓	✓	

## Capital Projects and Works 2022-25

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Environment and Sustainability</b>						
Amaroo Reserve - Stage One	Design water quality upgrades	Georges Hall	Bass Hill		✓	
Band Hall Reserve	Design and construct water quality upgrade works	Birrong	Bass Hill			✓
Ewen Park - Stage One	Design water quality upgrades	Hurlstone Park	Canterbury		✓	
Ewen Park - Stage Two	Construct water quality upgrades	Hurlstone Park	Canterbury			✓
Jim Ring Reserve	Construct water quality upgrades	Birrong	Bass Hill			✓
Johnston Street	Design water quality upgrades	Earlwood	Canterbury			✓
Kingsbury Reserve - Stage One	Design water quality upgrade	Kingsgrove	Roselands		✓	
Kingsbury Reserve - Stage Two	Construct water quality upgrades	Kingsgrove	Roselands			✓
Lake Gillawarna	Design and construct water quality upgrades	Georges Hall	Bass Hill	✓		
Louisa Reservice - Stage One	Design water quality upgrades	Bass Hill	Bass Hill		✓	
Louisa Reservice - Stage Two	Construct water quality upgrades at Louisa Reserve	Bass Hill	Bass Hill			✓
Maluga Park	Design and construct water quality initiative works	Birrong	Bass Hill	✓		
Morgans Creek 1 - Stage Two	Construct bank stabilisation and water quality works upstream of Thomas Street	Revesby	Revesby			✓
Morgans Creek 2 - Stage Two	Construct bank stabilisation and water quality works downstream of Thomas Street	Revesby Heights	Revesby			✓
Riverwood Wetlands	Construct water quality upgrades	Riverwood	Roselands			✓
Riverwood Wetlands - Stage One	Design water quality upgrades	Riverwood	Roselands		✓	
Sefton Golf Course - Stage One	Design water quality upgrades	Sefton	Bass Hill	✓		
Sefton Golf Course - Stage Two	Construct water quality upgrades	Sefton	Bass Hill			✓
Various Sites	Minor renewal and upgrade of pollution control devices	Various	Various	✓		
Various Sites	Design and construct minor works on water quality devices	Various	Various			✓
<b>Flood, Emergency and Stormwater</b>						
Allegra Avenue	Design and construct drainage upgrade near No. 21	Belmore	Roselands	✓		
Amour Park	Upgrade off field drainage	Revesby	Revesby	✓		
Anzac Street - Stage Two	Upgrade near No. 22	Greenacre	Bankstown			✓

## Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Auburn Road	Design and construct drainage renewal works near Nos. 127-131	Birrong	Bass Hill			✓
Bankstown City Plaza	Design and construct drainage renewal works near Nos. 115-119	Bankstown	Bankstown			✓
Beaman Park	Design and construct drainage upgrade	Earlwood	Canterbury		✓	
Beaman Park - Stage One	Design and investigate off field drainage improvements	Earlwood	Canterbury	✓		
Bennett Park - Stage Two	Construct drainage renewal works	Riverwood	Roselands		✓	
Broadarrow Road - Stage Two	Construct flood mitigation works near No. 129	Riverwood	Roselands			✓
Bryant Street	Design and construct drainage renewal works near No. 40	Padstow	Revesby			✓
Campsie Street - Stage Two	Construct flood mitigation works near Nos. 43-45	Campsie	Canterbury			✓
Clapham Road	Design and construct drainage renewal works near No. 34	Sefton	Bass Hill			✓
Clarke Reserve - Stage One	Design flood mitigation works	Padstow	Revesby	✓		
Clarke Reserve - Stage Two	Construct flood mitigation works	Padstow	Revesby			✓
Columbine Avenue - Stage One	Design drainage initiative works near Nos. 94-96	Punchbowl	Bankstown	✓		
Columbine Avenue - Stage Two	Construct drainage initiative works near Nos. 94-96	Punchbowl	Bankstown		✓	
Cowper Street	Design and construct drainage renewal works near Nos. 43-51	Campsie	Canterbury			✓
Cross Street	Design and construct drainage renewal works near Cross St	Bankstown	Bankstown			✓
Croydon Avenue - Stage One	Investigate and design drainage initiative works at Croydon Avenue and Albert Road	Croydon Park	Canterbury	✓		
Dunstaffenage Street - Stage One	Design drainage upgrade near Dunstaffenage Street, Wallace Lane and Crinan Lane	Hurlstone Park	Canterbury	✓		
Dunstaffenage Street - Stage Two	Construct drainage upgrade works near Dunstaffenage Street, Wallace Lane and Crinan Lane	Hurlstone Park	Canterbury			✓
Elliston Street	Design and construct drainage renewal works near Nos. 65-73	Chester Hill	Bass Hill			✓
Flers Avenue - Stage Two	Construct drainage upgrades	Earlwood	Canterbury			✓
Hay Street	Design and construct drainage upgrade between Roslyn Street and Harmony Street	Ashbury	Canterbury		✓	
Henry Street	Design and construct drainage renewal works near No. 97	Punchbowl	Bankstown			✓
Homer Street - Stage Two	Construct drainage renewal works near Nos. 439-441A	Earlwood	Canterbury			✓

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Howard Road	Design and construct drainage renewal works near No. 31	Padstow	Revesby			✓
Jacob Street	Design and construct drainage renewal works near Nos.74-81 and Nos. 87-89	Bankstown	Bankstown			✓
Karen Avenue - Stage Five	Construct drainage upgrades from Austin Reserve to the Amberdale Reserve Outlet	Picnic Point	Revesby			✓
Karen Avenue - Stage Four	Upgrade drainage from Austin Reserve to the Amberdale Reserve Outlet and Burns Road to Amberdale Reserve	Picnic Point	Revesby		✓	
Lancaster Avenue	Design and construct drainage renewal works near No. 28A	Punchbowl	Bankstown			✓
Lance Hutchinson	Undertake sportsfield drainage and turf	Riverwood	Roselands	✓		
Little Road	Design and construct drainage renewal works near Little Road and Braunbeck Street	Bankstown	Bankstown			✓
Maiden Street	Design and construct drainage renewal works near No. 132	Greenacre	Bankstown			✓
Marshall Street	Design and construct drainage renewal works near No. 37	Bankstown	Bankstown			✓
Nina Street	Design and construct drainage renewal works near No. 13	Revesby	Revesby			✓
Northam Avenue	Design and construct drainage renewal works near Nos. 66-78	Bankstown	Bankstown			✓
Northcote Road	Design and construct drainage upgrades	Greenacre	Bankstown	✓		
Peace Park - Stage One	Design drainage upgrades	Ashbury	Canterbury			✓
Ritchie Road	Design and construct drainage renewal works near No. 2A	Yagoona	Bass Hill			✓
Surrey Reserve - Stage One	Design flood mitigation works	Georges Hall	Bass Hill	✓		
Tempe Street - Stage Two	Construct drainage initiative works at Tempe Street and Unwin Street	Earlwood	Canterbury			✓
Tracey Reserve	Design and construct drainage upgrade works at the Tracey Reserve M5 Noise Wall	Revesby	Revesby			✓
Urana Street	Design and construct drainage upgrade	Villawood	Bass Hill		✓	
Uranus Road - Stage Two	Upgrade drainage Uranus Road near Shirley Street	Revesby	Revesby		✓	
Virgil Avenue	Design and construct drainage renewal works near No. 137A	Chester Hill	Bass Hill			✓
Watson Road	Design and construct drainage renewal works near Watson Road to Arab Road	Padstow	Revesby			✓
Wiggs/Moxon Road - Stage Two	Construct drainage upgrades at Wiggs Road / Moxon Road	Punchbowl	Roselands			✓

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Waste and Recycling</b>						
Council Domestic Waste Fleet	Purchase new and replace priority Council Domestic Waste Fleet and bins	Various	Various	✓	✓	✓
Kelso Resource Recovery Centre - Stage One	Concept design	Panania	Revesby	✓		
Kelso Resource Recovery Centre - Stage Two		Panania	Revesby			✓



# Prosperous and Innovative

## Actions and Programs

Prosperous and Innovative Destination	What Council Will Do	Ref	Arts and Cultural Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a smart and evolving City with exciting opportunities for investment and creativity.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Aligning our services with the evolving creative needs of our community, including development of the Campsie Cultural and Civic Precinct.</li> </ul>	 <p><b>Arts &amp; Culture</b></p> <p><b>We will provide facilities, projects, programs, events and ceremonies which promote artistic expression, a sense of place and identity, cultural development and community connectedness</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Creative City Strategic Plan</li> <li>Campsie Masterplan</li> <li>Public Art Action Plan (under development)</li> </ul>	<p><b>3.1.1 Bryan Brown Theatre</b></p> <ul style="list-style-type: none"> <li>Manage the Bryan Brown Theatre to ensure a quality visitor experience and optimal revenue and operational efficiency.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase annual visitation to Art and Performance Centres (Arts Centre/Bryan Brown) (≥ 60,000 per year)</li> <li>Increase in night time economy spending in NTE hubs (\$1.09 billion per year)</li> <li>Increase event attendance by non-CBCity residents (10% per year)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Customer Experience and Recreation	✓	✓	✓	
		<p><b>3.1.2 Bankstown Arts Centre</b></p> <ul style="list-style-type: none"> <li>Deliver priority actions each year from the Arts Centre Business Plan.</li> <li>Deliver Bankstown Arts Centre programs including school term/holiday workshops and classes.</li> <li>Showcase local talent and implement professional development opportunities for artists.</li> </ul>		Community and Cultural Services	✓	✓	✓	
		<p><b>3.1.3 Heritage Programs</b></p> <ul style="list-style-type: none"> <li>Protect and promote heritage within the City including:               <ul style="list-style-type: none"> <li>implementing the Heritage Grant Fund to assist property owners with the protection, restoration and promotion of heritage items;</li> <li>maintaining Council's Heritage Register;</li> <li>operating Council's Heritage Advisory Service;</li> <li>implementing the City-wide heritage review; and</li> <li>completing the Aboriginal Heritage Study.</li> </ul> </li> </ul>		Spatial Planning	✓	✓	✓	
		<p><b>3.1.4 Talent Advancement Program</b></p> <ul style="list-style-type: none"> <li>Develop and showcase the vocal talents of local high school students selected in the annual audition process.</li> </ul>		Customer Experience and Recreation	✓	✓	✓	
		<p><b>3.1.5 Creative City Strategic Plan 2019-29</b></p> <ul style="list-style-type: none"> <li>Deliver priority actions from the Creative City Strategic Plan 2019-29 including:               <ul style="list-style-type: none"> <li>developing a Public Art Action Plan (year one); and</li> <li>preparing a concept design for the better utilisation of the spaces opposite the Bankstown Arts Centre foyer including future cafe.</li> </ul> </li> </ul>		City Plan Community and Cultural Services	✓	✓	✓	



# Prosperous and Innovative

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Economic Development Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a smart and evolving City with exciting opportunities for investment and creativity.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Marketing the city and providing an exciting events program to celebrate and capitalise on the current focus on the City, to attract new visitors and recreate perceptions.</li> <li>Planning for the digital future of the city, pursuing Smart City innovations and encouraging growth of innovation in the education and manufacturing sectors.</li> <li>Targeting initiatives to enhance the local night time economy, with a focus on encouraging outdoor dining and live music to activate the city.</li> <li>Working with business investors, other councils and government agencies to maximise opportunities and investment in our city, including supporting new and existing business growth.</li> </ul>	 <p><b>Economic Development</b></p> <p><b>We promote, deliver and facilitate economic, employment and tourism outcomes for the city.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Economic Development Strategic Plan</li> <li>Night Time Economy Action Plan</li> <li>Smart City Road Map and Data Activation Plan</li> </ul>	<p><b>3.2.1 City Marketing and Investment</b></p> <ul style="list-style-type: none"> <li>Deliver identified actions from the Economic Development Strategic Plan 2036.</li> <li>Roll out and oversee branding and marketing of the City.</li> <li>Develop and manage a new destination site to showcase the City.</li> <li>Hold a series of CBCity business events, including the major CBEvolve event, and smaller investment summits.</li> <li>Deliver economic development activities including partnering with the CSIRO in a local STEM Community Partnership Program.</li> <li>Deliver priority actions from the Night Time Economy (NTE) Action Plan including Commission research on NTE hubs, and stimulate night time economy growth with more 'business-friendly' policies and activities (e.g. busking, pop ups, food trucks, and small-scale cultural events).</li> <li>Partner with Western Sydney University on their Launchpad Incubation Program.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase annual visitation to Art and Performance Centres (Arts Centre/Bryan Brown) (≥ 60,000 per year)</li> <li>Increase in night time economy spending in NTE hubs (\$1.09 billion per year)</li> <li>Increase event attendance by non-CBCity residents (10% per year)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Business and Engagement	✓	✓	✓	
		<p><b>3.2.2 Smart City Road Map</b></p> <ul style="list-style-type: none"> <li>CBCity 2036 Transformation – Investigate and deliver new smart city projects including:               <ul style="list-style-type: none"> <li>- exploring new funding opportunities;</li> <li>- exploring smart parking at Marion Street (year one);</li> <li>- monitoring people movement to inform projects and services; and</li> <li>- implementing the Asset Artificial Intelligence project.</li> </ul> </li> </ul>		Innovation				
		<p><b>3.2.3 Digital CBCity</b></p> <ul style="list-style-type: none"> <li>Develop (year one) and implement high priority actions from the Digital CBCity Strategic Plan.</li> </ul>		Information Management Innovation				
		<p><b>3.2.4 Employment Lands Strategy</b></p> <ul style="list-style-type: none"> <li>Undertake an update of Council's Employment Lands Strategy in light of recent population trends, government policy, and decisions of Council.</li> </ul>		Spatial Planning	✓	✓		



# Prosperous and Innovative

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Events	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a smart and evolving City with exciting opportunities for investment and creativity.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Marketing the city and providing an exciting events program to celebrate and capitalise on the current focus on the City, to attract new visitors and recreate perceptions.</li> </ul>	 <p><b>Events</b></p> <p><b>We deliver a comprehensive calendar of events which promote harmony and a sense of pride in the community and to showcase the City and Council.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Creative City Strategic Plan</li> <li>Economic Development Strategic Plan</li> <li>Night Time Economy Action Plan</li> </ul>	<b>3.3.1</b>	<p><b>City Activation Strategy</b></p> <ul style="list-style-type: none"> <li>Implement the City Events and Activation Plan.</li> <li>Deliver an annual calendar of major events including Christmas and summer activations, Ramadan Nights, Lunar New Year, Australia Day, Carols in the Park, Bankstown Bites, night markets, and outdoor movies.</li> <li>Oversee and partner with recipients under Council's Community Grants and Events Program.</li> <li>Deliver the Village Festival Grants Program.</li> <li>Increase sponsorship income across events.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase annual visitation to Art and Performance Centres (Arts Centre/Bryan Brown) (≥ 60,000 per year)</li> <li>Increase in night time economy spending in NTE hubs (\$1.09 billion per year)</li> <li>Increase event attendance by non-CBCity residents (10% per year)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Business and Engagement	✓	✓	✓

## Capital Projects and Works 2022-25

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Prosperous and Innovative</b>						
Bankstown Arts Centre	Design and construct accessible pathway	Bankstown	Bankstown	✓		
Bankstown Arts Centre	Upgrade sound and lighting equipment	Bankstown	Bankstown		✓	



Events



# Moving and Integrated

## Actions and Programs

Prosperous and Innovative Destination	What Council Will Do	Ref	Roads, Footpaths and Moving Around Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is an accessible City with great local destinations and many options to get there.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Planning ahead so we are ready to take advantage of strategic investment/project opportunities as they become available.</li> <li>Adopting and implementing planning controls that encourage alternative transport modes, including focusing growth in areas with access to public transport.</li> <li>Investing in active transport by implementing the Active Transport Action Plan to achieve social/ health, environmental and economic benefits for our community.</li> <li>Rolling out the "Complete Streets" approach across centres to integrate transport planning with good, people-centric, design.</li> <li>Improving overall road condition, including pursuing data and technology solutions to improve infrastructure maintenance and service provision e.g. digital engineering, artificial intelligence and machine learning.</li> <li>Advocating for good outcomes for transport infrastructure owned and managed by other levels of government, and for funding for local infrastructure.</li> </ul>	 <p><b>Roads, footpaths &amp; moving around</b></p> <p><b>We provide vehicles and pedestrians with well-maintained, safe and integrated transportation networks.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Transport Strategic Plan (under development)</li> <li>Bankstown Complete Streets (under development)</li> <li>Campsie Complete Streets (under development)</li> <li>Road Safety Action Plan</li> <li>Active Transport Action Plan</li> </ul>	<p><b>4.1.1 Transport Network Advocacy</b></p> <ul style="list-style-type: none"> <li>Advocate for community needs and good design outcomes on state and regionally significant transport projects including:               <ul style="list-style-type: none"> <li>Sydney Metro Line upgrade (years one and two);</li> <li>Henry Lawson Drive upgrade; and</li> <li>Stacey Street upgrade.</li> </ul> </li> <li>Support the operation of the Canterbury-Bankstown Local Traffic Committee</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Maintain or increase % Road network in good-excellent condition (≥58.4%)</li> <li>Increase length of active transport routes that have been upgraded (widened or lengthened) (&gt;1%)</li> <li>Decrease car use – journey to work (to 50%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan	✓	✓	✓	
		Infrastructure Services		✓				
		Assets and Systems Planning		✓	✓	✓		
		Works and Projects						
		<p><b>4.1.2 Road Safety Improvements</b></p> <ul style="list-style-type: none"> <li>Develop a Road Safety Strategic Plan.</li> <li>Implement identified priorities from the Road Safety Action Plan.</li> </ul>		Infrastructure Services	✓			
		<p><b>4.1.3 Bus Stop Accessibility Program</b></p> <ul style="list-style-type: none"> <li>Deliver the bus stop accessibility program.</li> </ul>		Assets and Systems Planning	✓	✓	✓	
		<p><b>4.1.4 Roads Infrastructure Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake planning, design, replacement and improvement of roads infrastructure as part of the annual capital works program, including road rehabilitation and resurfacing projects at:               <ul style="list-style-type: none"> <li>Beamish Street (Ninth Avenue to Brighton Avenue) (year one);</li> <li>Fitzpatrick Street (Gurney Road to Curtis Road) (year one);</li> <li>Carawatha Street (Belar Avenue to Alcoomie Street) (year two);</li> <li>Wattle Street (Noble Avenue to Frank Street) (year two); and</li> <li>Sharp Street (Canterbury Road to Leylands Parade) (year three).</li> </ul> </li> <li>Undertake scheduled and reactive maintenance programs for roads infrastructure including pothole repairs, removal of footpath trip hazards, and heavy patch repairs to roads.</li> </ul>		Assets and Systems Planning				
				Roads Operations				
				Works and Projects				



# Moving and Integrated

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Roads, Footpaths and Moving Around Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is an accessible City with great local destinations and many options to get there.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>• Planning ahead so we are ready to take advantage of strategic investment/project opportunities as they become available.</li> <li>• Adopting and implementing planning controls that encourage alternative transport modes, including focusing growth in areas with access to public transport.</li> <li>• Investing in active transport by implementing the Active Transport Action Plan to achieve social/ health, environmental and economic benefits for our community.</li> <li>• Rolling out the “Complete Streets” approach across centres to integrate transport planning with good, people-centric, design.</li> <li>• Improving overall road condition, including pursuing data and technology solutions to improve infrastructure maintenance and service provision e.g. digital engineering, artificial intelligence and machine learning.</li> <li>• Advocating for good outcomes for transport infrastructure owned and managed by other levels of government, and for funding for local infrastructure.</li> </ul>	 <p><b>Roads, footpaths &amp; moving around</b></p> <p><b>We provide vehicles and pedestrians with well-maintained, safe and integrated transportation networks.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>• Transport Strategic Plan (under development)</li> <li>• Bankstown Complete Streets (under development)</li> <li>• Campsie Complete Streets (under development)</li> <li>• Road Safety Action Plan</li> <li>• Active Transport Action Plan</li> </ul>	<p><b>4.1.5 Transport Strategic Planning</b></p> <ul style="list-style-type: none"> <li>• Prepare strategic and supporting plans for transport and parking including:               <ul style="list-style-type: none"> <li>- Transport Strategic Plan (year one);</li> <li>- Parking Management Study (year one); and</li> <li>- Car Share Policy (year two).</li> </ul> </li> <li>• Implement priority actions from the Active Transport Action Plan (ATAP) and other strategic and supporting plans following adoption.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>• Maintain or increase % Road network in good-excellent condition (≥58.4%)</li> <li>• Increase length of active transport routes that have been upgraded (widened or lengthened) (&gt;1%)</li> <li>• Decrease car use – journey to work (to 50%)</li> <li>• Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan				
		<p><b>4.1.6 Street Lighting Program</b></p> <ul style="list-style-type: none"> <li>• Continue to be a member of the Street Lighting Improvement Program (SLIP), coordinated by SSROC, focusing on cost savings, reduction in greenhouse gas emissions and improved service.</li> </ul>		Infrastructure Services	✓	✓	✓	

## Capital Projects and Works 2022-25

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Roads, Footpaths and Moving Around Services</b>						
Banksia Road	Replace rubber speed cushions at 85 Banksia Road	Greenacre	Bankstown	✓		
Beamish Street	Rehabilitate road from Ninth Avenue to Brighton Avenue (Regional Road)	Campsie	Canterbury	✓		
Bishop Street	Rehabilitate road from Nina Street to Mackenzie Street	Revesby	Revesby		✓	
Bonds Road	Resurface road from Skinner Avenue to Martin Street (Regional Road)	Riverwood	Roselands	✓		
Cameron Avenue/Thompson Street	Resurface road from William Street to Hamilton Street	Earlwood	Canterbury	✓		
Clapham Road	Resurface road from Chisholm Road to Carlingford Street	Regents Park	Bass Hill		✓	
Conway Road	Construct footpath from French Avenue to Heath Street (L)	Bankstown	Bankstown	✓		
Cooks River Active Transport Corridor	Design and install wayfinding signage	Various	Canterbury	✓		
Cooks River Bike Path	Bike path linemarking from Punchbowl Road to Bay View Avenue	Earlwood	Canterbury		✓	
Cowl Street	Rehabilitate road from Maiden Street to Rea Street	Greenacre	Bankstown		✓	
Croydon Park	Construct new footpath from carpark to amenities building	Croydon Park	Canterbury	✓		
Cullens Road	Resurface road from Joyce Street to Canterbury Road, and from Wiggs Road to Joyce Street	Punchbowl	Roselands		✓	
Cup and Saucer Creek Bike Path	Construct asphalt bike path	Earlwood	Canterbury	✓		
Denman Road	Resurface road from Johnston Road to Kurrajong Avenue	Georges Hall	Bass Hill	✓		
Eighth Avenue	Resurface road and construct kerb and gutter from Fifth Avenue to Beamish Street	Campsie	Canterbury		✓	
Eldon Avenue	Resurface road from Sturt Avenue to Surrey Avenue	Georges Hall	Bass Hill	✓		
Etela Street	Construct footpath from Burwood Road to Cecilia Street®	Belmore	Roselands	✓		
Fairmont Street Reserve	Construct footpath Fairmont Street and Colin Street	Lakemba	Roselands	✓		
Fisher Place	Resurface road from Broadarrow Road to Fisher Lane	Narwee	Roselands	✓		
Fitzpatrick Street	Resurface road from Milperra Drain to Milperra Road	Revesby	Revesby	✓		
Foord Avenue Pedestrian Bridge	Cathodic protection works	Earlwood	Canterbury	✓		
Forbes Street	Resurface road from Council boundary to Alison Street	Croydon Park	Canterbury			✓
Gibson Avenue	Construct footpath from Napoli Street to Canterbury Road (L)	Padstow	Revesby	✓		

## Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Glenore Road Reserve Pedestrian Bridge	Design and construct of footbridge replacement	Canterbury	Canterbury		✓	
Hargreaves Street	Construct footpath from Townsend Street to Allingham Street (L)	Condell Park	Bass Hill	✓		
Hartill Law Avenue Bridge	Rehabilitate northern abutment, embankment and walkway	Earlwood	Canterbury	✓		
Kelso Park North	Construct new carpark	Panania	Revesby	✓		
Lancaster Avenue	Resurface road from James Street to Warwick Street	Punchbowl	Bankstown	✓		
Latvia Avenue	Rehabilitate road from Waterloo Road to Maiden Street	Greenacre	Bankstown	✓		
Leigh Avenue	Resurface road from Karne Street to cul-de-sac	Roselands	Roselands	✓		
Maiden Street	Construct footpath from Rawson Street to 81 Maiden Street	Greenacre	Bankstown	✓		
Marion Street Carpark -Stage One	Investigate and design additional parking	Bankstown	Bankstown	✓		
Miller Road	Resurface road from Gurney Road to Curtis Road	Chester Hill	Bass Hill	✓		
Minter Street	Construct footpath from Unwin Street to Canterbury Road	Canterbury	Canterbury	✓		
Moorefields/Moondani Lane	Resurface road from Moondani Road to Moorefields Road	Beverly Hills	Roselands		✓	
Myee Street	Construct footpath from Sproule Street to Croydon Street (both sides)	Lakemba	Roselands	✓		
Napoleon Street	Construct footpath from Hannans Road to Josephine Street	Riverwood	Roselands	✓		
Old Kent Road	Resurface road from Konard Avenue to Salamander Pl	Greenacre	Bankstown	✓		
Pedestrian Access Mobility Program	Construct kerb ramps at high priority sites in Hurlstone Park and Punchbowl	Various	Canterbury / Roselands	✓		
Polo Street	Resurface road from Marco Avenue to Iluka Street	Revesby	Revesby	✓		
Quigg Street Carpark	Renew carpark from corner of The Road at No.33-39	Lakemba	Roselands	✓		
Raymond Street	Construct footpath from Cross Street to House Number 30 (L)	Bankstown	Bankstown	✓		
Rickard Road	Resurface road from Appian Way to Jacobs Street	Bankstown	Bankstown	✓		
Safer Roads Program	Grant matching funds	Various	Various	✓		
Schofield Avenue	Construct footpath from Homer Street to House Number 21	Earlwood	Canterbury	✓		
Sellers Lane	Resurface road from Waterloo Road to Juno Pde	Greenacre	Bankstown	✓		
Sunbeam Street	Close Sunbeam Road between Troy Street and Mackinder Street	Campsie	Canterbury	✓		
Troy Street	Resurface road from Canterbury Road to Sunbeam Street	Campsie	Canterbury	✓		

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Turrella Reserve	Repair footbridge	Earlwood	Canterbury	✓		
Undercliffe Retaining Wall	Renew retaining wall	Earlwood	Canterbury	✓		
Victoria Road	Construct footpath from Canterbury Road to Wiggs Road	Punchbowl	Roselands		✓	
Victoria Road	Resurface road from Mitcham Street to Canterbury Road	Punchbowl	Roselands		✓	
Warwick Street	Construct footpath from Lancaster Avenue to Punchbowl Road (L)	Punchbowl	Roselands	✓		
Wilson Lane	Rehabilitate road from Burwood Road to T-Junction	Belmore	Roselands	✓		
Yanderra Street	Resurface road from Sixth Avenue to Simmat Avenue	Condell Park	Bass Hill	✓		
Yanderra Street	Replace speed cushions at House Nos. 72, 88 and 112	Condell Park	Bass Hill	✓		
Various Sites	Construct new bus stop pads and ground surface indicators at priority sites in Condell Park and Sefton – Accessible Public Transport Program	Various	Bass Hill	✓		
Albert Street	Resurface road from Beaconsfield Street to Carrington Street	Revesby	Revesby		✓	
Amy Street	Resurface road from Rudd Pde to Loch Street	Campsie	Canterbury			✓
Arthur Street	Resurface road from Heggie Lane to Hillcrest Street	Punchbowl	Roselands		✓	
Baird Lane	Construct footpath from Spencer Street to Morella Avenue (L)	Sefton	Bass Hill			✓
Beryl Place	Rehabilitate road from Reid Avenue to cul-de-sac	Greenacre	Bankstown		✓	
Bonds Road	Resurface road from Farnam Avenue to Canterbury Road (Regional Road)	Punchbowl	Roselands		✓	
Bromham Place	Construct pathway between Birdsall Avenue to Winifred Street	Condell Park	Revesby		✓	
Cahors Road	Resurface road from Sphinx Avenue to Raine Road	Padstow	Revesby		✓	
Carawatha Street	Rehabilitate road from Belar Avenue to Alcoomie Street	Villawood	Bass Hill		✓	
Cardigan Road	Install three new raised thresholds between Waterloo Road and Noble Avenue	Greenacre	Bankstown		✓	
Chapel Street	Construct footpath from Canterbury Road to Forsyth Street (L)	Roselands	Roselands		✓	
Chaseling Street Humps	Install five raised thresholds between Waterloo Road and Roberts Road	Greenacre	Bankstown		✓	

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Curtis Road	Install three rows of speed cushions between Miller Road and Campbell Street	Chester Hill	Bass Hill		✓	
Downes Street Carpark	Renew carpark	Belfield	Canterbury		✓	
Edgar Street and August Street	Construct pedestrian crossing	Condell Park	Bass Hill			✓
Enterprise Avenue	Resurface road from Watson Road to cul-de-sac	Padstow	Revesby			✓
First Avenue Bridge	Replace culvert and supporting structure	Campsie	Canterbury		✓	
Gascoigne Road	Resurface road from Rodd Street to Royale Avenue	Birrong	Bass Hill		✓	
Gurney Road	Install traffic calming at Nos. 60, 73, 80 and 126 Gurney Road	Chester Hill	Bass Hill		✓	
Highcliff Road and Jackson Place	Rehabilitate road at Highcliff Road and Jackson Place to cul-de-sac	Earlwood	Canterbury		✓	
Highland Avenue	Install additional parking pads from Marion Street to Glassop Street	Bankstown	Bankstown			✓
Hughes Park	Construct new footpath from Westfield Road to toilet facilities	Earlwood	Canterbury		✓	
Hume Highway	Construct footpath from Cooper Road to Caldwell Pde	Yagoona	Bass Hill		✓	
King Street	Construct footpath from John Street to Trevenan Street (L)	Ashbury	Canterbury		✓	
Konrad Avenue	Rehabilitate road from Konrad Avenue to Old Kent Road	Greenacre	Bankstown		✓	
Lakemba Street	Construct footpath from Wangee Road to Yerrick Road (L)	Roselands	Roselands		✓	
Lancaster Avenue	Construct footpath from Stacey Street to James Street (L & R)	Bankstown	Bankstown	✓		
Lancaster Avenue	Construct footpath from Warwick Street to Gillian Place	Punchbowl	Roselands		✓	
Leopold Street	Construct footpath from Alison Street to Council boundary	Ashbury	Canterbury		✓	
Loftus Street-Road Resurfacing	Resurface road from Canterbury Road to Leylands Pde	Campsie	Canterbury		✓	
Meredith Street	Construct footpath from Gordon Street to Rickard Road	Bankstown	Bankstown		✓	
Moorefields Road	Resurface road from Doonkuna Street to Currana Street	Roselands	Roselands		✓	
Morotai Road	Construct footpath from The River Road to Sandakan Road	Revesby Heights	Revesby		✓	
Moxon Road	Construct footpath from Canterbury Road to Wiggs Road	Punchbowl	Roselands		✓	
Raine Road	Resurface road from Doyle Road to Cahors Road	Padstow	Revesby		✓	
Reid Avenue	Rehabilitate road from Waterloo Road to cul-de-sac	Greenacre	Bankstown		✓	
Rodd Street	Resurface road from Rose Street to Gascoigne Road	Birrong	Bass Hill		✓	

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Ruby Street	Resurface road from Rose Street to Wycombe Street	Yagoona	Bass Hill		✓	
Salt Pan Creek Boardwalk Pedestrian Bridge	Undertake major bridge maintenance	Padstow	Revesby		✓	
Scaife Street	Resurface road from Lang Street to Carew Street	Padstow	Revesby		✓	
Sefton Golf Course Pedestrian Bridge Three	Design and construct Bridge Three replacement	Regents Park	Bass Hill		✓	
Sharp Street	Rehabilitate road from Canterbury Road to Leylands Pde	Belmore	Roselands		✓	
Simmat Avenue Carpark	Renew large carpark	Condell Park	Bass Hill		✓	
Stanley Street	Construct median islands at Canterbury Road	Campsie	Canterbury		✓	
Stuart Street Pedestrian Bridge	Replace pedestrian bridge	Padstow	Revesby			✓
The Boulevarde	Resurface road from Alice Street to Sproule Street	Lakemba	Roselands		✓	
The Boulevarde	Resurface road from Haldon Street to Moreton Street	Lakemba	Roselands		✓	
The River Road	Resurface road from Prince Street to Edinburgh Drive	Revesby Heights	Revesby			✓
Unwin Street/ Tempe Street	Drainage works from Bayview Avenue to Unwin Street	Earlwood	Canterbury		✓	
Urana Street	Rehabilitate road from Binna Burra Street to cul-de-sac	Villawood	Bass Hill			✓
Wattle Street	Resurface road from Noble Avenue to Frank Street	Mount Lewis	Bankstown		✓	
Woods Road	Resurface road from Wellington Road to Carlingford Street	Sefton	Bass Hill		✓	
Various Sites	Construct new bus stop pads and ground surface indicators at priority sites in Asbury, Canterbury and Condell Park - Accessible Public Transport Program	Various	Various		✓	
Pedestrian Access Mobility Program	Construct kerb ramps at high priority sites in Picnic Point and Regents Park	Various	Various		✓	
Pedestrian Access Mobility Program	Construct kerb ramps at high priority sites in Picnic Point and Regents Park	Various	Various			✓
Bykool Avenue	Resurface road from Moorefields Road to Potts Street	Kingsgrove	Roselands			✓
Edgar Street	Complete description to Resurface road from Railway Parade to Lancelot Street	Condell Park	Revesby			✓
Loch Street	Resurface road from Lilian Lane to Evaline Street	Campsie	Canterbury			✓
Macdonald Street	Replace concrete speed humps on Macdonald Street	Lakemba	Bankstown			✓

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Moorefields Road	Rehabilitate road from Kingsgrove Road to Roleystone Avenue	Kingsgrove	Roselands			✓
Ruse Park Pedestrian Bridge	Replace pedestrian bridge replacement	Bankstown	Bankstown			✓
The Crest Pedestrian Bridge Two	Replace bridge two	Georges Hall	Bass Hill			✓
Various sites	Construct new bus stop pads and ground surface indicators at priority sites in Bankstown, Canterbury - Accessible Public Transport Program	Various	Various			✓



# Healthy and Active

## Actions and Programs

Prosperous and Innovative Destination	What Council Will Do	Ref	Leisure and Aquatics Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a motivated city that nurtures healthy minds and bodies.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies.</li> <li>Implementing the priorities of the Leisure and Aquatic Strategic Plan at Canterbury and Max Parker (Revesby) Leisure and Aquatic Centres.</li> </ul>	 <p><b>Leisure &amp; Aquatics</b></p> <p><b>We provide leisure, aquatic and golf facilities and programs that give enjoyment to the community and improves their wellbeing.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Leisure and Aquatic Strategic Plan</li> <li>Sefton Golf Course Plan of Management</li> </ul>	5.1.1	<p><b>Leisure and Aquatic Services and Programs</b></p> <ul style="list-style-type: none"> <li>Continue with the implementation of phase two of the Continuous Improvement Plan and deliver on key focus areas of business improvement across all venues including:               <ul style="list-style-type: none"> <li>- enhancing the customer experience;</li> <li>- improving service delivery through growth and innovation; and</li> <li>- managing change for our people and customers.</li> </ul> </li> <li>Implement and embed the Swim School service improvement, including transitioning from a term-based program to a year-round rolling term.</li> <li>Expand Canterbury-Bankstown branding across all services and programs following the launch of the new CB Fit program across leisure and aquatic centres.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase number of children advancing their water skills (20,000 per year)</li> <li>Increase in number of active library members (&gt;95,000)</li> <li>Increase in number of schools sharing open space with Council (&gt;5)</li> <li>Increase in active sports participation (&gt;55,000)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Leisure and Aquatic Services	✓	✓	✓
		5.1.2	<p><b>Leisure and Aquatics Facilities Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake planning, design, replacement and improvement of leisure and aquatic facilities as part of the annual capital works program.</li> <li>Undertake scheduled and reactive maintenance programs for indoor and outdoor leisure and aquatic facilities including cleaning, painting, carpentry, emergency management and safety requirements, electrical inspections and repairs, air-conditioning servicing, glazing, plumbing, water testing and related equipment inspections and repairs, roof and gutter, irrigation, and other grounds maintenance.</li> </ul>		Assets and Systems Planning	✓	✓	✓
					Open Space and Buildings			
					Principal Projects			
					Works and Projects			



# Healthy and Active

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Leisure and Aquatics Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25	
<p><b>CBCity 2036 is a motivated city that nurtures healthy minds and bodies.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies.</li> <li>Implementing the priorities of the Leisure and Aquatic Strategic Plan at Canterbury and Max Parker (Revesby) Leisure and Aquatic Centres.</li> </ul>	 <p><b>Leisure &amp; Aquatics</b></p> <p><b>We provide leisure, aquatic and golf facilities and programs that give enjoyment to the community and improves their wellbeing.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Leisure and Aquatic Strategic Plan</li> <li>Sefton Golf Course Plan of Management</li> </ul>	<p><b>5.1.3 Leisure and Aquatic Strategic Plan</b></p> <ul style="list-style-type: none"> <li>Implement major projects from the Leisure and Aquatic Strategic Plan including:               <ul style="list-style-type: none"> <li>completing construction of Greenacre splash waterplay and playspace (year one);</li> <li>developing and implementing a communication and change plan for the closure and decommissioning plan for the current Canterbury Leisure and Aquatic Centre (year one);</li> <li>commencing (year one) and completing (year three) construction of Canterbury Leisure and Aquatic Centre;</li> <li>implementing targeted marketing and recruitment plans for the opening of the new Canterbury Leisure and Aquatic Centre (year two); and</li> <li>preparing detailed designs for the renewal of the Max Parker (Revesby) Leisure and Aquatic Centre (year three).</li> </ul> </li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase number of children advancing their water skills (20,000 per year)</li> <li>Increase in number of active library members (&gt;95,000)</li> <li>Increase in number of schools sharing open space with Council (&gt;5)</li> <li>Increase in active sports participation (&gt;55,000)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	<p>City Transformation</p> <p>Leisure and Aquatic Services</p>	<p>✓</p>				
		<p><b>5.1.4 Golf Course Services and Programs</b></p> <ul style="list-style-type: none"> <li>Manage golf courses to ensure a quality visitor experience and operational efficiencies.</li> <li>Deliver on actions arising for the review of Sefton Golf Course operations.</li> </ul>		<p>Leisure and Aquatic Services</p>	<p>✓</p>	<p>✓</p>	<p>✓</p>		
		<p><b>5.1.5 Golf Course Management and Improvement Program</b></p> <ul style="list-style-type: none"> <li>Complete the golf course strategic review.</li> </ul>		<p>Leisure and Aquatic Services</p>	<p>✓</p>				



# Healthy and Active

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Library Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a motivated city that nurtures healthy minds and bodies.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies.</li> </ul>	 <p><b>Libraries</b></p> <p><b>We provide equal access to information, ideas and knowledge through the provision of physical and virtual environment.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Library Modernisation Plan</li> <li>Community Facilities Strategic Plan</li> </ul>	<p><b>5.2.1 Library Services and Programs</b></p> <ul style="list-style-type: none"> <li>Provide library services, programs, resources and outreach services to reflect the needs of Canterbury-Bankstown's diverse community.</li> <li>Implement recommended actions for the modernisation of the library service with a focus on State Library Service (SLS) Standards.</li> <li>Deliver an annual program which shares Canterbury-Bankstown's local history and heritage with the community.</li> <li>Connect our diverse community with optimal access to, and support with, eResources and online databases.</li> <li>Promote the library service through a variety of media, and proactively engage the community with our content, services, programs and events.</li> <li>Achieve best practice with a Living Learning Library Service review.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase number of children advancing their water skills (20,000 per year)</li> <li>Increase in number of active library members (&gt;95,000)</li> <li>Increase in number of schools sharing open space with Council (&gt;5)</li> <li>Increase in active sports participation (&gt;55,000)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Community and Cultural Services	✓	✓	✓	
				Assets and Systems Planning	✓	✓	✓	
		<p><b>5.2.2 Library Facilities Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake life cycle asset management of library facilities including:               <ul style="list-style-type: none"> <li>- planning;</li> <li>- design;</li> <li>- replacements and improvements; and</li> <li>- maintenance.</li> </ul> </li> </ul>		Open Space and Buildings				
				Works and Projects				



# Healthy and Active

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Parks and Open Space	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a motivated city that nurtures healthy minds and bodies.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Developing infrastructure and program pathways that foster grass roots and lifestyle sport and recreation.</li> <li>Enhancing the area and quality of open space across the city, including identifying shared open space opportunities.</li> </ul>	 <p><b>Parks &amp; Open Space</b></p> <p><b>We provide accessible, equitable, diverse, quality, sustainable and efficient parks and open spaces to meet current and future community needs.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Open Space Strategic Plan – Bankstown</li> <li>Open Space Strategic Plan – Canterbury</li> <li>Playground and Playspaces Strategic Plan</li> <li>Generic / Specific Plans of Management</li> <li>Off Leash Dog Park Action Plan</li> <li>Metropolitan Greenspace Space Corridor Plans (under development)</li> </ul>	5.3.1	<p><b>Open Space Strategic Planning</b></p> <ul style="list-style-type: none"> <li>Develop strategies and implement projects for major open space assets including:               <ul style="list-style-type: none"> <li>finalising and adopt the consolidated Open Space Strategic Plan (year one);</li> <li>preparing a precinct plan for the Morris lemma sporting precinct (year one);</li> <li>preparing a Plan of Management and Masterplan Bankstown Memorial Park (year one);</li> <li>preparing a precinct plan for The Crest sporting precinct (year one and two);</li> <li>preparing a precinct plan for Canterbury Park sporting precinct (year two); and</li> <li>preparing a precinct plan for Punchbowl Park (year three).</li> </ul> </li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase number of children advancing their water skills (20,000 per year)</li> <li>Increase in number of active library members (&gt;95,000)</li> <li>Increase in number of schools sharing open space with Council (&gt;5)</li> <li>Increase in active sports participation (&gt;55,000)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan	✓	✓	✓
		5.3.2	<p><b>Parks and Open Space Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake planning, design, replacement and improvement of parks and open space assets as part of the annual capital works program.</li> <li>Undertake scheduled and reactive maintenance programs for parks and open space facilities including playground inspections and repairs, tree inspections and pruning, turf maintenance (including mowing, edging, weed management); and garden maintenance (weeding, planting, pruning mulching).</li> </ul>		Assets and Systems Planning Open Space and Buildings Works and Projects	✓	✓	✓
		5.3.3	<p><b>Playgrounds and Playspaces</b></p> <ul style="list-style-type: none"> <li>Implement priority projects from the Playgrounds and Playspaces Strategic Plan including:               <ul style="list-style-type: none"> <li>Deepwater Park (design – year one);</li> <li>Ewen Park (construct – year two);</li> <li>Tasker Park (design – year two);</li> <li>Terry Lamb Reserve (design – year two, construct – year three); and</li> <li>Virginius Reserve (design – year two).</li> </ul> </li> </ul>		City Transformation Works and Projects	✓	✓	✓
		5.3.4	<p><b>Metropolitan Greenspace Corridors</b></p> <ul style="list-style-type: none"> <li>Prepare and adopt spatial frameworks for:               <ul style="list-style-type: none"> <li>Salt Pan Creek (year one);</li> <li>Sydenham to Bankstown green grid corridor (year one);</li> <li>Wolli Creek (year one); and</li> <li>Cooks River (year one).</li> </ul> </li> </ul>		City Plan	✓	✓	✓



# Healthy and Active

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Sport and Recreation Space	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a motivated city that nurtures healthy minds and bodies.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Improving or consolidating ageing assets to provide new, modern, multipurpose facilities supporting activities supporting healthy minds and bodies.</li> <li>Pursuing opportunities to create multi-use facilities, to link open spaces, to better utilise existing space, and get access to open space within schools.</li> <li>Promoting healthy eating and living, focusing particularly on youth.</li> <li>Developing infrastructure and program pathways that foster grass roots and recreation.</li> <li>Providing opportunities for lifestyle sports.</li> </ul>	 <p><b>Sport &amp; Recreation</b></p> <p><b>We provide a broad range of sporting and recreational opportunities that caters for all ages and cultures and promotes healthy lifestyles.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Playground and Playspaces Strategic Plan</li> <li>Generic / Specific Plans of Management</li> <li>Off Leash Dog Park Action Plan</li> <li>Sports Facilities Strategic Plan (under development)</li> </ul>	<p><b>5.4.1 Indoor Sports Centre Management</b></p> <ul style="list-style-type: none"> <li>Manage indoor sports centres to ensure a quality visitor experience and revenue and operational efficiency.</li> <li>Work with the Office of Sport to implement the management agreement for The Crest Velodrome operations.</li> <li>Work with the Office of Sport for the long-term planning for The Crest Velodrome.</li> <li>Consider feasibility and potential for expansion of the Morris lemma Indoor Sports Centre to increase capacity across the network.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase number of children advancing their water skills (20,000 per year)</li> <li>Increase in number of active library members (&gt;95,000)</li> <li>Increase in number of schools sharing open space with Council (&gt;5)</li> <li>Increase in active sports participation (&gt;55,000)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan	✓	✓	✓	
		Customer Experience and Recreation		✓	✓	✓		
		Assets and Systems Planning		✓	✓	✓		
		Open Space and Buildings						
Works and Projects								
Customer Experience and Recreation	✓	✓	✓					

## Capital Projects and Works 2022-25

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Leisure and Aquatics</b>						
Birrong Aquatic Centre	Resurface concourse	Birrong	Bass Hill	✓		
Canterbury Aquatic Centre Stage Two	Construct of new Canterbury Leisure and Aquatic Centre	Canterbury	Canterbury	✓		
Max Parker Aquatic Centre Stage Two	Provide detailed design of new Leisure and Aquatic Centre at Revesby	Revesby	Revesby			✓
Sefton Golf Course	Upgrade greens and tees	Sefton	Bass Hill	✓		
Sefton Golf Course	Extend golf cart shed	Sefton	Bass Hill	✓		
Sefton Golf Course	Upgrade of greens and tees	Sefton	Bass Hill		✓	
Sefton Golf Course	Upgrade main shelter and BBQ area	Sefton	Bass Hill			✓
Various Leisure and Aquatic Centres	Replace plant and equipment	Various	Various	✓	✓	✓
<b>Parks and Open Spaces</b>						
15 Close Street Open Space	Undertake detailed design	Canterbury	Canterbury		✓	
Abbott Park	Upgrade playground to Level Two and install new furniture and fencing	Chester Hill	Bass Hill			✓
Albert Park	Landscape playground	Earlwood	Canterbury		✓	
Allum Park	Design and construct new amenities building including new toilets and changerooms	Greenacre	Bankstown			✓
ANZAC Park Stage One	Design rotunda restoration	Campsie	Canterbury	✓		
ANZAC Park Stage Two	Restore rotunda	Campsie	Canterbury		✓	
Beaman Park	Replace furniture	Earlwood	Canterbury			✓
Beaman Park	Upgrade playground to Level Two	Earlwood	Canterbury		✓	
Bennett Park	Upgrade playground to Level Two and install new exercise equipment and furniture	Roselands	Roselands		✓	
Bill Delauney Reserve	Refurbish existing changerooms and toilets, including new accessible toilet and roof replacement	Revesby	Revesby			✓
Braeside Reserve	Landscape playground	Earlwood	Canterbury			✓
Burnett Reserve	Upgrade Playground to Level Three	Hurlstone Park	Canterbury	✓		
Cairds Avenue Reserve	Install new exercise equipment and replace playground synthetic surface	Bankstown	Bankstown		✓	
Croydon Park	Replace perimeter fencing	Croydon Park	Canterbury		✓	
Croydon Park	Replace seating	Croydon Park	Canterbury	✓		
Croydon Park	Upgrade sandstone garden bed and surrounds	Croydon Park	Canterbury	✓		
Croydon Park	Upgrade playground to Level Two	Croydon Park	Canterbury			✓

## Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Croydon Park	Install new exercise equipment	Croydon Park	Canterbury			✓
Cuthbert Reserve	Upgrade Level Three playground including revegetation works	Revesby	Revesby	✓		
Deepwater Park Playspace Stage One	Concept design for new playspace and amenities	Panania	Revesby	✓		
Deepwater Park Playspace Stage Two	Construct new Level One playspace and amenities	Panania	Revesby			✓
Deverall Park	Upgrade playground to Level Two and install new exercise equipment	Condell Park	Bass Hill		✓	
Dunkeld Reserve	Remove playground	Hurlstone Park	Canterbury		✓	
East Hills Park	Upgrade Playground to Level Two	East Hills	Revesby	✓		
East Hills Park	Upgrade toilet facilities	East Hills	Revesby	✓		
Edwards Reserve	Remove playground	Panania	Revesby			✓
Ewen Park Playspace	Construct of new Level One playspace at Ewen Park	Hurlstone Park	Canterbury		✓	
Fairmont Street Reserve	Upgrade playground to Level Two	Lakemba	Roselands			✓
Flinders Slopes	Upgrade picnic shelter and furniture	Lansdowne	Bass Hill	✓		
Garrison Point	Design and construct new toilet facilities	Georges Hall	Bass Hill			✓
Gordon Parker Reserve	Replace furniture	Milperra	Revesby		✓	
Gosling Park	Replace perimeter fencing	Greenacre	Bankstown		✓	
Gosling Park	Replace furniture	Greenacre	Bankstown			✓
Gosling Park	Upgrade playground to Level Two and install new exercise equipment and furniture	Greenacre	Bankstown		✓	
Hughes Park	Upgrade dog off leash area	Campsie	Canterbury		✓	
Hughes Park	Upgrade toilet facilities	Earlwood	Canterbury		✓	
Jack Chesher Reserve	Upgrade playground to Level Three	Kingsgrove	Canterbury		✓	
Jim Ring Reserve	Upgrade playground to Level Three	Birrong	Bass Hill		✓	
Johnstone Reserve	Upgrade toilets including new accessible toilet	Revesby	Revesby		✓	
Josephine Reserve	Upgrade playground to Level Two	Georges Hall	Bass Hill	✓		
Karne St Reserve	Replace playground synthetic surface	Riverwood	Roselands	✓		
Kelso Park South	Install new exercise equipment	Panania	Revesby			✓

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Ken McLean Reserve	Upgrade playground to Level Three	Belmore	Roselands			✓
Kurrajong Reserve	Remove playground	Georges Hall	Bass Hill	✓		
Lambeth/Virginus	Construct new Level One playspace		Revesby		✓	
Loch Reserve	Upgrade playground to Level Two	Campsie	Canterbury	✓		
Pivetta Reserve	Replace roof	Revesby	Revesby		✓	
Presland Reserve	Landscape playground	Revesby	Revesby			✓
Rudelle Reserve	Replace playground synthetic surface	Yagoona	Bass Hill	✓		
Sawyer Reserve	Upgrade playground to Level Three	Hurlstone Park	Canterbury		✓	
Tasker Park	Design new Level One Playspace	Canterbury	Canterbury		✓	
Terry Lamb Reserve Playspace Stage One	Design new Level One Playspace	Belmore	Roselands		✓	
Terry Lamb Reserve Playspace Stage Two	Construct new Level One playspace	Belmore	Roselands			✓
Virginus Reserve	Construct new dog off leash area	Padstow	Revesby	✓		
Walshaw Park	Design and construct new amenities building	Bass Hill	Bass Hill		✓	
Warwick Reserve	Landscape Playspace	Hurlstone Park	Canterbury		✓	
Wilton Reserve	Remove playground	Georges Hall	Bass Hill	✓		
Various Passive Parks	Upgrade boomgates at priority sites including Abbott Park, Deverall Park, Peace Park and Terry Lamb Reserve - Boomgate Replacement Program	Various	Various	✓	✓	✓
Various Passive Parks	Upgrade fencing at priority sites including The Crest Sporting Complex - Fencing Replacement Program	Various	Various	✓	✓	✓
Various Passive Parks	Provide shade at priority parks and playgrounds - Shade Provision Program	Various	Various	✓	✓	✓
Various Passive Parks	Upgrade water refill stations at priority sites - Water Refill Station Program	Various	Various	✓		✓
<b>Sport and Recreation</b>						
Beaman Park	Replace roof	Earlwood	Canterbury		✓	
Beaman Park	Upgrade sportsfield lighting (east)	Earlwood	Canterbury		✓	
Beaman Park	Upgrade eastern fields	Earlwood	Canterbury		✓	

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Beaman Park	Replace amenities building roof	Earlwood	Canterbury			✓
Belmore Sportsground	Replace amenities building roof (eastern side)	Belmore	Roselands	✓		
Bennett Park	Amenities upgrade including changerooms, toilets and exterior painting.	Narwee	Roselands	✓		
Blick Oval	Demolish existing toilet block, and design and construct new accessible toilet	Canterbury	Canterbury			✓
Coleman Park	Refurbish kiosk, toilets and pro shop in Tennis clubhouse	Georges Hall	Bass Hill			✓
Croydon Park	Refurbish changerooms and toilet facilities, including new accessible toilet	Croydon Park	Canterbury	✓		
Croydon Park Sportsfield	Upgrade fields 1, 2, 3 4 and 5	Croydon Park	Canterbury	✓		
Earlwood Oval	Construct new accessible toilet	Earlwood	Canterbury			✓
Gosling Park	Upgrade carpark lighting	Greenacre	Bankstown		✓	
Gosling Park	Upgrade fields 1 and 2	Greenacre	Bankstown		✓	
Gosling Park	Refurbish kiosk and toilets including new accessible toilet	Greenacre	Bankstown			✓
Graf Park	Upgrade cricket nets	Yagoona	Bankstown		✓	
Grahame Thomas Oval	Refurbish toilets and change rooms including new accessible toilet	Bankstown	Bankstown		✓	
Jim Ring Reserve	Refurbish changerooms	Birrong	Bass Hill		✓	
John Mountford Reserve	Upgrade and renew tennis courts 1,2,3 and 4	Narwee	Roselands			✓
Killara Reserve	Upgrade basketball court	Panania	Revesby		✓	
Lance Hutchinson Oval	Upgrade toilets, kiosk and changerooms including accessible toilet	Riverwood	Roselands			✓
Lance Hutchinson Oval	Replace toilet roof	Riverwood	Roselands			✓
Memorial Oval	Upgrade facility including refurbishment of changerooms and supporting amenities	Bankstown	Bankstown	✓		
Morris lemma Indoor Sports Centre	Upgrade facility including refurbishment of gym	Riverwood	Roselands		✓	
O'Neill Park	Refurbish toilets, including new accessible toilet and pathways	Chester Hill	Bass Hill	✓		

Capital Projects and Works 2022-25 continue...

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
Parry Park	Upgrade facility including refurbishment of changerooms, toilets and roof replacement	Lakemba	Bankstown	✓		
Picken Oval	Upgrade sportsfield lighting	Croydon Park	Canterbury	✓		
Picken Oval	Replace furniture	Croydon Park	Canterbury			✓
Punchbowl Park	Upgrade grandstand toilets and changerooms	Punchbowl	Bankstown			✓
Punchbowl Park	Upgrade fields 1, 2, 3 and 4	Punchbowl	Roselands			✓
Rudd Park	Design and construct new amenities building	Belfield	Canterbury		✓	
Ruse Park	Upgrade of toilets including accessible toilet	Bankstown	Bankstown			✓
Stuart Street Reserve	Refurbish existing changerooms and toilets including new accessible toilet	Padstow	Revesby			✓
The Crest	Design new amenities building	Georges Hall	Bass Hill			✓
The Crest	Refurbish existing changerooms and toilets including new accessible toilet	Georges Hall	Bass Hill			✓
The Crest	Upgrade fields 1, 2, 3 and 4	Georges Hall	Bass Hill			✓
The Crest Soccer	Upgrade sportsfield lighting	Georges Hall	Bass Hill			✓



Leisure & Aquatics



# Liveable and Distinctive

## Actions and Programs

Prosperous and Innovative Destination	What Council Will Do	Ref	Development Services	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Developing new planning controls to achieve improved design and liveability outcomes in all new developments.</li> </ul>	 <p><b>Development Services</b></p> <p><b>We deliver quality, compliant development that suits the City and meets its housing needs.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Connective City 2026 Local Strategic Planning Statement (LSPS)</li> <li>Local Environmental Plan</li> <li>Housing Strategy</li> <li>Affordable Housing Strategy</li> <li>Employment Lands Strategy</li> <li>Quality Design Strategy (under development)</li> </ul>	<b>6.1.1</b>	<p><b>Development Assessment</b></p> <ul style="list-style-type: none"> <li>Deliver timely services for the assessment and processing of Development Applications (DAs), Construction Certificates and Subdivision Certificates including:               <ul style="list-style-type: none"> <li>facilitating e-lodgement and assessment of DAs; and</li> <li>undertaking website improvements for easy lodgement and access to information about development applications.</li> </ul> </li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase value of Development Applications (≥ \$1 billion per year)</li> <li>Increase percentage of affordable housing in new developments in growth precincts (15%)</li> <li>Increase in percentage of illegal dumping removal by offenders (&gt;40%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Development Services	✓	✓	✓
		<b>6.1.2</b>	<p><b>Complying Development Certificates and Construction Certificates</b></p> <ul style="list-style-type: none"> <li>Retain market share for Complying Development Certificates (CDC) and Construction Certificates (CC).</li> </ul>		Development Services	✓	✓	✓



# Liveable and Distinctive

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Future Planning	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.</b></p> <ul style="list-style-type: none"> <li>• Delivery Program Priorities Adopt a new Local Environmental Plan to guide residential growth and promote affordable housing.</li> <li>• Advocating for better outcomes from NSW Government planning and infrastructure initiatives.</li> <li>• Further develop Council's strategic planning framework to provide a consistent, transparent and industry leading approach to future planning.</li> <li>• Advocating for Canterbury and Bankstown-Lidcombe Hospitals to become state-of-the-art facilities.</li> </ul>	 <p><b>Future Planning</b></p> <p><b>We create a liveable environment for all residents through equitable and sustainable land use and community planning.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>• Quality Design Strategy (under development)</li> <li>• Connected City 2026 Local Strategic Planning Statement (LSPS)</li> <li>• Housing Strategy</li> <li>• Affordable Housing Strategy</li> <li>• Employment Lands Strategy</li> </ul>	<b>6.2.1</b>	<p><b>Strategic Land Use Planning</b></p> <ul style="list-style-type: none"> <li>• Implement a new city-wide Development Contributions Plan to reflect community needs, legislative changes, and actions arising from strategic planning, including review of works schedule.</li> <li>• Review potential uses and provide strategic direction for future use and management of commercial recreation sites in Deepwater Park (Maxwell Avenue) (year one).</li> <li>• Undertake an update of Council's Housing Strategy in light of recent population trends, government policy, and decisions of Council (years two and three).</li> <li>• Advocating for and facilitating the shared use of community, sport and recreation and open space facilities in educational institutions.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>• Increase value of Development Applications (≥ \$1 billion per year)</li> <li>• Increase percentage of affordable housing in new developments in growth precincts (15%)</li> <li>• Increase in percentage of illegal dumping removal by offenders (&gt;40%)</li> <li>• Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan	✓	✓	✓
		Spatial Planning						
		Spatial Planning	✓		✓	✓		
		Spatial Planning	✓		✓	✓		
		<b>6.2.2</b>	<p><b>Statutory Land Use Planning</b></p> <ul style="list-style-type: none"> <li>• Adopt the Local Environmental Plan (LEP) (year one) to accommodate growth and change consistent with the LSPS and amend as required.</li> <li>• Review and amend priority parts of Council's planning framework.</li> </ul>		Spatial Planning	✓	✓	✓
		<b>6.2.3</b>	<p><b>Advocating on Planning Issues</b></p> <ul style="list-style-type: none"> <li>• Make representations on proposed changes to planning legislation and policy as relevant.</li> <li>• Review and advocate for community needs for state and regionally significant projects.</li> <li>• Contribute and engage with Bankstown Collaboration Area stakeholder group.</li> <li>• Contribute and engage with Sydney Metro Airports about Bankstown Airport.</li> </ul>		Spatial Planning	✓	✓	✓
		<b>6.2.4</b>	<p><b>Planning Certificates</b></p> <ul style="list-style-type: none"> <li>• Provide information on land use and restrictions on development in accordance with Section 10.7 of the <i>Environmental Planning and Assessment Act 1979</i>.</li> <li>• Improve the efficiency and customer experience of the process for creating and issuing planning certificates.</li> </ul>		Spatial Planning	✓	✓	✓



# Liveable and Distinctive

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Future Planning	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.</b></p> <ul style="list-style-type: none"> <li>Delivery Program Priorities Adopt a new Local Environmental Plan to guide residential growth and promote affordable housing.</li> <li>Advocating for better outcomes from NSW Government planning and infrastructure initiatives.</li> <li>Further develop Council's strategic planning framework to provide a consistent, transparent and industry leading approach to future planning.</li> <li>Advocating for Canterbury and Bankstown-Lidcombe Hospitals to become state-of-the-art facilities</li> </ul>	 <p><b>Future Planning</b></p> <p><b>We create a liveable environment for all residents through equitable and sustainable land use and community planning.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Quality Design Strategy (under development)</li> <li>Connected City 2026 Local Strategic Planning Statement (LSPS)</li> <li>Housing Strategy</li> <li>Affordable Housing Strategy</li> <li>Employment Lands Strategy</li> </ul>	<b>6.2.5 Planning Proposals</b>	<ul style="list-style-type: none"> <li>Assess applicant-initiated planning proposals and provide advice to Council.</li> <li>Progress Planning Proposals to implement Council's Master Plans.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase value of Development Applications (≥ \$1 billion per year)</li> <li>Increase percentage of affordable housing in new developments in growth precincts (15%)</li> <li>Increase in percentage of illegal dumping removal by offenders (&gt;40%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Spatial Planning	✓	✓	✓
		<b>6.2.6 Good Design</b>	<ul style="list-style-type: none"> <li>Facilitate good design in the City through the Design Review Panel.</li> </ul>		Spatial Planning	✓	✓	✓
		<b>6.2.7 3D Digital Model for the City</b>	<ul style="list-style-type: none"> <li>Establish and maintain a 3D model for large development applications</li> </ul>		Spatial Planning	✓	✓	✓
		<b>6.2.8 Collaborate for State-of-the-Art Facilities</b>	<ul style="list-style-type: none"> <li>CBCity 2036 Transformation - Work with NSW lead agencies to facilitate new state of the art hospital facilities in the Bankstown CBD.</li> </ul>		Spatial Planning	✓	✓	✓



# Liveable and Distinctive

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Regulation and Compliance	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Focusing on upholding legislation and regulations for the benefit of the whole community.</li> </ul>	 <p><b>Regulation &amp; Compliance</b></p> <p><b>We improve the health, safety and amenity of our community and our environment by promoting and enforcing local laws, regulations, policies, and controls.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Local Orders Policy</li> </ul>	<b>6.3.1 Regulatory Inspections, Investigations and Referrals</b>	<ul style="list-style-type: none"> <li>Undertake investigations and inspections for:               <ul style="list-style-type: none"> <li>food premises;</li> <li>cooling towers;</li> <li>public swimming pools;</li> <li>boarding houses;</li> <li>skin penetration premises;</li> <li>brothels; and</li> <li>mortuaries.</li> </ul> </li> <li>Provide comments on regulatory aspects of development applications.</li> <li>Provide free hygiene and infection control training for local skin penetration businesses to improve infection control measures.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase value of Development Applications (≥ \$1 billion per year)</li> <li>Increase percentage of affordable housing in new developments in growth precincts (15%)</li> <li>Increase in percentage of illegal dumping removal by offenders (&gt;40%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Regulatory Services	✓	✓	✓
		<b>6.3.2 Parking Regulation</b>	<ul style="list-style-type: none"> <li>Enforce parking restrictions to enable safe and fair use of on-street and council-maintained parking facilities.</li> <li>Ensure presence and enforcement of school safety zone areas through managed roster.</li> <li>Negotiate/manage Commercial Parking Agreements.</li> </ul>		Regulatory Services	✓	✓	✓
		<b>6.3.3 Environmental Compliance</b>	<ul style="list-style-type: none"> <li>Undertake inspections, serve notices/ orders/ fines as required and prepare legal documentation to enforce environmental legislation for issues such as:               <ul style="list-style-type: none"> <li>overgrown vegetation;</li> <li>accumulated material on private premises;</li> <li>drainage and sewer blockages on private property; and</li> <li>unauthorised use.</li> </ul> </li> <li>Conduct environmental compliance audits and implement recommendations as required.</li> <li>Undertake the private swimming pool barrier inspection program.</li> </ul>		Regulatory Services	✓	✓	✓
		<b>6.3.4 Rangers</b>	<ul style="list-style-type: none"> <li>Undertake investigations and education relevant to Council's regulatory functions under key legislation including:               <ul style="list-style-type: none"> <li>pollution and the illegal dumping of waste;</li> <li>abandoned vehicles and targeted area operations;</li> <li>heavy vehicles;</li> <li>building sites and breaches of development consent including 'Get the Site Right' program;</li> <li>Companion Animals Act including CAWS Program providing low-cost desexing, vaccinations and microchipping services and Pets Day Out event;</li> <li>illegal parking; and</li> <li>tree management orders (TMOs).</li> </ul> </li> <li>Maintain presence in major CBDs to address illegal trade, waste and pollution and enforce commercial use policy.</li> </ul>		Regulatory Services	✓	✓	✓



# Liveable and Distinctive

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Regulation and Compliance	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Focusing on upholding legislation and regulations for the benefit of the whole community.</li> </ul>	 <p><b>Regulation &amp; Compliance</b></p> <p><b>We improve the health, safety and amenity of our community and our environment by promoting and enforcing local laws, regulations, policies, and controls.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Local Orders Policy</li> </ul>	<b>6.3.5</b>	<p><b>Illegal Dumping and Sydney Regional Illegal Dumping (RID) Squad</b></p> <ul style="list-style-type: none"> <li>Host Sydney RID operations to reduce illegal dumping and prosecute offenders.</li> <li>Promote best practice for member councils to address service improvements, funding, communications, capacity building and compliance in relation to the issue of illegal dumping.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase value of Development Applications (≥ \$1 billion per year)</li> <li>Increase percentage of affordable housing in new developments in growth precincts (15%)</li> <li>Increase in percentage of illegal dumping removal by offenders (&gt;40%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Regulatory Services	✓	✓	✓
		<b>6.3.6</b>	<p><b>Food Safety Education</b></p> <ul style="list-style-type: none"> <li>Promote food safety and allergen awareness in local food businesses, childcare centres and school canteens.</li> <li>Provide free food handler training for local food businesses.</li> <li>Undertake the Scores on Doors Program at local food businesses.</li> <li>Undertake the Scores on Schools Program at local childcare centres and school canteens.</li> </ul>		Regulatory Services	✓	✓	✓
		<b>6.3.7</b>	<p><b>Underground Petroleum Storage Systems (UPSS) Inspection Regime</b></p> <ul style="list-style-type: none"> <li>Undertake inspections of local service station sites in accordance with the action plan.</li> </ul>		Regulatory Services	✓	✓	✓
		<b>6.3.8</b>	<p><b>Work Applications</b></p> <ul style="list-style-type: none"> <li>Assess and process private work applications including applications for:               <ul style="list-style-type: none"> <li>operating vehicles or plant;</li> <li>road closures;</li> <li>road reserve hire;</li> <li>driveway line marking;</li> <li>works zones;</li> <li>traffic counts;</li> <li>pruning or removing trees;</li> <li>reviewing tree determinations;</li> <li>temporary access over council land;</li> <li>nature strip mowing;</li> <li>community signage;</li> <li>stormwater information;</li> <li>work permits;</li> <li>tree management applications; and</li> <li>assessment of the National Heavy Vehicles Regulator applications.</li> </ul> </li> </ul>		Infrastructure Services	✓	✓	✓



# Liveable and Distinctive

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Town Centres	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-designed attractive city which preserves the identity and character of local villages.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Improving activity, accessibility, connectedness and attractiveness of the public domain.</li> <li>Delivering a Liveable Centres Program.</li> </ul>	 <p><b>Town Centres</b></p> <p><b>We provide well planned, attractive and sustainable Town Centres which cater for wide ranging community needs.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Quality Design Strategy (under development)</li> <li>Connected City 2026 Local Strategic Planning Statement</li> <li>Housing Strategy</li> <li>Town Centre and CBD Materplans</li> </ul>	<p><b>6.4.1 Public Domain Planning</b></p> <ul style="list-style-type: none"> <li>Progress the Public Domain Technical Manual incorporating specifications for Bankstown and Campsie.</li> <li>Establish small scale urban interventions in the public domain of various town centres to enhance quality of place and test large scale strategic masterplan projects.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase value of Development Applications (≥ \$1 billion per year)</li> <li>Increase percentage of affordable housing in new developments in growth precincts (15%)</li> <li>Increase in percentage of illegal dumping removal by offenders (&gt;40%)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan	✓	✓	✓	
		<p><b>6.4.2 Liveable Centres Program</b></p> <ul style="list-style-type: none"> <li>Undertake town centre improvements and neighbourhood-scale streetscape works at priority sites as per the capital works program.</li> </ul>		City Transformation Works and Projects	✓	✓	✓	
		<p><b>6.4.3 City Shaping Projects</b></p> <ul style="list-style-type: none"> <li>Undertake planning for City-shaping projects including:               <ul style="list-style-type: none"> <li>Campsie Complete Streets Place Plan and Campsie Cultural and Civic Precinct needs analysis; and</li> <li>Canterbury Town Centre Complete Streets Place Plan.</li> </ul> </li> </ul>		City Plan	✓	✓	✓	
		<p><b>6.4.4 Town Centre Management</b></p> <ul style="list-style-type: none"> <li>Collaborate and coordinate with internal stakeholders to improve the town centres and open spaces.</li> <li>Proactively monitor, measure and report on the look and feel of town centres and public spaces.</li> <li>Facilitate the alignment of services in line with customer expectations and adopted strategies and plans.</li> <li>Identify improvements to processes, systems and resources to achieve long-term improvements.</li> </ul>		City Improvement	✓	✓	✓	
		<p><b>6.4.5 Centre Masterplanning</b></p> <ul style="list-style-type: none"> <li>Undertake masterplanning for:               <ul style="list-style-type: none"> <li>Canterbury Local Centre;</li> <li>Lakemba Local Centre;</li> <li>Belmore Local Centre;</li> <li>Belfield Village Centre;</li> <li>Punchbowl Local Centre; and</li> <li>Wiley Park Local Centre.</li> </ul> </li> </ul>		Spatial Planning	✓	✓	✓	

## Capital Projects and Works 2022-25

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Liveable and Distinctive</b>						
Ashbury Town Centre – Stage Two	Construct town centre upgrades at King Street and Third Avenue - Liveable Centres Program	Ashbury	Canterbury		✓	
Bankstown CBD - Ring Road – Stage One	Develop concept design	Bankstown	Bankstown		✓	
Bankstown CBD - Civic Drive	Public domain improvements	Bankstown	Bankstown	✓		
Campsie Town Centre	Construct town centre upgrades at Eighth and Fourth Avenues - Liveable Centres Program	Campsie	Canterbury		✓	
East Hills Town Centre	Design town centre upgrades - Liveable Centres Program	East Hills	Revesby	✓		
Greenacre Town Centre	Construct town centre upgrades at Rawson Road, Greenacre - Liveable Centres Program	Greenacre	Bankstown	✓		
Sefton Town Centre	Design town centre upgrades - Liveable Centres Program	Sefton	Bass Hill		✓	
The Mall Bankstown – Stage One	Develop concept design	Bankstown	Bankstown			✓
Yagoona Town Centre	Design town centre upgrades - Liveable Centres Program	Yagoona	Bass Hill	✓		
Yagoona Town Centre	Construct town centre upgrades - Liveable Centres Program	Yagoona	Bass Hill		✓	
Various sites	Deliver Public Place Projects	Various	Various	✓	✓	✓



**Regulation & Compliance**



# Leading and Engaged

## Actions and Programs

Prosperous and Innovative Destination	What Council Will Do 2022/25	Ref	Communication and Engagement Projects/Programs	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Providing a diverse range of opportunities to inform, involve, consult and collaborate with the community, and increasing the community's understanding of all that Council does.</li> </ul>	 <p><b>Communications &amp; Engagement</b></p> <p><b>We enhance and promote the positive image of the City and the Council to the community, business and other stakeholders and facilitate accessible, informed and consultative internal and external communications.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Community Engagement Framework including Toolkit and Community Participation Plan</li> <li>Communications Strategic Plan*</li> </ul> <p>*Internal</p>	<p><b>7.1.1 Promoting the Council</b></p> <ul style="list-style-type: none"> <li>Keep the community informed, and update the community on Council's vision, services and initiatives using a variety of communication platforms, styles and languages.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (<math>\geq +45</math>)</li> <li>Maintain or reduce operational efficiency (cost per capita) (<math>&lt; \\$900</math> per resident)</li> <li>Increase community satisfaction across the services (<math>&gt; 3.7/5</math>)</li> </ul>	Communications	✓	✓	✓	
		<p><b>7.1.2 Communications Strategic Plan</b></p> <ul style="list-style-type: none"> <li>Implement the Communications Strategic Plan including developing and maintaining a new corporate website.</li> </ul>		Communications	✓	✓	✓	
		<p><b>7.1.3 Community Engagement</b></p> <ul style="list-style-type: none"> <li>Provide opportunities for the community to be involved in decisions that affect them through:               <ul style="list-style-type: none"> <li>- delivering a robust community engagement program;</li> <li>- hosting "Have Your Say" online forum;</li> <li>- delivering engagement initiatives such as Community Panels;</li> <li>- using CBKombi for mobile community engagement activities;</li> <li>- delivering digital engagement opportunities; and</li> <li>- improving community engagement for the planning and delivery of capital works.</li> </ul> </li> </ul>		City Business and Engagement Works and Projects	✓	✓	✓	



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Leadership and Governance	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations.</li> <li>Advocating for the community and our city in decisions made by other government agencies.</li> <li>Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.</li> </ul>	 <p><b>Leadership &amp; Governance</b></p> <p><b>We ensure effective leadership and decision making and good governance.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Delivery Program</li> <li>Operational Plan</li> <li>Financial Management Strategy</li> <li>Asset Management Strategy</li> <li>Workforce Strategy</li> <li>Business Improvement Strategic Plan*</li> <li>Governance Framework</li> </ul> <p>*Internal</p>	<b>7.2.1</b>	<p><b>Integrated Planning and Reporting</b></p> <ul style="list-style-type: none"> <li>Undertake integrated planning and reporting activities including:               <ul style="list-style-type: none"> <li>- adopting annual Operational Plans and Resourcing Strategies;</li> <li>- preparing Annual Reports;</li> <li>- delivering regular reports to Council on the progress of the Community Strategic Plan (CBCity 2036), Delivery Program, Operational Plans and Service Reviews.</li> </ul> </li> <li>Undertake Community Satisfaction Surveys.</li> <li>Progress the Strategic Planning Framework.</li> <li>Improve performance measurement and monitoring system, including review of external dashboard reporting (year one).</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (≥+45)</li> <li>Maintain or reduce operational efficiency (cost per capita) (&lt;\$900 per resident)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan	✓	✓	✓
		<b>7.2.2</b>	<p><b>Forward Works Planning and Delivery</b></p> <ul style="list-style-type: none"> <li>Pursue grant funding opportunities to support the delivery of new and upgraded local infrastructure including WestInvest (year one).</li> <li>Implement initiatives funded under WestInvest.</li> <li>Liaise with external stakeholders to ensure Council's capital works program reflects a strong focus on community aspirations.</li> <li>Improve the planning, design and delivery of the capital works program.</li> </ul>		<p>City Plan</p> <p>Works and Projects</p>	✓	✓	✓



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Leadership and Governance	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations.</li> <li>Advocating for the community and our city in decisions made by other government agencies.</li> <li>Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.</li> </ul>	 <p><b>Leadership &amp; Governance</b></p> <p><b>We ensure effective leadership and decision making and good governance.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Delivery Program</li> <li>Operational Plan</li> <li>Financial Management Strategy</li> <li>Asset Management Strategy</li> <li>Workforce Strategy</li> <li>Business Improvement Strategic Plan*</li> <li>Governance Framework</li> </ul> <p>*Internal</p>	<p><b>7.2.3 Business Improvement and Service Reviews</b></p> <ul style="list-style-type: none"> <li>Implement the Business Improvement Strategy (2019-2023) and review (year three).</li> <li>Undertake reviews to improve effectiveness and efficiency in Council services including:               <ul style="list-style-type: none"> <li>reviewing and making recommendations for the provision of the verge mowing service, including an understanding of how it has changed over time;</li> <li>understanding the provision of town centre maintenance, including understanding community expectations and core elements of the town centre maintenance program;</li> <li>processing mapping of infrastructure services, and implement infield technology for all infrastructure service assessments where possible;</li> <li>undertaking fleet business improvement projects including utilisation of iPad technology, oil monitoring and stock control management (year one); and</li> <li>preparing and finalising a business case for Council outlining options to ensure long-term organisational capacity and sustainability.</li> </ul> </li> <li>Undertake a 'Smart Tank' business improvement program that identifies data-focused opportunities for service improvement in cost, process, collaboration, quality, or customer satisfaction.</li> <li>Review and make recommendations for the provision of the verge mowing service, including an understanding of how it has changed over time.</li> <li>Understand the provision of town centre maintenance, including understanding community expectations and core elements of the town centre maintenance program.</li> <li>CBCity 2036 Transformation - Collaborate to deliver local and state services through a single lens.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (≥+45)</li> <li>Maintain or reduce operational efficiency (cost per capita) (&lt;\$900 per resident)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	<p>City Plan</p> <p>City Improvement</p> <p>Corporate Development</p> <p>Innovation</p>	<p>✓</p> <p>✓</p> <p>✓</p>	<p>✓</p> <p>✓</p> <p>✓</p>	<p>✓</p> <p>✓</p> <p>✓</p>	



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Leadership and Governance	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25	
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations.</li> <li>Advocating for the community and our city in decisions made by other government agencies.</li> <li>Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.</li> </ul>	<p><b>Leadership &amp; Governance</b></p> <p><b>We ensure effective leadership and decision making and good governance.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Delivery Program</li> <li>Operational Plan</li> <li>Financial Management Strategy</li> <li>Asset Management Strategy</li> <li>Workforce Strategy</li> <li>Business Improvement Strategic Plan*</li> <li>Governance Framework</li> </ul> <p>*Internal</p>	<b>7.2.4</b>	<p><b>Long Term Financial Planning and Budgeting</b></p> <ul style="list-style-type: none"> <li>Develop and implement annual budgets.</li> <li>Undertake annual reviews of the Financial Management Strategy (FMS) (incorporating the Long Term Financial Plan) annually including funding options to address asset renewal requirements.</li> <li>Implement the FMS.</li> <li>Develop annual plans for and report on the implementation of the Special Rate Variation.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (≥+45)</li> <li>Maintain or reduce operational efficiency (cost per capita) (&lt;\$900 per resident)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Plan	✓	✓	✓	
			<b>7.2.5</b>		<p><b>Asset Management Planning</b></p> <ul style="list-style-type: none"> <li>Undertake annual reviews of the Asset Management Strategy (AMS).</li> <li>Implement actions from the AMS.</li> <li>Implement strategies to minimise financial gap and infrastructure backlog.</li> <li>Assist the integration of map-based mobile solutions and corporate systems.</li> </ul>	Assets and Systems Planning	✓	✓	✓
			<b>7.2.6</b>		<p><b>Workforce Planning</b></p> <ul style="list-style-type: none"> <li>Undertake annual reviews of the Workforce Strategy.</li> <li>Implement actions from the Workforce Strategy.</li> </ul>	Corporate Development	✓	✓	✓
			<b>7.2.7</b>		<p><b>Governance</b></p> <ul style="list-style-type: none"> <li>Assess and determine public information requests in compliance with the Government Information and Public Access Act (GIPAA).</li> <li>Manage delegations, designated authority and declaration of interests.</li> <li>Maintain Council's Legislative Compliance Register.</li> <li>Improve access to and security of historical documentation via the e-CBDigital Project.</li> <li>Review of Designated Officers for Disclosure of Interest Returns.</li> <li>Review and update Council's privacy statements on all online forms.</li> <li>Review and report annually on the Gifts and Benefits register.</li> </ul>	Governance and Property Services	✓	✓	✓



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Leadership and Governance	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25	
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations.</li> <li>Advocating for the community and our city in decisions made by other government agencies.</li> <li>Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.</li> </ul>	<p><b>Leadership &amp; Governance</b></p> <p><b>We ensure effective leadership and decision making and good governance.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Delivery Program</li> <li>Operational Plan</li> <li>Financial Management Strategy</li> <li>Asset Management Strategy</li> <li>Workforce Strategy</li> <li>Business Improvement Strategic Plan*</li> <li>Governance Framework</li> </ul> <p>*Internal</p>	<b>7.2.8</b>	<p><b>Business Papers and Meetings Administration</b></p> <ul style="list-style-type: none"> <li>Prepare Business Papers for Council Meetings, Advisory Committees, Reference Groups and Local Planning Panels (LPP).</li> <li>Monitor and track Council resolutions for effective and efficient implementation.</li> <li>Manage requests to attend Council meetings and Local Planning Panel Meetings in accordance with COVID-safe guidelines.</li> <li>Deliver printing and finished products for Council and the community.</li> <li>Review Advisory Committees and Reference Groups (year one).</li> <li>Provide webcasts of Council meetings.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (≥+45)</li> <li>Maintain or reduce operational efficiency (cost per capita) (&lt;\$900 per resident)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Governance and Property Services	✓	✓	✓	
		<b>7.2.9</b>	<p><b>Policy and Advocacy</b></p> <ul style="list-style-type: none"> <li>Coordinate and facilitate the development and review of council and operational policies.</li> <li>Prepare submissions on policy issues relevant to Council and the local government sector.</li> <li>Develop best practice policy tools.</li> <li>Facilitate policy information sessions for leaders.</li> <li>Prioritise consultation of all policies via broader internal consultation approaches, the development of policy consultation reports.</li> </ul>			Governance and Property Services	✓	✓	✓
		<b>7.2.10</b>	<p><b>Internal Audit</b></p> <ul style="list-style-type: none"> <li>Implement the new Internal Audit Framework in accordance with required timeframes.</li> <li>Complete identified reviews in accordance with the approved Strategic Internal Audit Plan.</li> <li>Provide secretariat support to the Audit, Risk and Improvement Committee including:               <ul style="list-style-type: none"> <li>holding quarterly meetings for the Audit Risk and Improvement Committee.</li> <li>preparing the Audit Risk and Improvement Committees annual report to Council.</li> </ul> </li> </ul>			Internal Audit	✓	✓	✓
		<b>7.2.11</b>	<p><b>Councillor and Executive Support</b></p> <ul style="list-style-type: none"> <li>Assist in resolution of service requests by the Mayor, Councillors and the Executive.</li> <li>Provide support for Councillors and Executive Management in their civic and day to day duties.</li> <li>Provide support for the 2025 Local Government elections in (year three).</li> <li>Coordinate Councillor onboarding and professional development.</li> <li>Coordinate Mayoral and Executive correspondence.</li> <li>Provide strategic policy advice and undertake proactive and reactive media liaison.</li> </ul>			Executive Support Senior Media and Policy Advisor	✓	✓	✓



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Leadership and Governance	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>• Celebrating and capitalising on the rapid evolution of the City, and ensuring decisions made now benefit future generations.</li> <li>• Advocating for the community and our city in decisions made by other government agencies.</li> <li>• Taking a data-driven and customer-focused approach to monitoring and reporting on Council's performance.</li> </ul>	 <p><b>Leadership &amp; Governance</b></p> <p><b>We ensure effective leadership and decision making and good governance.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>• Delivery Program</li> <li>• Operational Plan</li> <li>• Financial Management Strategy</li> <li>• Asset Management Strategy</li> <li>• Workforce Strategy</li> <li>• Business Improvement Strategic Plan*</li> <li>• Governance Framework</li> </ul> <p><i>*Internal</i></p>	<p><b>7.2.12 Customer Service Case Management</b></p> <ul style="list-style-type: none"> <li>• Case manage complex, cross-functional and/or sensitive issues for Councillors, MPs and customers.</li> <li>• Identify root causes of issues and work with internal stakeholders to resolve.</li> <li>• Identify improvements to processes, systems and people to achieve long term improvements.</li> <li>• Proactively monitor, measure and report on learnings, improvements and changes.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>• Increase community engagement reach (3% per year)</li> <li>• Maintain or increase Council Net Promoter Score (≥+45)</li> <li>• Maintain or reduce operational efficiency (cost per capita) (&lt;\$900 per resident)</li> <li>• Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	City Improvement	✓	✓	✓	
		<p><b>7.2.13 Civic Events and Citizenship</b></p> <ul style="list-style-type: none"> <li>• Organise, manage and deliver a program of civic events and charity events.</li> <li>• Organise, manage and deliver program of citizenship ceremonies.</li> </ul>		Executive Support	✓	✓	✓	
		<p><b>7.2.14 General Counsel and Legal Services</b></p> <ul style="list-style-type: none"> <li>• Ensure that all legal service needs are met in a timely and cost-effective manner.</li> <li>• Develop and implement a policy around Council as Plaintiff in enforcement action in (year one).</li> </ul>		General Counsel	✓	✓	✓	



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Organisational Support and Customer Experience	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision.</li> <li>Attracting, engaging and retaining people that reflect our values of safety, service, teamwork, integrity and continuous improvement.</li> </ul>	 <p><b>Organisational Support &amp; Customer Experience</b></p> <p><b>We are a customer-focused organisation and assist day-to-day operations of Council.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Health &amp; Wellbeing Strategy Action Plan*</li> <li>Risk Strategy Action Plan*</li> <li>Safety Strategy Action Plan*</li> <li>Talent Acquisition Strategy*</li> <li>Information Services Strategy*</li> <li>Community Engagement Framework</li> <li>Equal Opportunity Plan</li> <li>Communications Strategic Plan*</li> </ul> <p>*Internal</p>	<p><b>7.3.1 Safety and Risk Management</b></p> <ul style="list-style-type: none"> <li>Implement Risk Strategy Action Plan.</li> <li>Implement Safety Strategy Action Plan.</li> <li>Implement Health and Wellbeing Strategy Action Plan.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (<math>\geq +45</math>)</li> <li>Maintain or reduce operational efficiency (cost per capita) (<math>&lt; \\$900</math> per resident)</li> <li>Increase community satisfaction across the services (<math>&gt; 3.7/5</math>)</li> </ul>	Safety and Risk	✓	✓	✓	
		<p><b>7.3.2 Human Resources</b></p> <ul style="list-style-type: none"> <li>Modernise Human Resource systems and processes.</li> <li>Implement Talent Acquisition Strategy.</li> <li>Develop and implement Payroll Roadmap.</li> </ul>		Human Resources	✓	✓	✓	
		<p><b>7.3.3 Financial Management and Reporting</b></p> <ul style="list-style-type: none"> <li>Manage and report on Council's finances.</li> <li>Transition to and compliance with Australian Accounting Standards and applicable Codes.</li> <li>Prepare annual financial statements, business activity statements, fringe benefits tax returns and other taxation/statutory reporting requirements.</li> </ul>		Finance	✓	✓	✓	
		<p><b>7.3.4 Cash and Investments</b></p> <ul style="list-style-type: none"> <li>Manage Council's investment portfolio.</li> <li>Maintain the Cash Investment Register.</li> <li>Provide monthly reports to Council.</li> <li>Maintain policies and procedures.</li> </ul>		Finance	✓	✓	✓	
		<p><b>7.3.5 Rates Management</b></p> <ul style="list-style-type: none"> <li>Provide effective rates management.</li> <li>Prepare annual, quarterly instalment, and reminder rate notices.</li> <li>Provide information and manage customer enquiries relating to rates.</li> <li>Maintain rating policies and procedures.</li> <li>Maintain rates database.</li> <li>Provide statutory reports.</li> <li>Prepare annual updates of the Revenue Policy for inclusion in Operational Plans.</li> </ul>		Finance	✓	✓	✓	



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Organisational Support and Customer Experience	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-governed city with brave and future-focused leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision.</li> <li>Attracting, engaging and retaining people that reflect our values of safety, service, teamwork, integrity and continuous improvement.</li> </ul>	 <p><b>Organisational Support &amp; Customer Experience</b></p> <p><b>We are a customer-focused organisation and assist day-to-day operations of Council.</b></p> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Health &amp; Wellbeing Strategy Action Plan*</li> <li>Risk Strategy Action Plan*</li> <li>Safety Strategy Action Plan*</li> <li>Talent Acquisition Strategy*</li> <li>Information Services Strategy*</li> <li>Community Engagement Framework</li> <li>Equal Opportunity Plan</li> <li>Communications Strategic Plan*</li> </ul> <p><i>*Internal</i></p>	<p><b>7.3.6 Customer Experience</b></p> <ul style="list-style-type: none"> <li>Provide customer service and customer relationship management and manage workflows to improve response times.</li> <li>Provide a 24/7 call centre service.</li> <li>Continue to embed the Customer Service Charter.</li> <li>Investigate alternate technologies and processes to improve customer service including opportunities to streamline online requests through the website and social media and provide live chat and virtual hold capability.</li> <li>Continue to collaborate and support delivery of the 'Closing the Loop on Waste' Project, and adopt learnings and relevant technologies post project completion.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (≥+45)</li> <li>Maintain or reduce operational efficiency (cost per capita) (&lt;\$900 per resident)</li> <li>Increase community satisfaction across the services (&gt;3.7/5)</li> </ul>	Customer Experience and Recreation	✓	✓	✓	
		<p><b>7.3.7 Procurement</b></p> <ul style="list-style-type: none"> <li>Deliver best practice procurement and contract management including:               <ul style="list-style-type: none"> <li>-reviewing and updating Procurement and Contracting documentation (year one);</li> <li>-finalise and implement Procurement Strategy (year two);</li> <li>-delivering the procurement program;</li> <li>-processing purchasing documentation;</li> <li>-manage stock and stores service;</li> <li>-delivering internal procurement training; and</li> <li>-preparing an annual detailed spend analysis.</li> </ul> </li> </ul>		Procurement	✓	✓	✓	
		<p><b>7.3.8 Information Services</b></p> <ul style="list-style-type: none"> <li>Supply Information Management Services and support to the organisation, including:               <ul style="list-style-type: none"> <li>- Implementing Human Resources Information System (HRIS);</li> <li>- Implementing Customer Relationship Management (CRM) System; and</li> <li>- Implementing Cyber security strategy and framework.</li> </ul> </li> </ul>		Information Services	✓	✓	✓	
		<p><b>7.3.9 Fleet Services</b></p> <ul style="list-style-type: none"> <li>Provide effective and safe management of Council's fleet resources including:               <ul style="list-style-type: none"> <li>- managing and replacing light vehicles;</li> <li>- allocating plant and equipment;</li> <li>- managing workshops;</li> <li>- implementing oil management hardware and software; and</li> <li>- ensuring certificate of registration compliance for fleet operations.</li> </ul> </li> <li>Continue to enhance and integrate Fleet Management System including AusFleet Fleet management software.</li> <li>Enhance the Chain of Responsibility to proactively ensure the safe use of all plant and equipment.</li> </ul>		Fleet	✓	✓	✓	



# Leading and Engaged

Actions and Programs continue...

Prosperous and Innovative Destination	What Council Will Do	Ref	Property Management	Measures and Targets	Unit/s	Year One 22/23	Year Two 23/24	Year Three 24/25
<p><b>CBCity 2036 is a well-governed city with brave and future-focussed leaders who listen.</b></p> <p><b>Delivery Program Priorities</b></p> <ul style="list-style-type: none"> <li>Taking a customer-centric approach to service delivery, by aligning service expectations with strategy and available resources and using data and technology to improve service provision.</li> </ul> <p><b>Related Plans:</b></p> <ul style="list-style-type: none"> <li>Property Portfolio Strategy</li> </ul> <p><i>*Internal</i></p>	 <p><b>Property Management</b></p> <p><b>We optimise the level of return for Council property assets and deliver quality, compliant property management services.</b></p>	<p><b>7.4.1 Property Development</b></p> <ul style="list-style-type: none"> <li>Finalise and commence implementation of the Property Portfolio Strategy.</li> <li>Finalise reclassification of drainage reserves and other Council properties.</li> <li>Lease vacant Civic Tower floor space.</li> <li>Reconcile Council Land register with Crown Land Register.</li> <li>Assist Sydney Metro project (SMP) through provision of suitable land agreements and appropriate tenure.</li> <li>Administer the Western Sydney University Ground Lease Agreement.</li> <li>Collaborate to acquire open space.</li> </ul>	<p><b>By 2025:</b></p> <ul style="list-style-type: none"> <li>Increase community engagement reach (3% per year)</li> <li>Maintain or increase Council Net Promoter Score (<math>\geq +45</math>)</li> <li>Maintain or reduce operational efficiency (cost per capita) (<math>&lt; \\$900</math> per resident)</li> <li>Increase community satisfaction across the services (<math>&gt; 3.7/5</math>)</li> </ul>	Governance and Property Services	✓	✓	✓	
		<p><b>7.4.2 Operational Assets - Maintenance and Improvement</b></p> <ul style="list-style-type: none"> <li>Undertake planning, design, replacement and improvement of operational assets such as depots and administration buildings as part of the annual capital works program.</li> <li>Undertake scheduled and reactive maintenance programs for operational assets such as depots and administration buildings including cleaning, painting, carpentry, servicing air-conditioning, and electrical and plumbing inspections and repairs.</li> </ul>		Assets and Systems Planning	✓	✓	✓	
		<p><b>7.4.3 Security Services</b></p> <ul style="list-style-type: none"> <li>Provide security services for Council's assets, staff and customers.</li> </ul>		Open Space and Buildings	✓	✓	✓	
		<p><b>7.4.4 Strategic Property Initiatives</b></p> <ul style="list-style-type: none"> <li>Review and respond to unsolicited proposals involving Council land.</li> <li>Negotiate Voluntary Planning Agreements (VPAs) to benefit community outcomes.</li> <li>Strategically evaluate potential redevelopment of Council owned land.</li> </ul>		Works and Projects	✓	✓	✓	
					Open Space and Buildings	✓	✓	✓
					City Transformation	✓	✓	✓

## Capital Projects and Works 2022-25

Project/Asset Name	Project Description	Suburb	Ward	Year One 2022/23	Year Two 2023/24	Year Three 2024/25
<b>Customer Experience and Organizational Support</b>						
Information Technology	Upgrade network infrastructure, corporate, hardware, software and applications	Various	Various	✓	✓	✓
Fleet	Replace priority light fleet vehicles	Various	Various	✓	✓	✓
Plant and Equipment	Replace priority plant and equipment	Various	Various	✓	✓	✓
Various-Internal Design and Management	Internal design and management	Various	Various	✓	✓	✓
<b>Property Services</b>						
Anzac Street Depot	Refurbish stores	Bankstown	Bankstown	✓		
Bransgrove Road Workshop	Install new pit	Panania	Revesby	✓		
Campsie Administration Building	Façade repairs	Campsie	Canterbury	✓		
Civic Tower	Various upgrades and repairs	Bankstown	Bankstown	✓	✓	✓
Council Chambers – Stage Two	Upgrade air conditioning	Bankstown	Bankstown		✓	
Leslie Street Depot	Install automatic entrance gates	Roselands	Roselands		✓	
Various Buildings	Remove hazardous materials	Various	Various			✓
Various Buildings	Replace electronic key system at high priority buildings	Various	Various		✓	✓
Various Buildings	Develop Facility Asset Management Plans/Condition Audits for priority buildings	Various	Various			✓



Property  
Management

# 2022/23 Financial Management and Budget

## 2022/23 Financial Management

Council's Financial Management Strategy (FMS) and Long Term Financial Plan, sets out the parameters which look to respond to the ongoing challenges to long term financial sustainability, and manage liabilities for future generations.

Despite the many financial challenges faced by Council including the loss of a previous Special Rate Variation (SRV), the capping of rates income, the ongoing cost shifting from other levels of government, the reduction in federal government general purpose grants, the ongoing financial impact of the global coronavirus pandemic, the emergence of cost rises above income growth, and supply chain issues, Council's current financial position is considered sound from a cashflow perspective and able to support the ongoing management of Councils operations.

Council's broader financial position continues to reflect a Net Result of negative \$1.4M. Once adjusted for one-off capital grants and contributions (which establishes/provides the true result of managing our day-to-day operations), Council's net result further declines to negative \$24.4M (negative \$35.0M in 2021/22).

Council's long-term financial plan supports the decisions Council has taken to address these challenges, including a successful application to IPART for a Special Rate Variation, and importantly developing a path to ensure we remain financially sustainable including:

- ongoing maintenance of our infrastructure assets;
- pressure to both align and/or increase service levels across the local government area;
- increases in non-discretionary costs, such as the emergency services levy, local government election costs and waste levies; and
- recouping the loss of rating revenue to fund services/capital (i.e. former Canterbury Council Special Rate Variation - \$5.1M per year).

The Long Term Financial Plan highlights Council's steps to address this imbalance and importantly provides a path which ensures Council remains financially sustainable.

Council has an ongoing commitment to refining/reviewing its cost base, particularly through ongoing efficiency improvements throughout operations, to ensure that every effort is made to deal with the pressures noted above.

Recent relaxing of COVID-19 virus restrictions has assisted in reducing the virus's impact on Council's operations. However, the COVID-19 pandemic continues to impact council operations through supply chain issues, staffing of operations for service delivery and the flow on to rising inflationary pressures on Councils costs. In responding to the crisis, Council has provided a number of community initiatives and support packages to assist its community throughout the pandemic.

Council estimates that the total direct financial impacts of the pandemic on Council's operations is estimated to be around \$24M to date. The impact has come at the expense of replacing infrastructure assets throughout the local government area.

More broadly, Council's Financial Management Strategy addresses long term financial sustainability challenges including a commitment to slow expense-growth, adequately fund the maintenance and renewal of infrastructure, and manage liabilities for future generations.

Council's FMS includes measures to tackle and absorb the broader economic environment and ensure that it is ready to respond to issues such as:

- harmonising services and revenue funding across the local government area;
- the expected growth in housing and its impact on service and infrastructure needs;

- revitalising and re-investing in the CBD, town centres, libraries and recreational facilities;
- enforcement of required regulatory and compliance standards expected by the community;
- preserving the City's fragile natural environment;
- building confidence in the City by identifying relevant opportunities to support the local economy and attract investment; and
- taking a positive and leading role in responding to the reforms set out by the NSW Government.

### Financial Framework and Objectives

Council's financial approach provides the required framework for managing objectives and financial decision making. This focuses on ensuring that the financial parameters, principles and objectives applied in developing the budget continue to achieve a balance between financial stability, sustainability, asset maintenance, construction and the provision of services to our community.

The principal financial objectives are to:

- provide adequate investment in recurrent operational and asset replacement programs / projects;
- incorporate all necessary governance and administrative costs required in delivering Council's objectives;
- manage cash restrictions based on agreed policies and statutory requirements;
- meet the cost of accrued liabilities such as loan repayments and employee entitlements as they fall due; and
- maintain a sound financial position.

Council's financial goals continue to include:

- maintaining an adequate level of unrestricted working funds and liquidity levels to preserve our sound financial position;

- increasing non-rates revenue through investing in income generating activities, effective pricing and property management;
- providing affordable services through productivity and efficiency improvements which will also include a continued assessment of core/non-core services being provided to the community; and
- achieving an optimum balance in satisfying our financial objectives and other planned activity outcomes.

The 2022/23 budget is premised on a number of elements, including:

- an adjustment to rates income as approved by the Independent Pricing and Regulatory Tribunal (IPART);
- unless known, the growth in other revenues and operational costs be increased to reflect Council's pricing principles outlined in the Long Term Financial Plan;
- commencement of a loan borrowing program to partially fund the proposed new Canterbury Leisure and Aquatic facility; and
- maintaining strategic indicators and cash restrictions at acceptable levels.

Amidst our known financial challenges, Council's focus for the forthcoming financial year will again centre on balancing our need to provide effective services throughout the community, delivering on infrastructure and preserving/managing our cash reserve position, whilst dealing with the ongoing financial challenges faced.

### Revenue Policy

Where evident, revenue budgets have been adjusted to reflect known issues; while others are largely estimated around current year trends. Council has also incorporated a number of industry specific factors, where applicable (see below).

### General Rates and Annual Charges

On the 29 March 2017, the NSW Parliament passed the Local Government Amendment (Rates – Merged Council Areas) Bill 2017 providing rate protection for residents of NSW Merged Councils. The Bill effectively froze rates on their current paths for a period of 5 years, an obligation which continued until 30 June 2021 – including Council's ability to restore the former Canterbury Council's Infrastructure Levy – totalling \$5.1M per annum – which ended in 2019.

Separately, the NSW Government originally required all merged councils to implement a new aligned rating system by 1 July 2021. Subsequently, the Government agreed to allow merged councils to gradually harmonise their former council rating structures over an 8 year period, rather than needing to complete the process by 1 July 2021.

As part of Council's 2021/22 Operational Plan process, Council agreed to adopt an 8-year gradual rates harmonisation strategy. The 2022/23 rating year reflects the second year of the strategy.

Councils parameters in terms of setting its rating structures for 2022/23, are as follows:

- a permissible rate increase of 7.8% (rate-peg of 2.5% and SRV of 5.3%), as determined/set by the IPART;
- reflect an anticipated staged growth of around 750 dwellings throughout the year. In total, Council's net increase in rating income is expected to be around \$3.8M; and
- as indicated above, gradually harmonising Council's Residential and Business ad valorem rates over an eight year period (Year 2 of 8).

### Business Sub-Categories

As part of its 2021/22 Operational Planning process, Council established new subcategories for the business rating category. The sub-categories are based on the parameters and/or hierarchy of commercial and industrial zones, as adopted in our Local Strategic Planning Statement.

Given the higher volume of pedestrian traffic, increased retail exposure, and proximity location to the centre of activities in suburbs, business sub-categories and a rating differential provides greater fairness and equity to Council's rating structure. Business ratepayers operating outside established commercial zones and city centres, are not provided the same level playing field as businesses located inside of these areas. Businesses who choose to position themselves in these locations do so specifically for the benefits of that location.

On this basis, Business Sub-Categories established and applied for the 2021/22 financial year – were as follows:

Business Sub-Categories	
Rating Sub-Category	Local Strategic Planning Statement (LSPS) Hierarchy
Business – Commercial Large	Major Shopping Centres (Bankstown / Roselands)
Business – Commercial General	Bankstown CBD, Campsie, Local Centres
Business – Industrial Large	Business Parks, Major Industrial Areas
Business – Industrial General	All Other Industrial Areas
Business – Ordinary	Village, Small & Neighbourhood Centres

Based on the above, each business throughout the local government area has been assigned to a new sub-category. The current differential between the residential ad valorem rate and the business ad valorem rate is 1:2.7.

The ad valorem differential will be gradually/equally adjusted over a 4-year period. Indicatively, the proposed differential rate/ratio for ad valorem rates in each rating category will be as follows:

<b>Business Sub-Categories</b>					
<b>Rating Sub-Category</b>	<b>Current (2021/22) Differential from Residential Ordinary</b>	<b>Proposed Differential from Residential Ordinary 2022/23</b>	<b>Proposed Differential from Residential Ordinary 2023/24</b>	<b>Proposed Differential from Residential Ordinary 2024/25</b>	<b>Proposed Differential from Residential Ordinary 2025/26</b>
Business – Commercial Large	1:2.7	1:3.025	1:3.350	1:3.675	1:4
Business – Commercial General	1:2.7	1:2.775	1:2.850	1:2.925	1:3
Business – Industrial Large	1:2.7	1:3.025	1:3.350	1:3.675	1:4
Business – Industrial General	1:2.7	1:2.775	1:2.850	1:2.925	1:3
Business – Ordinary	1:2.7	1:2.525	1:2.350	1:2.175	1:2

Naturally, the respective differential rates/ratios will separately be set and determined by Council as part of each annual planning process.

### Approach to Rates Harmonisation

The Government has passed a number of changes to the *Local Government Act*, including changes relating to the harmonisation of rate paths for newly merged Council's.

By way of background, in 2016 the NSW Government mandated that amalgamated Council's must maintain its former Council's rate path (rate freeze) till 30 June 2020 which was extended to 30 June 2021.

As part of the legislative changes, newly merged Council's now have the discretion to harmonise their former Council rate paths over a period of up to 8-years, commencing 1 July 2021. In accordance with this amendment Council's residential and business ad valorem rates will be gradually harmonised over an 8-year period from 1 July 2021 in order to have one harmonised rating structure by 1 July 2028. The gradual harmonisation of residential and business ad valorem rates will minimise the harmonisation impact on our ratepayers in any one financial year. Refer to Annexures F and G later in this Section.

### Minimum Rates

Council commenced its minimum rates harmonisation from 1 July 2021 in accordance with its approved IPART proposal. The main purposes of Council's minimum rate application to IPART in 2021 was to:

- harmonise the rating structure; and
- deliver a fairer and more equitable rating structure.

By way of background, in 2020/21, 30.6% of the council's ratepayers were paying the minimum rate. Without the proposed minimum rate increases the dollar gap between ratepayers paying the minimum rate and ratepayers paying the ad valorem rate would continue to grow in the future.

Residents living in standard houses would effectively bear a greater percentage of the rating burden if the minimum rate was not increased, despite all ratepayers having the same access to council's services. IPART had considered Council's approach and determined it be appropriate/reasonable.

As part of Council's rates harmonisation strategy and approved SRV, Council's minimum rates will be adjusted to \$850 in 2022/23 and \$990 in 2023/24.

### Special Rates – Bankstown CBD Town Centre

In implementing its overall rating strategy, Council had agreed to discontinue levying the Bankstown CBD Special Improvement Rate from 1 July 2022. This decision has been applied in setting Council's 2022/23 rating structure.

### Pensioner Rates

Approximately 20,500 pensioner ratepayers qualify for Council's voluntary rate rebate and the State Government's mandatory rate rebate, which are granted to people in receipt of pensioner concession cards. The maximum mandatory rebate, which is 55% funded by the State, is \$250.00 per year.

In accordance with Council's proposed rates and charges, debt recovery and Hardship Assistance Policy, an additional voluntary rebate which equates to \$40.00 per year will be provided to all eligible pensioners. The total rebate will cost Council approximately \$3.0M in net terms for 2022/23, approximately \$0.8M of which is Council's discretionary concession.

### Domestic Waste Management Fee

Council, during 2020/21, harmonised its waste operations. The new service and contracts reflect increased/standardised service levels throughout the local government area, across all waste services.

In setting its fee, Council is required to:

- apply cost recovery principles in setting its fee, including the need to account for increasing non-discretionary state government costs, such as tipping fees and levies;
- reflect the increased service levels costs;
- reflect required capital resourcing to accommodate the new service, restore relevant cash reserves (former Canterbury Council); and
- maintain adequate cash reserves for ongoing vehicle and bin replacement, including tip rehabilitation and deploying Council's waste strategy.

Council harmonised the annual Domestic Waste Management fee across the local government area in 2021/22. The proposed Domestic Waste Management fee will be set at \$585 for 2022/23. Whilst IPART had suggested an increase of 1.1% to the fee, Council's proposed adjustment has been set at 0.9%.

Annexure E provides the financial details relating to the service.

### Stormwater Levy

The City of Canterbury Bankstown is the principal authority responsible for the local management of stormwater. On behalf of the public, Council:

- maintains stormwater drainage pipes;
- implements essential flood mitigation measures to protect life, property and infrastructure; conserves the natural waterways of the City;
- harvests and reuses stormwater to reduce potable water use;
- protects water quality in our creeks and rivers by installing water sensitive urban design features and pollution control devices; and
- protects riparian bushland and other natural assets from the impacts of urban runoff.

In recognition of Councils' key role in stormwater management, the NSW Government made amendments to the *Local Government Act 1993* (amended October 2005) and the *Local Government (General) Regulation 2005* (amended April 2006) to allow councils the option of levying a stormwater management service charge.

The charge was introduced to help council to cover some or all of the costs of providing new or additional stormwater management services to eligible land, above and beyond those that council could provide with their own funds.

The implementation of the charge recognises that increasing urbanisation has resulted (and continues to result) in a significant increase in impervious surfaces and has significantly increased the volume of stormwater (and therefore pollutant loads) flowing into urban waterways and urban drainage systems.

These pressures have increased the costs of stormwater management for local councils. In accordance with Section 496A of the *Local Government Act 1993* and *Local Government (General) Regulation 2021*, Council has in place a Stormwater Charge on eligible properties within Canterbury- Bankstown. In managing the annual charge, the following structure will be applied:

#### **Residential Properties**

Annual Residential Charge of \$25.00 per property. Annual Residential Strata Charge of \$12.50 per property.

#### **Business Properties**

Annual Charge of \$25.00 per property plus an additional \$25 for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres.

#### **Mixed Development**

Adopt the dominant Rating category as applied to the parcel of land as determined by the Valuer General and apply to each relevant property. In the event that a mixed development is 50% residential and 50% business, Council will apply a residential charge.

#### **Exemptions**

In addition to the exemptions stipulated in the *Local Government Act 1993* and the *Local Government (General) Regulation 2005*, the following exemptions will also apply in managing the service:

- Council-owned land;
- Bowling and Golf Clubs - where the dominant use is open space; and Properties zoned:
  - Open space 6(a);
  - Private Recreation 6(b); and
  - Rural.

Annexure I of the Financial Statements in this Operational Plan provides details of the Stormwater Levy funded projects for 2022/23.

#### **Interest Income**

Council will continue to carefully manage its investment portfolio having regard to prevailing market conditions, industry benchmarks and allowable investment opportunities, as they arise. Having regard to Council's current investments and market expectations, the budget includes a weighted average return of around 1.75% per year.

With official interest rates at historically all-time lows, Council has seen a rapid decline in interest income over last few financial years. It is expected that the Reserve Bank will begin increasing official interest rates over the 2022/23 financial year. However, these increases will take some time to flow through to increased interest income for Council due to the timing of maturities and re-investments. Budgeted interest income over the short-medium term have been revised to reflect the current low interest rate environment.

In total, Council expects its interest income to increase slightly by \$0.1M in 2022/23 from the low base of investment interest income forecast for 2021/22.

#### **Other Fees and Charges**

The general principle being applied is that fees should reflect true costs less the amount Council is willing to subsidise as a community service obligation. In general, it is proposed to increase the 2022/23 fees and charges by 0.7%, subject to rounding where required.

Council's approach to setting fees and charges is based on the following broad parameters.

#### **Pricing of Goods and Services (Pricing Policy)**

Council establishes its pricing levels through a range of factors, which are broadly dependent on the nature of the good or service being provided and the extent to which Council recognises an obligation to subsidise provision of the good or service. Council's Pricing Policy is subject to review on an annual basis or where appropriate, according to need. Where appropriate, Council will assess and apply a user pays model in setting its pricing based on the following provisions:

#### **Cost of provision**

The cost to Council of providing goods or services is a primary consideration when determining pricing. Council recognises that rational and relevant pricing decisions can only be made when there is a full understanding of the cost to Council and the community, of resourcing specific service areas.

#### **Community Service Obligations**

Council acknowledges that it has an obligation to provide some goods and services as a community service. As a result, Council accepts responsibility for at least partially funding these goods and services from other sources of revenue. This is reflected in varying degrees of pricing subsidy, dependent on the nature of the good or service being provided. Where it is not feasible to collect fees from private beneficiaries for a good or service, which provides a wider community benefit, full subsidy will be applied.

Where cost-recovery can be achieved but Council recognises an obligation in terms of equity and social justice considerations, and the merit and well-being of the community, an appropriate level of subsidisation will be applied.

#### **Private Benefit**

Some goods and services provided by Council are not provided on the basis of wider community benefit and are used by private beneficiaries. Goods or services of a commercial nature will be subject to commercially competitive pricing principles, which reflect market conditions and full cost recovery.

Where Council are engaged in providing any commercial/business operations, it will price such services at full cost recovery, to cover both the cost of capital and a commercial rate of return.

Council looks to generate an agreed positive return on assets so as to not reduce financial viability. Where required, Council will ensure compliance with 'competitive neutrality' provisions of the National Competition Policy and categorisation (i.e. category 1 or 2 business activity). Council has not identified any category 1 or 2 business activities for the 2022/23 budget.

#### **Statutory Limitation**

It is acknowledged that certain fees, charges and levies are set by legislation and Council has no control over pricing in these circumstances.

Details of each charge are attached in Section 5 of the Operational Plan.

#### **Loan Borrowings**

Council's long-term Financial Management Strategy reflects a budgeting model whereby General Fund Revenue is generated to maintain our infrastructure asset replacement program and that loans will only be acquired to support certain community self-funding initiatives that Council endorses.

Council is scheduled to begin a borrowing program during 2022/23 of up to \$85M over the next 10 years to fund Council's adopted Leisure and Aquatics Strategy. An initial loan of \$43M will be required commencing in 2022/23 and be drawn down as required to fund the Canterbury Leisure and Aquatics Facility.

As part of Council's approved Special Rate Variation by IPART funding has been made available to service new loan borrowings for the implementation of Council's adopted Leisure and Aquatics Strategy. The Canterbury Leisure and Aquatics facility and loan have been included in the 2022/23 operational plan and budget. Specific timing, budgets and loan funding for other projects in the Leisure and Aquatics Strategy will be identified as part of future annual Operational Plans.

### Costing Parameters and Assumptions

#### Inflation

Inflation expectations are as per the Reserve Bank of Australia (RBA) target, which is a band set at a rate of between 2.0% and 3.0%. Inflation has been impacted by the COVID pandemic, global factors and supply chain issues during 2021/22 which has seen recent inflation rise above the RBA's target.

As a guide, Council's costs have been adjusted by 2.5% to accommodate and/or reflect relevant escalation in proposed budgets for the 2022/23 financial year, particularly those of a contractual nature.

#### Employee Costs

Council's employee costs in the 2022/23 Budget include an award increase of 2.0%. Council's full-time equivalent (FTE) employee numbers (organisational structure) for the 2022/23 financial year is set at 1,483.

#### Depreciation Expense

Council's operating expenses include an amount for Depreciation Expense, a non-cash item which aims to broadly account for the level of use/consumption of assets on an annual basis. An amount of \$77.9M has been reflected in the 2022/23 Budget to reflect this cost. Council assesses depreciation annually as part of preparing and reviewing its Asset Management Strategy.

### Planned 2022/23 Budget

Council's expected operating result for the 2022/23 financial year is:

Category	2022/23 Original \$M	2021/22 Original \$M	Difference \$M
Operating Revenue	363.7	357.6	6.1
Operating Expenditure	365.1	358.4	6.7
Operating Deficit (Including Capital Income)	(1.4)	(0.8)	(0.6)
Less Capital Grants and Contributions	23.0	34.2	11.2
<b>Total Operating Result</b>	<b>(24.4)</b>	<b>(35.0)</b>	<b>10.6</b>

The 2022/23 Budget is assessed against the 2021/22 Original Budget given that it provides a comparable base to assess the broader movement between financial years.

Council's Net Operating Result before Capital Grants and Contributions for 2022/23 is estimated to be negative \$24.4M, this is an improvement of \$10.6M when compared to Council's 2021/22 Original Budget.

Once capital grants and contributions are added, Council's projected Operating Result for the year is expected to be negative \$1.4M.

A break-up of both the Revenue and Operating Budgets proposed for the forthcoming financial year is shown below.

#### Revenue Budget

Council's Revenue Budget (excluding capital grants and contributions) for 2022/23 is expected to be \$340.7M, an increase of \$17.3M (5.3%) to that originally planned for 2021/22. A break-up by income category is as follows:

Category	2022/23 Original \$M	2021/22 Original \$M	Variance \$M
Rates / Domestic	274.3	256.0	18.3
User Charges / Fees	19.1	19.2	(0.1)
Interest	6.7	6.6	0.1
Other Revenue	14.1	13.6	0.5
Grants - Operating	21.4	22.4	(1.0)
Other Income	5.1	5.6	(0.5)
<b>Total</b>	<b>340.7</b>	<b>323.4</b>	<b>17.3</b>

The variation of \$17.3M, is a result of the following movements:

Component	Variance \$M
Rating Revenue	14.8
Domestic Waste	3.5
Interest Income	0.1
User Fees & Charges	(0.1)
Operating Grants	(1.0)
<b>Total</b>	<b>17.3</b>

Revenue projections for 2022/23 have been set to reflect known elements and/or current year trends. An explanation of the major variations is as follows:

- Reflected the approved 7.8% (rate-pegging limit of 2.5% and SRV of 5.3%) to its rating revenue budget and expected growth in properties throughout the local government area;

- Council’s annual Domestic Waste Levy for residential properties will increase by \$5 (0.9%) per year which reflects a general increase in the cost of providing the service and the longer-term costs associated with replacing plant, bins and rehabilitating various waste facilities – see Domestic Waste Fee section above for detailed explanation;
- Operating Grants, including the Financial Assistance Grant, are included where the grant has been confirmed and the level of funding can be reliably calculated, and additional grant funds will be reported during the year as part of the quarterly budget reviews; and
- Council’s level of interest income is expected to increase by \$0.1M, which is a reflection expected market conditions and the estimated level of cash on hand throughout the year.

In terms of specific purpose capital grants and contributions, Council expects to receive approximately \$23.0M in funds for various capital outcomes throughout 2022/23.

Type	Amount \$M
Development Contributions	15.0
Roadworks/Traffic – Various	7.2
Open Space	0.8
<b>Total</b>	<b>23.0</b>

### Operating Expenses (OPEX)

Council’s proposed operating expenditure budget is analysed to ensure that allocations are comparable to current trends. Council’s Operating Expenditure Budget is expected to be \$365.1M, an increase of \$6.7M (1.9%) to that adopted for 2021/22. A break-up of each operating expenditure category is as follows:

Category	2022/23 \$M	2021/22 \$M	Variance \$M
Employee Costs	157.4	152.3	5.1
Borrowing Cost Expense	0.8	0.1	0.7
Depreciation	77.9	75.5	2.4
Materials & Services	115.0	118.3	(3.3)
Other Expenses	14.0	12.2	1.8
<b>Total</b>	<b>365.1</b>	<b>358.4</b>	<b>15.1</b>

A summary of the major variations by category is as follows.

### Employee Costs

A comprehensive planning process has been carried out to ensure that the Employee Costs budget accurately reflects required resources in managing Council’s operations. Council’s full time equivalent (FTE) employee resources for the 2022/23 financial year are set at 1,483.

The budgeted increase in employee costs of \$5.1M is largely attributable to the Local Government Award Increase of 2.0% and its broader impact on employee entitlements. The budgeted employment costs also include the raising of the superannuation guarantee amount for employees from 10.0% to 10.5% for 2022/23.

### Borrowing Costs

Borrowing costs have increased by \$0.7M in 2022/23 which are the interest charges on the loan for the Canterbury Leisure and Aquatics facility. The first tranche of the initial loan of \$43M is expected to be drawn down in the fourth quarter of 2022/23.

### Depreciation

Depreciation expense has increased by \$2.4M in 2022/23 to reflect capitalisation of new assets and infrastructure revaluations which provided amendments to infrastructure values and useful lives resulting in increased depreciation charges.

### Material / Services and Other Expenses

Materials, Services and Other Expenses are expected to decrease by around \$1.5M or 1.1% when compared to Council’s adopted 2022/23 budget.

The decrease in Materials, Services and Other Expenses mainly relates to:

- Adjusting for a one off election costs \$2.3M in 2021/22 (funded from councils dedicated reserves); and
- Investing in the next stage of Council’s LED streetlighting program \$1.6M with the pay back of reduced electricity charges in future years.

Council’s current financial performance, although considered sound from a financial perspective, suggests that the impact of increasing non-discretionary costs (those largely imposed upon us by the State), will continue to grow at a rate far greater than planned inflation/CPI. This will have an ongoing impact on our longer-term ability to absorb similar cost increases in the coming years and/or continue to preserve our current sound financial position.

Council’s Budgeted Income Statement, which outlines the various OPEX categories, is attached in Annexure A of Part 4 of this Operational Plan.

### Capital Works (CAPEX)

Council continues to improve its approach to managing its infrastructure, with a rolling schedule of comprehensive condition assessments of infrastructure assets from year to year.

This allows Council to clearly determine the extent of funding required to restore or rationalise certain assets within the City. Although the management and financial impact requires a long-term commitment well beyond the 2022/23 budget, the identified framework provides Council with a level of confidence in determining an effective approach to formulate its long-term planning.

In 2022/23, Council’s focus will largely be to ensure the timely replacement / maintenance of existing assets throughout the Local Government Area.

As outlined previously, Council’s ability to maintain its ongoing funding for asset management purposes is aligned to the approved special rate variation from IPART. Without increasing its revenue base (Rates) Council’s ability to fund depreciation would have continued to erode/reduce.

Council’s total expenditure on assets throughout 2022/23 (excluding any potential carryovers from the current financial year) is expected to be approximately \$96.4M.

Project Area	Amount \$,000
<b>Bridges</b>	0.8
<b>Buildings</b> (including Canterbury Leisure and Aquatics Centre)	60.0
<b>Car parks</b>	1.8
<b>Drainage Conduits</b>	1.8
<b>Waste Management</b>	2.3
<b>Town Centres</b>	1.7
<b>Open Space</b>	3.6
<b>Park/Street Furniture</b>	0.7
<b>Park Lighting</b>	0.3
<b>Pathways and Boardwalks</b>	1.5
<b>Road Pavement</b>	8.5
<b>Traffic Management Devices</b>	0.4
<b>Water Courses and Water Quality Devices</b>	0.8
<b>Operational Assets</b>	12.2
<b>TOTAL CAPEX</b>	<b>96.4</b>

As in previous years, the 2022/23 Budget is well balanced with a strong focus on asset maintenance/replacement, complemented with priority initiatives. Of Council's capital budget, an amount of \$34.8M will be spent on replacing and/or restoring ageing infrastructure throughout the City.

The draft capital works budget for 2022/23 incorporates projects to be funded from the consolidated draft Canterbury Bankstown Local Infrastructure Contributions Plan that is currently on exhibition. Any changes required to the draft 2022/23 capital works program based on the Council's determination of the consolidated draft Canterbury Bankstown Local Infrastructure Contributions Plan will be included at an appropriate quarterly budget review during 2022/23 for Council consideration.

Annexure J and K summarises Council's capital works program for 2022/23.

### Cash Reserves

A large component of Council's capital works program is reliant on the use of dedicated Reserve funds, held to fund future projects and/or initiatives throughout the city and the prudent management of its liabilities.

In addition, Council's Development Contribution Reserves form an integral part of Council's capital works program.

In net terms, Council's level of Reserves, both those imposed by legislation or established by Council are forecast to total \$345.2M by 30 June 2023, a net increase of \$28.0M.

With the planned capital program of \$96.4M, asset replacement reserves are estimated to increase by \$4.0M during 2022/23.

A summary of restrictions made and used can be found in Annexure D of Part 4 of this Operational Plan.

### Liquidity and Performance Indicators

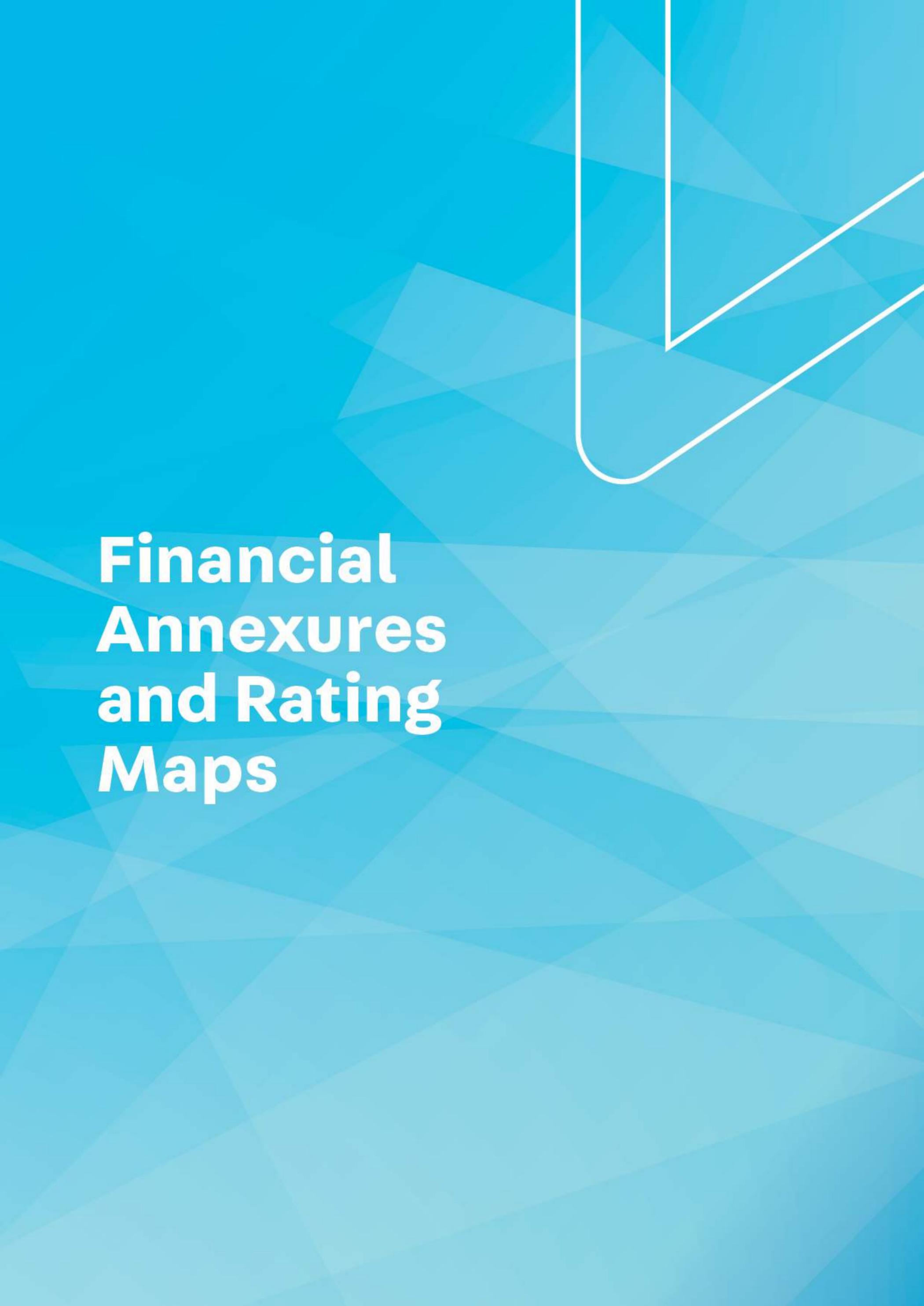
Based on the proposed 2022/23 Budget, Council's major financial indicators continue to meet accepted industry standards and convey a sound financial position.

Council's major financial indicators for the 2022/23 financial year are expected to be as follows:

Indicator	Target	2022/23
<b>Unrestricted Current Ratio</b>	>150%	145%
<b>Debt Service Ratio</b>	<10%	0.43%
<b>Unrestricted Cash</b>	>\$0	\$8.1M

Based on all the cash movements noted above, Council's budget reflects an increase in cash of \$28.0M, which accounts for both internal and external restricted funds expected to be received and utilised throughout 2022/23.

Council will continue to maintain a sound level of liquidity and reserves to manage any foreseen fluctuations and/or uncertainties that may eventuate. This together with other measures are demonstrated by Council's financial indicators, which with the exception of the operating performance ratio (as highlighted in Council's Long Term Financial Plan) continue to meet and in some cases are estimated to exceed accepted industry levels.

The background is a vibrant blue with a complex, layered geometric pattern of overlapping triangles and polygons in various shades of blue. A prominent white line graphic is located in the upper right quadrant, consisting of a vertical line that curves into a rounded bottom and then extends diagonally upwards and to the right.

# **Financial Annexures and Rating Maps**

CITY OF CANTERBURY BANKSTOWN

**INCOME STATEMENT  
THREE YEAR PLAN  
FOR YEAR ENDING 30 JUNE 2023**

ANNEXURE A

	2022/23 Budget	2021/22 Dec Revision	2021/22 Original Budget	2023/24 Plan	2024/25 Plan
	\$,000	\$,000	\$,000	\$,000	\$,000
<b>INCOME FROM CONTINUING OPERATIONS</b>					
<b>Revenue</b>					
Rates and Annual Charges	274,261	257,570	256,100	290,278	306,648
User Charges and Fees	19,118	17,384	19,044	19,023	19,399
Interest and Investment Revenue	6,673	6,323	6,623	6,856	6,993
Other Revenues	14,079	14,249	13,649	14,361	14,648
Grants and Contributions Provided for Operating Purposes	21,411	18,485	22,369	21,812	22,208
Grants and Contributions Provided for Capital Purposes	23,042	70,415	34,228	17,815	16,300
Other Income	5,123	5,719	5,604	5,225	5,330
Net Gain from Disposal of Assets	-	-	-	-	-
Shares of Interest in Joint Ventures and Associates Using the equity Method	-	-	-	-	-
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>	<b>363,706</b>	<b>390,145</b>	<b>357,616</b>	<b>375,370</b>	<b>391,527</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>					
Employee Benefits and On-costs	157,401	152,151	152,295	160,646	164,737
Borrowing Costs	768	85	85	1,413	1,362
Materials and Services	115,040	128,461	118,344	116,320	118,596
Depreciation and Amortisation	77,892	77,872	75,504	77,108	77,100
Impairment	-	-	-	-	-
Other Expenses	13,963	16,523	12,184	14,242	14,527
Net Loss from Disposal of assets	-	-	-	-	-
Shares of Interest in Joint Ventures and Associates Using the equity Method	-	-	-	-	-
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>	<b>365,064</b>	<b>375,092</b>	<b>358,413</b>	<b>369,730</b>	<b>376,322</b>
<b>OPERATING RESULT FROM CONTINUING OPERATIONS</b>	<b>(1,357)</b>	<b>15,053</b>	<b>(797)</b>	<b>5,640</b>	<b>15,205</b>
<b>OPERATING RESULT FROM DISCONTINUED OPERATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET OPERATING RESULT FOR THE YEAR</b>	<b>(1,357)</b>	<b>15,053</b>	<b>(797)</b>	<b>5,640</b>	<b>15,205</b>
Attributable to :					
- Council	(1,357)	15,053	(797)	5,640	15,205
- Minority Interest	-	-	-	-	-
<b>Net Operating Result for the Year Before Grants and Contributions Provided for capital purposes</b>	<b>(24,399)</b>	<b>(55,362)</b>	<b>(35,024)</b>	<b>(12,175)</b>	<b>(1,095)</b>

**CITY OF CANTERBURY BANKSTOWN  
BALANCE SHEET  
THREE YEAR PLAN  
AS AT 30 JUNE**

ANNEXURE B

	2022/23 Budget \$,000	2021/22 Dec Revision \$,000	2023/24 Plan \$,000	2024/25 Plan \$,000
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and Cash Equivalents	64,567	64,567	64,567	64,567
Investments	67,345	39,593	100,279	130,083
Receivables	17,938	17,938	18,297	18,754
Inventories	739	739	764	799
Other	6,554	6,554	6,554	6,554
Non Current Assets Classified as Held for Sale	-	-	-	-
<b>Total Current Assets</b>	<b>157,143</b>	<b>129,391</b>	<b>190,461</b>	<b>220,757</b>
<b>Non-Current Assets</b>				
Investments	221,231	221,231	235,346	248,119
Receivables	2,319	2,319	2,365	2,425
Inventories	-	-	-	-
Infrastructure, Property, Plant and Equipment	3,693,016	3,676,502	3,658,152	3,639,272
Investments Accounted for Using Equity Method	-	-	-	-
Investment Property	7,750	7,750	7,750	7,750
Intangible Assets	432	432	432	432
Other	-	-	-	-
<b>Total Non-Current Assets</b>	<b>3,924,748</b>	<b>3,908,234</b>	<b>3,904,045</b>	<b>3,897,997</b>
<b>Total Assets</b>	<b>4,081,891</b>	<b>4,037,625</b>	<b>4,094,505</b>	<b>4,118,754</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Payables	25,876	25,876	26,394	27,053
Contact Liabilities	6,240	6,240	6,365	6,524
Interest Bearing Liabilities	1,586	-	1,637	1,690
Lease Liabilities	12,742	12,742	12,742	12,742
Provisions	62,137	58,740	69,599	78,881
<b>Total Current Liabilities</b>	<b>108,581</b>	<b>103,598</b>	<b>116,736</b>	<b>126,890</b>
<b>Non-Current Liabilities</b>				
Payables	450	450	450	450
Interest Bearing Liabilities	40,640	-	39,003	37,313
Provisions	22,743	22,743	23,198	23,778
<b>Total Non-Current Liabilities</b>	<b>63,833</b>	<b>23,193</b>	<b>62,651</b>	<b>61,541</b>
<b>Total Liabilities</b>	<b>172,414</b>	<b>126,791</b>	<b>179,388</b>	<b>188,432</b>
<b>Net Assets</b>	<b>3,909,476</b>	<b>3,910,833</b>	<b>3,915,116</b>	<b>3,930,321</b>
<b>EQUITY</b>				
Retained Earnings	3,572,449	3,573,806	3,578,089	3,593,294
Revaluation Reserve	336,494	336,494	336,494	336,494
Other Reserves	533	533	533	533
Minority Equity Interest	-	-	-	-
<b>Total Equity</b>	<b>3,909,476</b>	<b>3,910,833</b>	<b>3,915,116</b>	<b>3,930,321</b>

**CITY OF CANTERBURY BANKSTOWN  
WORKING FUND RECONCILIATION  
THREE YEAR PLAN  
AS AT 30 JUNE**

	2022/23 Budget \$,000	2021/22 Dec Revision \$,000	2023/24 Plan \$,000	2023/24 Plan \$,000
<b>Total Current Assets</b>	378,374	350,622	425,806	468,876
LESS: Internal Restrictions	123,072	116,828	140,557	169,910
LESS: External Restrictions	221,928	200,420	251,233	264,130
LESS: Other	-	-	-	-
<b>Net Unrestricted Assets</b>	33,374	33,374	34,016	34,835
<b>Total Current Liabilities</b>	108,581	103,598	116,736	126,890
LESS: Provisions	62,137	58,740	69,599	78,881
LESS: Interest Bearing Liabilities	1,586	-	1,637	1,690
LESS: Builders deposits	6,742	6,742	6,742	6,742
LESS: Restricted Payables	12,742	12,742	12,742	12,742
<b>Net Current Liabilities</b>	25,374	25,374	26,016	26,835
<b>Working Fund Balance</b>	8,000	8,000	8,000	8,000

**CITY OF CANTERBURY BANKSTOWN  
FINANCIAL PERFORMANCE INDICATORS  
2022-2023 BUDGET  
AS AT 30 JUNE**

	2022/23 Budget	2021/22 Dec Revision	2023/24 Plan	2024/25 Plan
Operating Surplus/(Deficit) Ratio	(7.16)%	(17.32)%	(3.40)%	(0.29)%
Cash Expense Ratio ( Months)	14.80	13.14	16.49	17.84
Unrestricted Current Ratio	1.45	1.93	1.63	1.74
Own Source Operating Ratio	88%	66%	89%	90%
Debt Service Ratio	0.43%	0.00%	0.81%	0.78%

**CITY OF CANTERBURY BANKSTOWN  
UNRESTRICTED CASH BALANCE  
2022-2023 BUDGET  
AS AT 30 JUNE**

	2022/23 Original Budget \$,000	2021/22 Dec Revision \$,000	2023/24 Plan \$,000	2024/25 Plan \$,000
<b>Total Cash &amp; Investments</b>	353,143	325,391	400,191	442,768
Less: Internal Restrictions	123,072	116,828	140,557	169,910
Less: External Restrictions	221,928	200,420	251,233	264,130
<b>Total Unrestricted Cash &amp; Investments</b>	8,143	8,143	8,401	8,728

## CITY OF CANTERBURY BANKSTOWN

CASHFLOW STATEMENT  
THREE YEAR PLAN  
AS AT 30 JUNE

ANNEXURE C

	2022/23	2021/22	2023/24	2024/25
	Budget	Dec Revision	Plan	Plan
	\$,000	\$,000	\$,000	\$,000
Total Income	363,707	390,145	375,370	391,527
Total Expenses	365,064	375,092	365,064	369,730
<b>Net Operating Results</b>	<b>(1,357)</b>	<b>15,053</b>	<b>10,306</b>	<b>21,797</b>
<b>Non Cash Adjustments - Income Statement</b>				
Depreciation	77,892	77,872	77,108	77,100
Workers Compensation	2,188	2,041	2,232	2,276
Long Service Leave	4,505	4,409	4,595	4,709
Annual Leave	9,567	9,325	9,759	10,003
Sick Leave	4,765	4,649	4,861	4,982
Tip Amortisation	85	85	85	85
<b>Total Receipts</b>	<b>99,002</b>	<b>98,381</b>	<b>98,638</b>	<b>99,156</b>
<b>Balance Sheet Movements</b>				
Employee Leave Entitlements - Terminations	(2,500)	(2,500)	(2,550)	(2,614)
Employee Leave Entitlements	(13,727)	(13,843)	(14,002)	(14,352)
Workers Compensation	(1,486)	(1,169)	(1,516)	(1,554)
Accrued Expenses	-	(2,962)	-	-
Received Accrued Grants & Contributions	-	12,557	-	-
Other	-	12,742	-	-
<b>Total Payments</b>	<b>(17,713)</b>	<b>4,825</b>	<b>(18,067)</b>	<b>(18,519)</b>
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>79,932</b>	<b>118,259</b>	<b>90,877</b>	<b>102,434</b>
<b>Cash Flow from Investing Activities</b>				
<b>Receipts</b>				
Sale of Investments	-	-	-	-
Sale of Investment Property	-	-	-	-
Sale of Real Estate Assets	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	2,158	1,347	2,201	2,256
Sale of interest in Joint Ventures/Associates	-	-	-	-
Proceeds from Boundary Adjustments	-	-	-	-
Other	-	-	-	-
<b>Total Receipts</b>	<b>2,158</b>	<b>1,347</b>	<b>2,201</b>	<b>2,256</b>
<b>Payments</b>				
Purchase of Investments	-	-	-	-
Purchase of Investment Property	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	96,564	168,994	44,445	60,476
Purchase of Real Estate Assets	-	-	-	-
Purchase of interest in Joint Ventures/Associates	-	-	-	-
Other	-	-	-	-
<b>Total Payments</b>	<b>96,564</b>	<b>168,994</b>	<b>44,445</b>	<b>60,476</b>
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(94,406)</b>	<b>(167,647)</b>	<b>(42,243)</b>	<b>(58,220)</b>
<b>Cash Flow from Financing Activities</b>				
<b>Receipts</b>				
Borrowings and Advances	43,000	-	-	-
Other	-	-	-	-
<b>Total Receipts</b>	<b>43,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Payments</b>				
Borrowings and Advances	774	774	1,586	1,637
Lease Liabilities	-	-	-	-
Other Payments	-	-	-	-
<b>Total Payments</b>	<b>774</b>	<b>774</b>	<b>1,586</b>	<b>1,637</b>
<b>Net Cash provided by (or used in) Financing Activities</b>	<b>42,226</b>	<b>(774)</b>	<b>(1,586)</b>	<b>(1,637)</b>
<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENT</b>	<b>27,752</b>	<b>(50,162)</b>	<b>47,048</b>	<b>42,577</b>
Net Utilised - Internal Restrictions	(6,244)	47,180	(17,485)	(29,353)
Net Utilised - External Restrictions	(21,508)	2,208	(29,305)	(12,897)
<b>NET</b>	<b>0</b>	<b>(774)</b>	<b>257</b>	<b>327</b>
Opening Unrestricted Cash & Investment	8,142	8,142	8,143	8,401
Add Net Increase/(Decrease) in unrestricted Cash & Investment	1	1	257	327
<b>Closing Unrestricted Cash &amp; Investment</b>	<b>8,143</b>	<b>8,143</b>	<b>8,401</b>	<b>8,728</b>

CITY OF CANTERBURY BANKSTOWN

**CASHFLOW STATEMENT  
THREE YEAR PLAN  
AS AT 30 JUNE**

	2022/23	2021/22	2023/24	2024/25
	Budget	Dec Revision	Plan	Plan
	\$,000	\$,000	\$,000	\$,000
<b>Reconciliation of Cash Assets</b>				
Net increase/(decrease in Cash Assets held)	27,752	(49,388)	47,048	42,577
Cash Assets at beginning of reporting period	184,799	234,186	212,551	259,599
Cash Investments at the beginning of Reporting Period	-	-	-	-
<b>Cash Assets at end of reporting period</b>	<b>212,551</b>	<b>184,799</b>	<b>259,599</b>	<b>302,176</b>
<b>Reconciliation of Surplus from Ordinary Activities to Cash from Operating Activities</b>				
<b>Surplus from Ordinary Activities</b>				
	(1,357)	15,053	10,306	21,797
<b>Add : Depreciation</b>	<b>77,892</b>	<b>77,872</b>	<b>77,108</b>	<b>77,100</b>
Increase in provision for doubtful debts	-	-	-	-
Increase in other provisions	85	85	85	85
Increase in employee leave entitlements	2,610	2,040	2,662	2,729
Decrease in receivables	-	12,557	-	-
Decrease in inventories	-	-	-	-
Decrease in other current assets	-	-	-	-
Increase in payables	-	-	-	-
Amortisation of discounts and premiums recognised	-	-	-	-
Decrease in Other current Liabilities	-	12,742	-	-
Loss on Sale of Assets (Net)	-	-	-	-
	80,587	105,296	79,855	79,914
<b>Less :</b>				
Decrease in provision for doubtful debts	-	-	-	-
Increase in non cash contribution	-	-	-	-
Decrease in other provisions	(702)	(872)	(716)	(723)
Increase in receivables	-	-	-	-
Increase in inventories	-	-	-	-
Increase in other current assets	-	-	-	-
Decrease in payables	-	2,962	-	-
Decrease in accrues interest payable	-	-	-	-
Gain on sale of assets (Net)	-	-	-	-
Fair value adjustment to investment property	-	-	-	-
	(702)	2,090	(716)	(723)
<b>Net Cash provided by (used in) operating activities</b>	<b>79,932</b>	<b>118,260</b>	<b>90,877</b>	<b>102,434</b>

**CITY OF CANTERBURY BANKSTOWN  
SUMMARY OF RESTRICTIONS  
THREE YEAR PLAN  
AS AT 30 JUNE 2023**

ANNEXURE D

	2022-2023				2023-2024				2024-2025			
	Opening Balance \$,000	Add to Fund \$,000	Release from Fund \$,000	Closing Balance \$,000	Opening Balance \$,000	Add to Fund \$,000	Release from Fund \$,000	Closing Balance \$,000	Opening Balance \$,000	Add to Fund \$,000	Release from Fund \$,000	Closing Balance \$,000
<b>EXTERNAL RESTRICTIONS</b>												
Liability - Workers Compensation	3,806	696	-	4,502	4,502	696	-	5,198	5,198	696	-	5,894
Contributions - Developer - Sec 7.11/ 7.12 - Bankstown Branch	30,441	6,487	6,146	30,782	30,782	6,616	5,141	32,257	32,257	6,645	11,126	27,776
Contributions - Developer - Sec 7.11/ 7.12 - Canterbury Branch	81,945	10,311	9,706	82,550	82,550	10,651	4,651	88,550	88,550	10,771	4,911	94,411
Contributions - Developer - Sec 93F Planning Agreements	1,431	-	-	1,431	1,431	-	-	1,431	1,431	-	-	1,431
Unexpended Funds - Grants & Contributions	3,063	8,042	8,042	3,063	3,063	2,815	2,815	3,063	3,063	1,300	1,300	3,063
Unexpended Funds - Town Centre Improvement Rate - Bankstown Branch	1,709	-	250	1,459	1,459	-	-	1,459	1,459	-	-	1,459
Unexpended Funds - Domestic Waste Reserve	74,521	18,887	-	93,407	93,407	20,240	-	113,647	113,647	13,345	-	126,992
Unexpended Funds - Stormwater Levy - Bankstown Branch	929	2,137	1,394	1,672	1,672	2,169	1,341	2,500	2,500	2,213	4,439	274
Unexpended Funds - Stormwater Levy - Canterbury Branch	2,571	1,186	696	3,061	3,061	1,220	1,154	3,127	3,127	1,245	1,542	2,830
Unexpended Funds - RID Squad	4	-	4	-	-	-	-	-	-	-	-	-
Loan Borrowing / Funding - Aquatics	-	43,000	43,000	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>200,420</b>	<b>90,746</b>	<b>69,238</b>	<b>221,928</b>	<b>221,928</b>	<b>44,407</b>	<b>15,101</b>	<b>251,233</b>	<b>251,233</b>	<b>36,215</b>	<b>23,317</b>	<b>264,130</b>
<b>INTERNAL RESTRICTIONS</b>												
<b>Liabilities</b>												
Liabilities - Employee Leave Entitlement	22,610	600	-	23,210	23,210	650	-	23,860	23,860	700	-	24,560
Liabilities - Workers Compensation	1,430	372	1,486	316	316	471	-	787	787	701	-	1,488
Liabilities - Holding Deposit	6,742	-	-	6,742	6,742	-	-	6,742	6,742	-	-	6,742
Liabilities - Contingent Insurance Reserve	1,060	-	-	1,060	1,060	-	-	1,060	1,060	-	-	1,060
<b>Asset Replacement - General Funded</b>												
Assets - Roads, Footpaths & Bridges	2,402	4,376	5,274	1,504	1,504	4,380	4,729	1,155	1,155	9,397	6,679	3,874
Assets - Buildings	1,666	2,692	2,999	1,359	1,359	2,695	2,246	1,808	1,808	5,782	3,907	3,683
Assets - Other Structures	2,486	389	715	2,160	2,160	389	435	2,115	2,115	835	1,800	1,150
Assets - Land Improvement	86	889	945	30	30	890	1,071	(151)	(151)	1,910	1,580	179
Assets - Stormwater Drainage	315	924	755	484	484	925	448	960	960	1,984	2,895	49
Assets - Plant, Vehicles & Equipment	3,256	6,721	8,852	1,125	1,125	5,814	7,174	(235)	(235)	5,930	5,383	312
Assets - Former CCC Capital Projects - Preserving SRV Sustainability Levy	2,037	8,506	7,212	3,331	3,331	10,364	10,182	3,513	3,513	-	-	3,513
Assets - Library Resources	739	1,000	844	895	895	1,000	844	1,052	1,052	1,000	844	1,208
<b>Special Rate Variation Funded Projects</b>												
Assets - SRV Roads, Footpaths & Bridges	-	3,378	-	3,378	3,378	8,089	-	11,468	11,468	14,194	-	25,662
Assets - SRV Buildings	-	1,227	-	1,227	1,227	2,938	-	4,165	4,165	5,155	-	9,319
Assets - SRV Other Structures	-	136	-	136	136	326	-	463	463	573	-	1,035
Assets - SRV Land Improvement	-	771	-	771	771	1,845	-	2,615	2,615	3,237	-	5,853
Assets - SRV Stormwater Drainage	-	415	-	415	415	993	-	1,408	1,408	1,743	243	2,909
Assets - SRV Industrial Improvement Program	-	-	-	-	-	500	-	500	500	500	-	1,000
Operational - SRV Service Enhancements	-	2,337	1,390	946	946	3,878	3,878	946	946	3,768	3,768	946
Operational - SRV Loan Servicing - Leisure & Aquatics Strategy	-	1,232	774	458	458	1,257	1,586	130	130	1,507	1,637	(0)
<b>City Growth Funds</b>												
Assets - Growth Fund - Strategic Priorities	-	584	-	584	584	2,641	-	3,225	3,225	2,707	-	5,932
Assets - General Funded - Strategic Priorities	4,588	2,212	2,252	4,548	4,548	1,059	1,000	4,607	4,607	1,059	1,000	4,666
Operational - Growth Fund - Strategic Priorities	250	195	-	445	445	565	-	1,010	1,010	579	-	1,589
<b>Land Investment Fund</b>												
Other - Land Investment Fund - Bankstown CBD	30,533	-	-	30,533	30,533	-	-	30,533	30,533	-	3,000	27,533
Other - Land Investment Fund - Community	4,139	-	30	4,109	4,109	-	800	3,309	3,309	-	-	3,309
Other - Land Investment Fund - Canterbury Golf Course	5,387	-	-	5,387	5,387	-	-	5,387	5,387	-	-	5,387
Other - Land Investment Fund - 15 Close Street Canterbury	917	-	-	917	917	-	100	817	817	-	-	817
<b>Other</b>												
Other - Velodrome Fund	602	12	-	614	614	12	-	626	626	13	-	639
Other - Georges River Footbridge Maint Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Other - Council Elections	529	600	-	1,129	1,129	650	-	1,779	1,779	700	-	2,479
Other - Councillor Ward Funds	75	75	-	150	150	75	-	225	225	75	-	300
Other - Operational Contingency Reserve	24,793	-	-	24,793	24,793	-	559	24,234	24,234	-	2,090	22,144
Other - Energy Efficiency Reserve	187	129	-	316	316	129	-	445	445	129	-	574
<b>Total</b>	<b>116,828</b>	<b>39,772</b>	<b>33,528</b>	<b>123,072</b>	<b>123,072</b>	<b>52,537</b>	<b>35,051</b>	<b>140,557</b>	<b>140,557</b>	<b>64,179</b>	<b>34,826</b>	<b>169,910</b>
<b>TOTAL RESTRICTIONS</b>	<b>317,247</b>	<b>130,518</b>	<b>102,766</b>	<b>344,999</b>	<b>344,999</b>	<b>96,943</b>	<b>50,153</b>	<b>391,790</b>	<b>391,790</b>	<b>100,394</b>	<b>58,143</b>	<b>434,041</b>

**DOMESTIC WASTE MANAGEMENT SUMMARY  
THREE YEAR PLAN  
AS AT 30 JUNE**

ANNEXURE E

	2022/23 Budget \$,000	2023/24 Plan \$,000	2024/25 Plan \$,000
<b>Domestic Waste Income</b>	78,900	79,689	80,486
<b>Domestic Waste Income - Net</b>	78,900	79,689	80,486
Add: Pensioner Rate Subsidy	790	789	788
Less: Pensioner Rate Rebate	(1,900)	(1,901)	(1,902)
Add : Interest Attributed to Waste Fund	1,192	1,401	1,705
<b>TOTAL INCOME</b>	78,982	79,978	81,077
<b>Operating Expenses</b>			
Domestic Waste	35,317	35,316	35,315
Recycling	5,255	5,254	5,253
Garden Waste	6,899	6,898	6,897
Clean-up	5,940	5,939	5,938
Waste Education	189	188	187
Overhead Support Costs	5,469	5,468	5,467
Domestic Waste related - Other	1,091	1,090	1,089
<b>TOTAL EXPENDITURE</b>	60,161	60,153	60,146
<b>NET OPERATING RESULT</b>	18,822	19,825	20,930
<b>TIP REHABILITATION</b>			
Waste Management - Tip Rehabilitation	567	566	565
	18,255	19,259	20,365

**BANKSTOWN CITY COUNCIL  
CASHFLOW RECONCILIATION**

**DOMESTIC WASTE MANAGEMENT SUMMARY**

	2022/23 Budget \$,000	2023/24 Plan \$,000	2024/25 Plan \$,000
<b>NET RESULT</b>	18,255	19,259	20,365
Add: Depreciation Expense	2,862	2,861	2,860
<b>NET CASHFLOW</b>	21,117	22,120	23,225
Less: Capital Purchases - Plant, Bins	2,300	2,000	10,180
Less :Tip - Depot	50		-
Add: Trade in	120	120	300
	-		
<b>NET CASHFLOW - AFTER CAPITAL PURCHASES</b>	18,887	20,240	13,345

**CITY OF CANTERBURY BANKSTOWN**

**RESTRICTION SUMMARY**

**DOMESTIC WASTE MANAGEMENT SUMMARY**

	2022/23 Budget \$,000	2023/24 Plan \$,000	2024/25 Plan \$,000
Opening Balance	74,521	93,407	113,647
Net Cashflow from Operations	18,887	20,240	13,345
<b>EXPECTED CLOSING BALANCE</b>	93,407	113,647	126,992

**CITY OF CANTERBURY BANKSTOWN  
BANKSTOWN BRANCH  
CALCULATION OF NOTIONAL REVENUE  
2022-2023 BUDGET**

ANNEXURE F

Type of Rate	Ad Valorem or Minimum Amount	Accounts	Rateable Value \$	Levy * \$
Residential - Ordinary (incl splits)	0.00214923	43,192	26,930,951,085	57,880,808
Residential - Ordinary Minimums	850.00	20,825	4,697,820,565	17,701,250
<b>Total Ordinary Residential Rates</b>		<b>64,017</b>	<b>31,628,771,650</b>	<b>75,582,058</b>
Business - Commercial Large (incl splits)	0.00650143	2	85,000,000	552,621
Business - Commercial Large Minimums	850.00	-	-	-
Business - Commercial General (incl splits)	0.00596412	777	968,815,014	5,778,129
Business - Commercial General Minimums	850.00	378	35,782,029	321,300
Business - Industrial Large (incl splits)	0.00650143	2,331	3,407,035,375	22,150,502
Business - Industrial Large Minimums	850.00	440	37,881,113	374,000
Business - Industrial General (incl splits)	0.00596412	213	230,175,449	1,372,794
Business - Industrial General Minimums	850.00	16	1,230,031	13,600
Business - Ordinary (incl splits)	0.00542681	662	868,721,219	4,714,385
Business - Ordinary Minimums	850.00	261	26,779,670	221,850
<b>Total Ordinary Business Rates</b>		<b>5,080</b>	<b>5,661,419,900</b>	<b>35,499,181</b>
<b>Total Notional Rate Revenue</b>				<b>111,081,239</b>

\* Excludes Growth Projections

**CITY OF CANTERBURY BANKSTOWN  
BANKSTOWN BRANCH  
DOMESTIC WASTE MANAGEMENT REVENUE  
2022-2023 BUDGET**

Type of Charge	Expected Services	Annual Charge \$	Value \$
DWM Services	71,173	585.00	41,636,205
DWM Vacant Land Services	197	154.00	30,338
DWM FULL Additional Services - Single Dwelling	160	585.00	93,600
DWM Additional Services - Multi-Residential / Unit (240L)	2	357.00	714
DWM Additional Services - Multi-Residential / Unit (660L)	7	983.00	6,881
DWM Additional Services - Multi-Residential / Unit (1100L)	17	1,607.00	27,319
DWM Additional Services - Multi-Residential / Unit Single bins)	525	184.00	96,600
DWM Additional Domestic Waste	945	324.00	306,180
DWM Additional Recycling	621	91.00	56,511
DWM Additional Greenwaste	324	148.00	47,952
<b>Totals</b>	<b>73,971</b>		<b>42,302,300</b>

**CITY OF CANTERBURY BANKSTOWN  
BANKSTOWN BRANCH  
STORMWATER MANAGEMENT REVENUE  
2022-2023 BUDGET**

Type of Charge	Expected Services	Annual Charge \$	Value \$
Residential Non Strata	46,059	25.00	1,151,475
Residential Strata	14,824	12.50	185,300
Business Non Strata*	29,787	25.00	744,675
Business Strata	56,013	1.00	56,013
			<b>2,137,463</b>

\* per 350 m2 or part thereof

**CITY OF CANTERBURY BANKSTOWN  
CANTERBURY BRANCH  
CALCULATION OF NOTIONAL REVENUE  
2022-2023 BUDGET**

**ANNEXURE G**

Type of Rate	Ad Valorem or Minimum Amount	Accounts	Rateable Value \$	Levy * \$
Residential - Ordinary (incl splits)	0.00193443	28,006	23,121,750,076	44,727,407
Residential - Ordinary Minimums	850.00	23,321	4,996,254,078	19,822,850
<b>Total Ordinary Residential Rates</b>		<b>51,327</b>	<b>28,118,004,154</b>	<b>64,550,257</b>
Business - Commercial Large (incl splits)	0.00585164	1	51,500,000	301,359
Business - Commercial Large Minimums	850.00	-	-	-
Business - Commercial General (incl splits)	0.00536803	700	1,057,979,557	5,679,266
Business - Commercial General Minimums	850.00	214	18,798,786	181,900
Business - Industrial Large (incl splits)	0.00585164	387	540,748,406	3,164,265
Business - Industrial Large Minimums	850.00	101	10,546,355	85,850
Business - Industrial General (incl splits)	0.00536803	281	357,635,110	1,919,796
Business - Industrial General Minimums	850.00	46	5,027,668	39,100
Business - Ordinary (incl splits)	0.00488443	867	1,097,663,801	5,361,462
Business - Ordinary Minimums	850.00	332	29,336,603	282,200
<b>Total Ordinary Business Rates</b>		<b>2,929</b>	<b>3,169,236,286</b>	<b>17,015,198</b>
<b>Total Notional Rate Revenue</b>		<b>54,256</b>	<b>31,287,240,440</b>	<b>81,565,455</b>

\* Excludes Growth Projections

**CITY OF CANTERBURY BANKSTOWN  
CANTERBURY BRANCH  
DOMESTIC WASTE MANAGEMENT REVENUE  
2022-2023 BUDGET**

Type of Charge	Expected Services	Annual Charge \$	Value \$
DWM Services	58,701	585.00	34,340,085
DWM Vacant Land Services	67	154.00	10,318
Business Waste Services	2,611	585.00	1,527,435
Business Waste DWM Non-Rateable	240	585.00	140,400
DWM Additional Services - Multi-Residential / Unit (660L)	4	983.00	3,932
DWM Additional Rubbish	328	324.00	106,272
DWM Additional Recycling	168	91.00	15,288
DWM Additional Greenwaste	103	148.00	15,244
<b>Totals</b>	<b>62,222</b>		<b>36,158,974</b>

**CITY OF CANTERBURY BANKSTOWN  
CANTERBURY BRANCH  
STORMWATER MANAGEMENT REVENUE  
2022-2023 BUDGET**

Type of Charge	Expected Services	Annual Charge \$	Value \$
Residential Non Strata	27,887	25.00	697,175
Residential Strata	22,563	12.50	282,038
Business Non Strata*	7,398	25.00	184,950
Business Strata	21,498	1.00	21,498
			<b>1,185,661</b>

\* per 350 m2 or part thereof



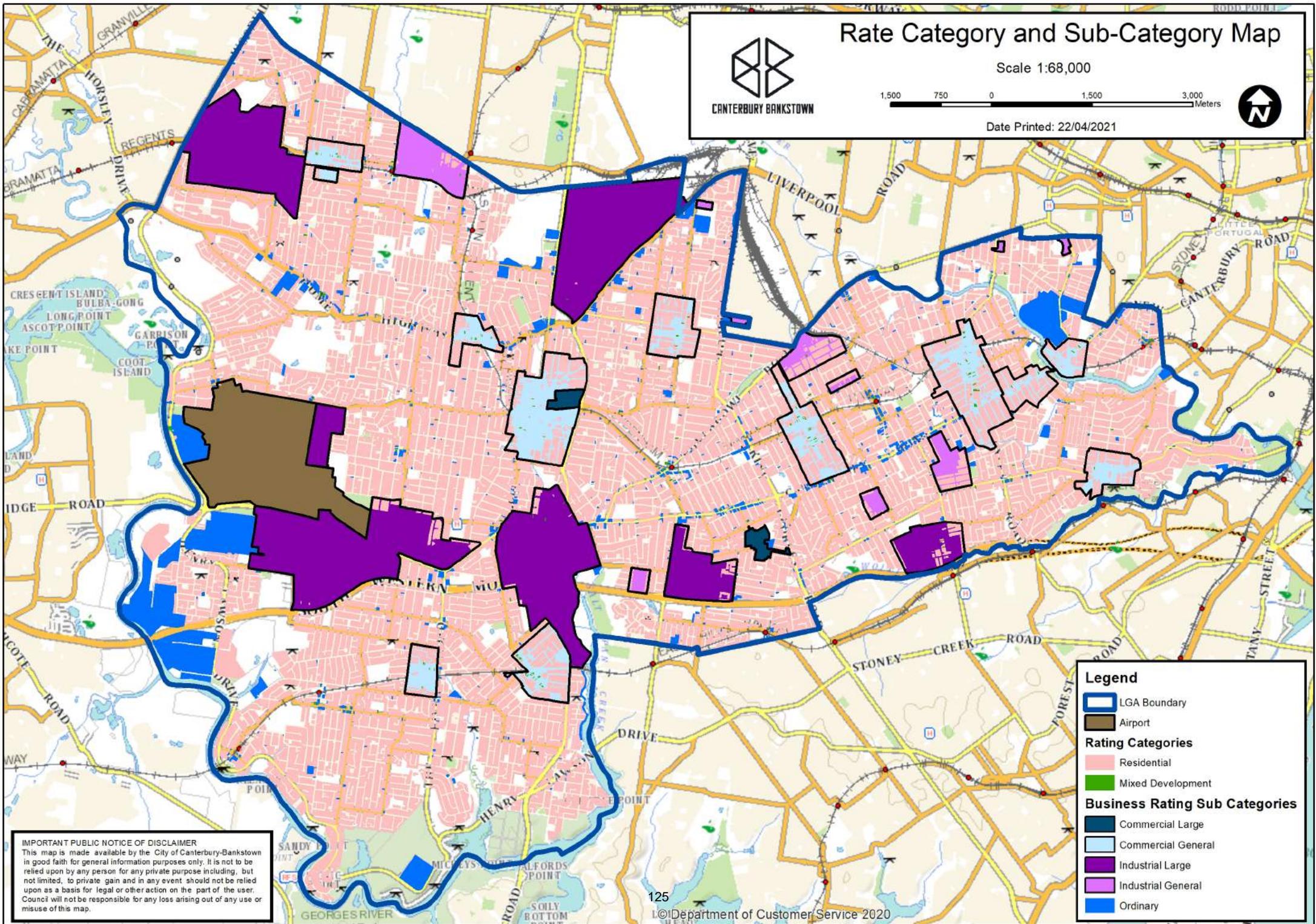
CANTERBURY BANKSTOWN

# Rate Category and Sub-Category Map

Scale 1:68,000



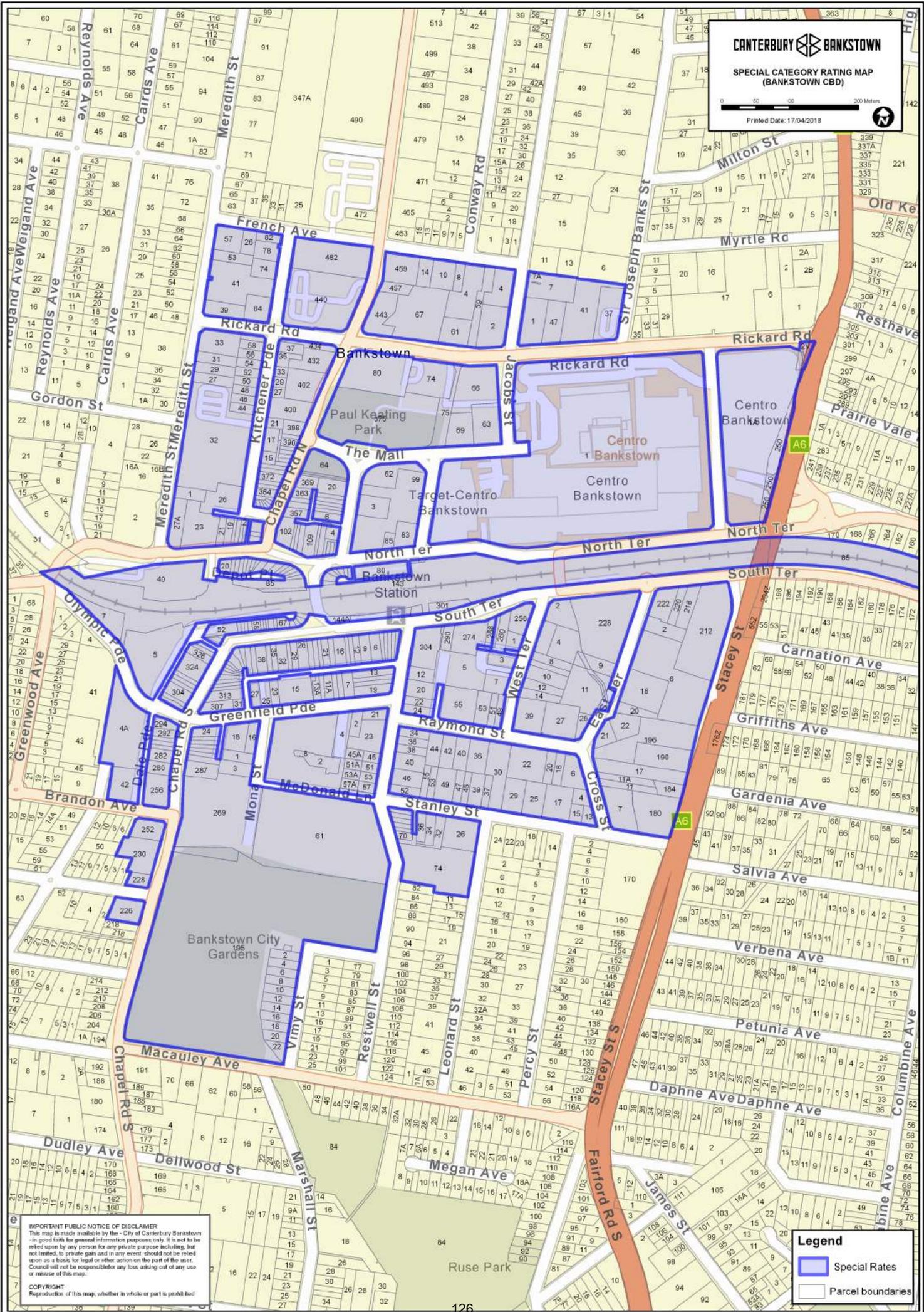
Date Printed: 22/04/2021



**Legend**

- LGA Boundary
- Airport
- Rating Categories**
- Residential
- Mixed Development
- Business Rating Sub Categories**
- Commercial Large
- Commercial General
- Industrial Large
- Industrial General
- Ordinary

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**Legend**

- Special Rates
- Parcel boundaries

CITY OF CANTERBURY BANKSTOWN  
 STORMWATER LEVY FUNDED PROJECTS  
 2022-2023 BUDGET

Project Name	Project Detail	Year	Ward	Project Type	2022/2023 Total	Stormwater Levy	Canterbury Old SRV	Other Reserves	2023/2024 Total	Stormwater Levy	Canterbury Old SRV	Other Reserves	2024/2025 Total	Stormwater Levy	Other Reserves
Clarke Res-Flood Mitigation-Stg1	Design of flood mitigation works at Clarke Reserve	2022/23	Revesby	Upgrade	•	•		•							
Karen Ave-Drainage Upgrade-Stg3	Construction of drainage upgrade from Austin Reserve to the Amberdale Reserve outlet	2022/23	Revesby	Upgrade	•	•		•							
Lake Gillawarna-WQD Upgrade	Design and construction of water quality upgrades at Lake Gillawarna	2022/23	Bass Hill	Renewal	•	•		•							
Maluga Park-New WQD	Design and construction of water quality initiative works at Maluga Park	2022/23	Bass Hill	Initiative	•	•		•							
Northcote Rd-Drainage Upgrade	Design and construction of drainage upgrades at Northcote Road	2022/23	Bankstown	Upgrade	•	•		•							
Sefton Golf Course-WQD Upgrade-Stg1	Design of water quality upgrades at Sefton Golf Course	2022/23	Bass Hill	Upgrade	•	•		•							
Surrey Res-Flood Mitigation-Stg1	Design of flood mitigation works near Surrey Reserve	2022/23	Bass Hill	Initiative	•	•		•							
Amaroo Reserve-WQD Upgrade-Stg1-Design	Design of water quality upgrades at Amaroo Reserve Wetlands	2023/24	Bass Hill	Upgrade					•	•		•			
Columbine Ave-Drainage Upgrade-Stg2	Construction of drainage initiative works near 94-96 Columbine Ave	2023/24	Bankstown	Upgrade					•	•		•			
Karen Ave-Drainage Upgrade-Stg4	Construction of drainage upgrade Works from Austin Reserve to the Amberdale Reserve Outlet and Burns Rd to Amberdale Reserve	2023/24	Revesby	Upgrade					•	•		•			
Louisa Res-WQD Upgrade-Stg1	Design of water quality upgrades at Louisa Reserve	2023/24	Bass Hill	Upgrade					•	•		•			
Urana St-Drainage Upgrade	Design and construction of drainage upgrade at Urana St	2023/24	Bass Hill	Upgrade					•	•		•			
Morgans Creek 1-Bank Stabilisation-Stg2	Construction of bank stabilisation and water quality works along Morgans Creek, upstream of Thomas Street	2024/25	Revesby	Upgrade									•	•	•
Morgans Creek 2-Bank Stabilisation-Stg2	Construction of bank stabilisation and water quality works along Morgans Creek, downstream of Thomas Street	2024/25	Revesby	Upgrade									•	•	•
Anzac St-Drainage Renewal-Stg2-Constr	Construction of drainage renewal works near 22 Anzac St	2024/25	Bankstown	Renewal									•	•	•
Band Hall Res-WQD Upgrade	Design and construction of water quality upgrade works at Band Hall Reserve	2024/25	Bass Hill	Upgrade									•	•	•
Clapham Rd-Drainage Renewal	Design and construction of drainage renewal works near 34 Clapham Rd	2024/25	Bass Hill	Renewal									•	•	•
Elliston St-Drainage Renewal	Design and construction of drainage renewal works near 65-73 Elliston St	2024/25	Bass Hill	Renewal									•	•	•
Henry Street-Drainage Renewal	Design and construction of drainage renewal works near 97 Henry St	2024/25	Bankstown	Renewal									•	•	•
Howard Rd-Drainage Renewal	Design and construction of drainage renewal works Near 31 Howard Rd	2024/25	Revesby	Renewal									•	•	•
Karen Ave-Drainage Upgrade-Stg5	Construction of drainage upgrades from Austin Reserve to the Amberdale Reserve Outlet	2024/25	Revesby	Upgrade									•	•	•
Lancaster Ave-Drainage Renewal	Design and construction of drainage renewal works near 28A Lancaster Ave	2024/25	Bankstown	Renewal									•	•	•
Little Rd-Drainage Renewal	Design and construction of drainage renewal works near Little Rd/Braunbeck St	2024/25	Bankstown	Renewal									•	•	•
Louisa Res-WQD Upgrade-Stg2	Construction of water quality upgrades at Louisa Reserve	2024/25	Bass Hill	Upgrade									•	•	•
Maiden St-Drainage Renewal	Design and construction of drainage renewal works near 132 Maiden St	2024/25	Bankstown	Renewal									•	•	•
Marshall St-Drainage Renewal	Design and construction of drainage renewal works near 37 Marshall St	2024/25	Bankstown	Renewal									•	•	•

CITY OF CANTERBURY BANKSTOWN  
 STORMWATER LEVY FUNDED PROJECTS  
 2022-2023 BUDGET

Project Name	Project Detail	Year	Ward	Project Type	2022/2023 Total	Stormwater Levy	Canterbury Old SRV	Other Reserves	2023/2024 Total	Stormwater Levy	Canterbury Old SRV	Other Reserves	2024/2025 Total	Stormwater Levy	Other Reserves
Nina St-Drainage Renewal	Design and construction of drainage renewal works near 13 Nina St	2024/25	Revesby	Renewal									•	•	•
Northam Ave-Drainage Renewal	Design and construction of drainage renewal works near 66-78 Northam Ave	2024/25	Bankstown	Renewal									•	•	•
Ritchie Rd-Drainage Renewal	Design and construction of drainage renewal works near 2A Ritchie Rd	2024/25	Bass Hill	Renewal									•	•	•
Sefton Golf Course-WQD Upgrade-Stg2	Construction of water quality upgrades at Sefton Golf Course	2024/25	Bass Hill	Upgrade									•	•	•
Tracey Res-Drainage Upgrade	Design and construction of drainage upgrade works at Tracey Reserve M5 NoiseWall	2024/25	Revesby	Initiative									•	•	•
Virgil Ave-Drainage Renewal	Design and construction of drainage renewal works near 137A Virgil Ave	2024/25	Bass Hill	Renewal									•	•	•
Watson Rd-Drainage Renewal	Design and construction of drainage renewal works near Watson Rd to Arab Rd	2024/25	Revesby	Renewal									•	•	•
Wiggs/Moxon Rd-Drainage Upgrade-Stg2	Construction of drainage upgrades at Wiggs Rd / Moxon Rd	2024/25	Roselands	Upgrade									•	•	•
Stormwater Officer	Stormwater Officer				•	•			•	•			•	•	
StormWater Audit Officer - Bankstown	StormWater Audit Officer - Bankstown				•	•			•	•			•	•	
StormWater Audit	StormWater Audit				•	•			•	•			•	•	
Maintenance of Waterbodies/Waterways - Bankstown	Maintenance of Waterbodies/Waterways - Bankstown				•	•			•	•			•	•	
Senior Asset Planner - Stormwater	Asset Planning - Stormwater				•	•			•	•			•	•	
<b>TOTAL BANKSTOWN BRANCH</b>					<b>1,763,042</b>	<b>1,394,042</b>	<b>-</b>	<b>369,000</b>	<b>1,681,368</b>	<b>1,340,868</b>	<b>-</b>	<b>340,500</b>	<b>6,102,295</b>	<b>4,438,795</b>	<b>1,663,500</b>
Allegra Ave-Drainage Upgrade	Design and construction of drainage upgrade near 21 Allegra Avenue	2022/23	Canterbury	Upgrade	•	•	•								
Dunstaffenage St-Drainage Upgrade-Stg1	Design of drainage upgrade near Dunstaffenage St, Wallace Ln and Crinan Ln	2022/23	Canterbury	Upgrade	•	•	•								
Fliers Ave-Drainage Upgrade-Stg1	Design of Fliers Avenue drainage upgrade	2022/23	Canterbury	Upgrade	•	•	•								
Jindalee Pl-Drainage Upgrade	Design and construction of drainage upgrade near 5 Jindalee Place	2022/23	Roselands	Upgrade	•	•	•								
President St-Flood Mitigation-Stg2	Construction of flood mitigation works near 23 President St	2022/23	Canterbury	Upgrade	•	•	•								
Wiggs/Moxon Rd-Drainage Upgrade-Stg1	Design of drainage upgrade at Wiggs Rd / Moxon Rd	2022/23	Roselands	Upgrade	•	•	•								
Bennett Park-Drainage Renewal-Stg2	Construction of drainage renewal works	2023/24	Roselands	Renewal					•	•	•				
Ewen Park-WQD Upgrade-Stg1	Design of water quality upgrades at Ewen Park	2023/24	Canterbury	Upgrade					•	•	•				
Riverwood Wetlands-WQD Upgrade-Stg1	Design of water quality upgrades at Riverwood Wetlands	2023/24	Roselands	Upgrade					•	•	•				
Broadarrow Rd-Flood Mitigation-Stg2	Construction of flood mitigation works near 129 Broadarrow Rd	2024/25	Roselands	Upgrade									•	•	•
Cowper St-Drainage Renewal	Design and construction of drainage renewal works near 43-51 Cowper Street	2024/25	Canterbury	Renewal									•	•	•
Dunstaffenage St-Drainage Upgrade-Stg2	Construction of drainage upgrade works near Dunstaffenage St, Wallace Ln and Crinan Ln	2024/25	Canterbury	Upgrade									•	•	•
Ewen Park-WQD Upgrade-Stg2	Construction of water quality upgrades at Ewen Park	2024/25	Canterbury	Upgrade									•	•	•

CITY OF CANTERBURY BANKSTOWN  
 STORMWATER LEVY FUNDED PROJECTS  
 2022-2023 BUDGET

Project Name	Project Detail	Year	Ward	Project Type	2022/2023 Total	Stormwater Levy	Canterbury Old SRV	Other Reserves	2023/2024 Total	Stormwater Levy	Canterbury Old SRV	Other Reserves	2024/2025 Total	Stormwater Levy	Other Reserves
Flers Ave-Drainage Upgrade-Stg2	Construction of drainage upgrades at Flers Avenue - Construction	2024/25	Canterbury	Upgrade									•	•	•
Johnston St-WQD Upgrade	Design of water quality upgrades at Johnston Street	2024/25	Canterbury	Upgrade									•	•	•
Kingsbury Res-WQD Upgrade-Stg2	Construction of water quality upgrades at Kingsbury Reserve	2024/25	Roselands	Upgrade									•	•	•
Peace Park-Drainage Upgrade-Stg1	Design of drainage upgrades at Peace Park	2024/25	Canterbury	Initiative									•	•	•
Riverwood Wetlands-WQD Upgrade-Stg2	Construction of water quality upgrades at Riverwood Wetlands	2024/25	Roselands	Upgrade									•	•	•
Maintenance of Waterbodies/Waterways	Maintenance of Waterbodies/Waterways	Maintenance of Waterbodies/Waterways			•	•			•	•			•	•	
StormWater Audit Officer - Canterbury	StormWater Audit Officer - Canterbury	StormWater Audit Officer - Canterbury			•	•			•	•			•	•	
Senior Asset Planner - Stormwater	Asset Planning - Stormwater	Asset Planning - Stormwater			•	•			•	•			•	•	
<b>TOTAL CANTERBURY BRANCH</b>					<b>935,768</b>	<b>695,768</b>	<b>240,000</b>	<b>-</b>	<b>1,589,163</b>	<b>1,154,163</b>	<b>435,000</b>	<b>-</b>	<b>2,156,946</b>	<b>1,542,446</b>	<b>614,500</b>

**CITY OF CANTERBURY BANKSTOWN  
THREE YEAR PLAN  
CAPITAL EXPENDITURE SUMMARY ( \$000)**

**ANNEXURE I**

	2022/23 Budget Total	General Fund	Grants	Sec 7.11/7.12	Stormwater Levy	Former CCC SRV	CBC - SRV	Other Reserves	2023/24 Plan Total	2024/25 Plan Total
Bridges	810	-	-	-	-	810	-	-	1,270	790
Buildings	60,009	-	4,732	10,971	-	499	-	43,807	4,461	16,892
Carparks	1,765	-	-	800	-	215	-	750	670	-
Drainage Conduits & Structures	1,828	-	-	-	987	458	-	383	2,690	7,030
Waste Management	2,300	-	-	-	-	-	-	2,300	2,000	6,480
Town Centres	1,650	-	-	1,600	-	-	-	50	1,950	100
Open Space	3,853	-	500	2,025	-	685	-	643	7,420	10,325
Park/StreetFurniture	710	-	-	100	-	275	-	335	250	465
Park Lighting	300	-	300	-	-	-	-	-	420	500
Park Signs, Fences & Screens	-	-	-	-	-	-	-	-	160	-
Pathways and Boardwalks	1,517	-	700	-	-	585	-	232	725	60
Road Pavement	8,536	-	1,810	-	-	2,411	-	4,315	12,951	9,170
Traffic Management	353	-	-	-	-	90	-	263	425	124
Water Quality Devices	777	-	-	-	434	79	-	265	165	2,555
Operational Assets	12,157	-	-	281	-	505	-	11,370	8,888	5,985
<b>TOTAL CAPEX</b>	<b>96,564</b>	<b>-</b>	<b>8,042</b>	<b>15,777</b>	<b>1,421</b>	<b>6,612</b>	<b>-</b>	<b>64,713</b>	<b>44,445</b>	<b>60,476</b>



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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## CITY OF CANTERBURY BANKSTOWN

### LEGAL ENQUIRY

#### SUBPOENA PRODUCTION CHARGES

Conduct Money	\$55.50	\$0.00	\$55.50	N
Per Photocopy (A4)	\$0.50	\$0.00	\$0.50	N

### PUBLIC ACCESS TO INFORMATION

#### GOVERNMENT INFORMATION PUBLIC ACCESS

Application Fee	\$30.00	\$0.00	\$30.00	N
Processing Costs (per hour)	\$30.00	\$0.00	\$30.00	N
Processing Costs - Requesting Neighbour/Adjoining Owner Details	\$16.00	\$0.00	\$16.00	N
Photocopying (In excess of 25 A4 Copies) – Per Copy	\$0.50	\$0.00	\$0.50	N
Request for internal review	\$40.00	\$0.00	\$40.00	N

### EVENTS

#### EVENTS TOUR TICKETS

Events Tour Tickets	Events Tour Tickets \$10.00 to \$40.00			Y
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### STALL HIRE

#### LOCAL BUSINESS

Additional Space Hire Cost per metre - Local Business	\$55.00	\$5.50	\$60.50	Y
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#### NON-LOCAL BUSINESS

Additional Space Hire Cost per metre - Non-Local Businesses	\$75.00	\$7.50	\$82.50	Y
Footway Displays – Application fee to occupy footway – Street Stalls (food) in Lakemba Town Centre during Ramadan - for stalls located on The Boulevarde or north of Lakemba rail line	\$1,500.00	\$0.00	\$1,500.00	N
Footway Displays – Application fee to occupy footway – Street Stalls (food) in Lakemba Town Centre during Ramadan - for stalls located south of The Boulevarde	\$3,000.00	\$0.00	\$3,000.00	N
Footway Displays – Cleaning/Damage Bond to occupy footway – Street Stalls (all types) in Lakemba Town Centre during Ramadan	\$1,500.00	\$0.00	\$1,500.00	N
Ramadan late application fee	\$500.00	\$0.00	\$500.00	N

### TALENT ADVANCEMENT PROGRAM

Camp Fee	\$363.64	\$36.36	\$400.00	Y
Annual Program Fee	\$454.55	\$45.45	\$500.00	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## SPACE HIRE

3m x 3m space hire – local businesses (maximum depth 3m)	\$165.00	\$16.50	\$181.50	Y
3m x 3m space hire – non-local businesses (maximum depth 3m)	\$225.00	\$22.50	\$247.50	Y

## INFRASTRUCTURE PROVISION

3x3m Stall	\$295.00	\$29.50	\$324.50	Y
2.4m Catering Stall	\$150.00	\$15.00	\$165.00	Y
2.4m Fete Stall	\$105.00	\$10.50	\$115.50	Y
3m Catering Stall	\$380.00	\$38.00	\$418.00	Y
Provision of Power (for use of existing power currently available and not for new infrastructure) per 10 amp required	\$25.00	\$2.50	\$27.50	Y
Provision of Power (for use of existing power currently available and not for new infrastructure) per 15 amp required	\$50.00	\$5.00	\$55.00	Y
Hire of Mobile Change Facility	Where non-standard infrastructure is requested for items without listed charges, fees will be charged on a cost recovery basis.			Y
Ramadan Trades and Infrastructure fee	\$50 to \$300 (varies dependent on trades required to ensure a safe event site).			Y

## STUDIOVENTURE

FIRST 5 HOURS FREE: for any Business under 24 months old (recognition that first 2 years of starting a business can be a struggle)	Any Business less than 24 months old, who started in the Canterbury Bankstown LGA, are eligible for a voucher totalling 5 hours of free access to Studio Venture. Any additional hours will be charged at the CB City Commercial Businesses Rate.			Y
Not For Profit	\$25 per hour plus any additional costs on a cost recovery basis			Y
CB City Commercial Businesses	\$40 per hour plus any additional costs on a cost recovery basis			Y
External Commercial Businesses	\$80 per hour plus any additional costs on a cost recovery basis			Y

## BANKSTOWN BUSINESS ADVISORY SERVICE

### STALL HIRE

Economic Development Jobs and Skills Expo Stall Hire	\$227.27	\$22.73	\$250.00	Y
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## PROPERTY & RATING INFORMATION

### RATING ENQUIRY & PROCESSING

Rating Enquiry – Written Advice	\$55.40	\$0.00	\$55.40	N
Reproduce a rate instalment notice more than 12 months old but less than 6 years old	\$27.20	\$0.00	\$27.20	N
Section 603 Certificate – (As determined by Office of Local Government)	\$90.00	\$0.00	\$90.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## RATING ENQUIRY & PROCESSING [continued]

Section 603 Certificate – Reproducing and Sending Document	\$23.15	\$0.00	\$23.15	N
Interest on Overdue Rates – (Office of Local Government to advise)			6.00%	N
Urgency Fee -Rates, Letters and Section 603 Certificate – 24 Hour Response	\$61.45	\$0.00	\$61.45	N
Processing Fee for Consent Orders and Notice of Discontinuence	\$210.50	\$0.00	\$210.50	N
Faxing fee/e-mailing fee	\$11.30	\$0.00	\$11.30	N
Legal action fees – overdue Rates and Charge		As determined by Court		N

## LAND CERTIFICATES

Section 10.7 Planning Certificate – Partial	\$62.00	\$0.00	\$62.00	N
Section 10.7 Planning Certificate – Full	\$156.00	\$0.00	\$156.00	N
Planning Certificate – Urgency Fee – 24 hours from the receipt time and date, next business day – Urgency Fee is in addition to Certificate cost	\$168.15	\$0.00	\$168.15	N
Section 10.7 – Planning Certificate – Stansfield Avenue only (Council resolution)	\$53.00	\$0.00	\$53.00	N
Section 88G Certificate – Conveyancing Act (Certificate Only)	\$10.00	\$0.00	\$10.00	N
Section 88G Certificate – Conveyancing Act (Certificate and Inspection)	\$35.00	\$0.00	\$35.00	N
Complying Development Advice under Section 10.7	\$53.00	\$0.00	\$53.00	N
Faxing fee	\$12.10	\$0.00	\$12.10	N
Re-print certificate	\$21.15	\$0.00	\$21.15	N
Refund Processing Fee	The following applies for cancellation of a certificate: If a cancellation request is received and the certificate has not been generated 100% refund applies. If a certificate has been generated but NOT finalised a 50% refund applies. If a certificate has been generated and finalised, no refund is applicable			N
Certificate of classification of Public Land	\$66.30	\$0.00	\$66.30	N

## MOBILE TELECOMMUNICATION TOWERS

Investigation Fee	\$2,967.35	\$0.00	\$2,967.35	N
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## FINANCIAL PROCESSING CHARGES

Administration Fee – Processing of Dishonours (Cheque & Credit Card Payments)	\$35.75	\$0.00	\$35.75	N
Legal Action Fees – Overdue Sundry Debts		As determined by Court		Y
Credit Card Payment Surcharge – Visa, MasterCard, American Express		Visa, MasterCard and Amex 0.62% Rates are equivalent to the average financial institutions merchant service fee charged to Council		Y
Credit Card Payment for Ticketed Events – Surcharge		Rate Payable Determined by Third Party Provider		Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## COUNCIL DOCUMENTATION & INFORMATION

### LAND INFORMATION MAPS

Canterbury-Bankstown LEP Zoning A0 Map – Colour Original	\$108.30	\$0.00	\$108.30	N
Canterbury-Bankstown LEP - A4 map zoning extract for section 10.7 certificate	\$59.20	\$0.00	\$59.20	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A0 – 841 x 1189 mm	\$124.55	\$0.00	\$124.55	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A0 – 841 x 1189 mm – printed on photo paper	\$148.00	\$0.00	\$148.00	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A1 – 594 x 841 mm	\$106.60	\$0.00	\$106.60	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A2 – 420 x 594 mm	\$92.75	\$0.00	\$92.75	N
Standard Maps – City maps, location maps, property maps, ward and suburb boundaries-A3 – 297 x 420 mm	\$51.95	\$0.00	\$51.95	N
Maps – Other-GIS consultancy – per hour	\$84.50	\$0.00	\$84.50	N

### PHOTOCOPYING - PLANS ( PER COPY )

A3 – Plan	\$4.65	\$0.00	\$4.65	N
A1 – Plan	\$8.10	\$0.00	\$8.10	N
Urgency Fee (24Hr Turnaround) Additional	\$38.50	\$0.00	\$38.50	N
Reproducing and Faxing fee – if requested	\$20.00	\$0.00	\$20.00	N
Photocopy Processing Labour Cost (per Hour)	\$56.75	\$0.00	\$56.75	N

### PLANS OF MANAGEMENT

Copies of Documents	\$56.75	\$0.00	\$56.75	N
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### PHOTOGRAPH OF PARKING INFRINGEMENT

Request for Photograph of parking infringement (black & White)	\$12.50	\$0.00	\$12.50	N
Request for Photograph of parking infringement (colour)	\$16.50	\$0.00	\$16.50	N

### PRINTING SERVICES

#### COLOUR COPIES

A4 – 1 – 250 copies (per copy)	\$1.09	\$0.11	\$1.20	Y
A4 – 251 – 500 copies (per copy)	\$0.91	\$0.09	\$1.00	Y
A4 – 501 + copies (per copy)	\$0.73	\$0.07	\$0.80	Y
A3 – 1 – 250 copies (per copy)	\$1.55	\$0.15	\$1.70	Y
A3 – 251 – 500 copies (per copy)	\$1.18	\$0.12	\$1.30	Y
A3 – 501 + copies (per copy)	\$1.09	\$0.11	\$1.20	Y

#### BLACK & WHITE COPIES

A4 – 1 – 2500 copies	\$0.09	\$0.01	\$0.10	Y
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NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## BLACK & WHITE COPIES [continued]

A4 – 2501 + copies	\$0.05	\$0.01	\$0.06	Y
A3 – 1 – 2500 copies	\$0.09	\$0.01	\$0.10	Y
A3 – 2501 + copies	\$0.05	\$0.01	\$0.06	Y

## OTHER PRINTING SERVICES

Labour and Binding – Per hour (or part thereof, minimum 1 hour)	\$94.00	\$9.40	\$103.40	Y
Binding		Full Cost Recovery of Material		Y
Binding of Hard Cover Suede Books – Binding of suede books – including Minute Books	\$60.91	\$6.09	\$67.00	Y

## OTHER

Property Transaction Request Fee	\$1,550.00	\$0.00	\$1,550.00	N
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## MINOR EASEMENT FEE FOR DRAINAGE OVER COUNCIL DRAINAGE RESERVE LAND

Easements that are less than 10m2 in area	\$1,545.45	\$154.55	\$1,700.00	Y
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## HALL HIRE

### I) PRIVATE / COMMERCIAL - WEEKEND HIRE (PER HOUR)

(i) A Category	\$75.45	\$7.55	\$83.00	Y
(i) B Category	\$51.82	\$5.18	\$57.00	Y
(i) C Category	\$37.55	\$3.75	\$41.30	Y
(i) D Category	\$24.27	\$2.43	\$26.70	Y

### II) PRIVATE / COMMERCIAL - WEEKDAY CASUAL HIRE (PER HOUR)

(ii) A Category	\$48.55	\$4.85	\$53.40	Y
(ii) B Category	\$39.82	\$3.98	\$43.80	Y
(ii) C Category	\$31.64	\$3.16	\$34.80	Y
(ii) D Category	\$19.73	\$1.97	\$21.70	Y

### III) PRIVATE / COMMERCIAL - WEEKDAY PERMANENT HIRE (PER HOUR)

(iii) A Category	\$31.64	\$3.16	\$34.80	Y
(iii) B Category	\$22.91	\$2.29	\$25.20	Y
(iii) C Category	\$16.91	\$1.69	\$18.60	Y
(iii) D Category	\$13.81	\$1.38	\$15.20	Y

### IV) COMMUNITY - WEEKEND CASUAL HIRE (PER HOUR)

(iv) A Category	\$39.36	\$3.94	\$43.30	Y
(iv) B Category	\$29.27	\$2.93	\$32.20	Y
(iv) C Category	\$18.82	\$1.88	\$20.70	Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

#### IV) COMMUNITY - WEEKEND CASUAL HIRE (PER HOUR) [continued]

(iv) D Category	\$12.09	\$1.21	\$13.30	Y
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#### V) COMMUNITY - WEEKEND PERMAMENT HIRE (PER HOUR)

(v) A Category	\$28.82	\$2.88	\$31.70	Y
(v) B Category	\$19.73	\$1.97	\$21.70	Y
(v) C Category	\$16.00	\$1.60	\$17.60	Y
(v) D Category	\$10.18	\$1.02	\$11.20	Y

#### VI) COMMUNITY - WEEKDAY CASUAL HIRE (PER HOUR)

(vi) A Category	\$22.45	\$2.25	\$24.70	Y
(vi) B Category	\$17.00	\$1.70	\$18.70	Y
(vi) C Category – per session	\$15.09	\$1.51	\$16.60	Y
(vi) D Category – per session	\$10.09	\$1.01	\$11.10	Y

#### VII) COMMUNITY - WEEKDAY PERMANENT HIRE (PER HOUR)

(vii) A Category	\$12.36	\$1.24	\$13.60	Y
(vii) B Category	\$10.27	\$1.03	\$11.30	Y
(vii) C Category – per session	\$10.09	\$1.01	\$11.10	Y
(vii) D Category – per session	\$8.27	\$0.83	\$9.10	Y

#### PRIVATE / COMMERCIAL - WEEKEND PERMANENT HIRE (PER HOUR)

(viii) A Category	\$56.82	\$5.68	\$62.50	Y
(viii) B Category	\$45.36	\$4.54	\$49.90	Y
(viii) C Category	\$33.91	\$3.39	\$37.30	Y
(viii) D Category	\$21.64	\$2.16	\$23.80	Y

#### BLOCK BOOKINGS-HALL HIRE

Hall Hire Day / Night Block Rate Saturdays and Sundays 9.00am to 12 midnight	Block bookings, 15 hrs for the price of 11 hrs	Y
Day Time: Saturday and Sunday 9:00am – 4:00pm	Block bookings, 7 hrs for the price of 5 hrs	Y
Night Time: Friday and Saturday 5:00pm – 12 midnight	Block bookings, 7 hrs for the price of 5 hrs	Y

#### MISCELLANEOUS CHARGES-HALL HIRE

When services or facilities are requested which are not covered in this document	The Manager Customer Experience & Recreation shall set an appropriate price	Y
Access Call Out Fee – Including call out due to lost key, key not picked up by hirer or alarm activated or not activated upon leaving the facility (minimum charge)	\$81.82      \$8.18      \$90.00	Y
Storage – Monthly Fee	\$229.09      \$22.91      \$252.00	Y
Hall Hire Cancellation Fee – within 48 hrs of the function	Full Hire Fee	Y
Broken Equipment	Full Cost Recovery (\$60 minimum)	Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## MISCELLANEOUS CHARGES-HALL HIRE [continued]

Security Fee		Full Cost Recovery and at the discretion of the Manager Customer Experience and Recreation		Y
Activity Floor Impact Charge – Applicable to certain dancing and exercise activities deemed by Council to have a greater impact on the condition and deterioration of the flooring at a higher rate than other activities, will be charged an additional 10% of their hire fees. Refer to Explanatory Notes		10% of the original hire fees to be charged		Y
Hall Hire Bond – Community	\$200.00	\$0.00	\$200.00	N
Hall Hire Bond – Other	\$500.00	\$0.00	\$500.00	N
Community Halls Swipe Card Bond	\$80.00	\$0.00	\$80.00	N
Late Application – For applications received with less notice than required under the conditions of hire	\$22.73	\$2.27	\$25.00	Y
Unauthorised Use – Use of Hall outside of Permit Hours, Refer to Explanatory Notes		Double the Casual Private/Commercial and Community Hourly Rate		Y
Administration Fee – Refer to Explanatory Notes	\$22.73	\$2.27	\$25.00	Y
Additional Viewing Fee – Refer to Explanatory Notes	\$45.45	\$4.55	\$50.00	Y
Hall Hirer Cleaning Penalty Fee – Refer to Explanatory Notes	\$136.36	\$13.64	\$150.00	Y
Cancellation Admin Fee	\$22.73	\$2.27	\$25.00	Y

## KEYS / PADLOCKS

Hall Hire Bond (all facilities that have EKA Cyberlocks)	\$600.00	\$0.00	\$600.00	N
Key Bond (EKA Cyberlock)	\$145.00	\$0.00	\$145.00	N
Padlock Replacement -Full Cost Recovery (\$60 minimum)		Full Cost Recovery		Y
Key Deposit-Per key	\$60.00	\$0.00	\$60.00	N
Key Replacement-Per key	\$72.73	\$7.27	\$80.00	Y
Key Late Return-Per day for keys returned later than 3 or more business days, Refer to Explanatory Notes	\$54.55	\$5.45	\$60.00	Y

## BANKSTOWN LIBRARY AND KNOWLEDGE CENTRE

### BRYAN BROWN THEATRE HIRE

### REHEARSALS AND BUMP IN

### COMMUNITY RATES HIRE

Monday – Thursday hourly rate (minimum 2 hours) -Refer to Explanatory Notes	\$113.64	\$11.36	\$125.00	Y
Friday to Sunday hourly rate (minimum 2 hours)	\$170.91	\$17.09	\$188.00	Y
Monday to Thursday – per hour (Minimum 4 hours)	\$342.27	\$34.23	\$376.50	Y
Friday to Sunday – per hour (Minimum 4 hours)	\$681.82	\$68.18	\$750.00	Y
Full day – Monday to Thursday	\$560.00	\$56.00	\$616.00	Y
Full day – Friday to Sunday	\$1,025.00	\$102.50	\$1,127.50	Y

### COMMERCIAL RATES HIRE

Monday to Thursday Hourly Rate ( Minimum 2 hours)	\$191.82	\$19.18	\$211.00	Y
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NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

### COMMERCIAL RATES HIRE [continued]

Friday to Sunday hourly rate (Minimum 2 hours)	\$263.64	\$26.36	\$290.00	Y
Full Day – Monday to Thursday	\$1,107.73	\$110.77	\$1,218.50	Y
Full Day – Friday to Sunday	\$1,812.27	\$181.23	\$1,993.50	Y

### PERFORMANCES

#### COMMUNITY RATES HIRE

Daily Performance – Monday to Thursday	\$1,190.45	\$119.05	\$1,309.50	Y
Daily Performance – Friday to Sunday	\$1,568.18	\$156.82	\$1,725.00	Y
Additional Performance – Monday to Thursday	\$449.55	\$44.95	\$494.50	Y
Additional Performance – Friday to Sunday	\$616.36	\$61.64	\$678.00	Y
Community – 4hr Hire – Mon – Fri	\$560.45	\$56.05	\$616.50	Y
Community – 8hr Hire – Mon – Fri	\$745.45	\$74.55	\$820.00	Y
Community – Additional hour	\$204.55	\$20.45	\$225.00	Y

#### COMMERCIAL RATES HIRE

Daily Performance – Monday to Thursday	\$1,739.55	\$173.95	\$1,913.50	Y
Daily Performance – Friday to Sunday	\$2,197.27	\$219.73	\$2,417.00	Y
Additional Performance – Monday to Thursday	\$776.36	\$77.64	\$854.00	Y
Additional Performance – Friday to Sunday	\$998.64	\$99.86	\$1,098.50	Y

### SEMINAR/CONFERENCE OR MEETING

#### COMMUNITY RATES HIRE

Monday to Thursday hourly rate	\$172.73	\$17.27	\$190.00	Y
Friday to Sunday hourly rate	\$228.18	\$22.82	\$251.00	Y
Session – Monday to Thursday – 4 hours	\$560.00	\$56.00	\$616.00	Y
Session – Monday to Thursday – 8 hours	\$909.09	\$90.91	\$1,000.00	Y
Session – Friday to Sunday – 4 hours	\$785.45	\$78.55	\$864.00	Y
Session – Friday to Sunday – 8 hours	\$1,118.18	\$111.82	\$1,230.00	Y

#### COMMERCIAL RATES HIRE

Monday to Thursday hourly rate	\$272.27	\$27.23	\$299.50	Y
Friday to Sunday hourly rate	\$383.18	\$38.32	\$421.50	Y
Session- Monday to Thursday – 8 hours	\$1,368.64	\$136.86	\$1,505.50	Y
Session – Friday to Sunday – 8 hours	\$1,978.64	\$197.86	\$2,176.50	Y

### BONDS

#### COMMUNITY RATES HIRE

Community – low risk	\$500.00	\$0.00	\$500.00	N
Community – high risk	\$2,500.00	\$0.00	\$2,500.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>COMMERCIAL RATES HIRE</b>				
Low Risk	\$500.00	\$0.00	\$500.00	N
High Risk	\$2,500.00	\$0.00	\$2,500.00	N
Applies to all bookings for the function	\$200.00	\$0.00	\$200.00	N
<b>OTHER</b>				
Full cost recovery by Client		If a smoke detector isolation is required in theatre. For use of smoke or haze machines 2x additional fire wardens are required.		Y
Promotional Banner Display – cost per week (Display only does not include the cost of banner production)	\$181.82	\$18.18	\$200.00	Y
Hanging of Banners		Hirers will be charged the relevant labour costs per hour/per staff member for the hanging of other banners and other decorations		Y
Online ticket booking fee	\$2.27	\$0.23	\$2.50	Y
After Hours Staffing – Monday to Friday before 8am and after 5pm, Saturdays before 8am and after 4pm and Sundays before 1pm and after 4pm – per hour (Subject to Management discretion)		Mon-Fri \$58.00 per hour, Sat-Sun \$74.00 per hour		Y
Access Call out fee – Including Call out due to lost key, key not picked up by hirer or alarm activated	\$72.73	\$7.27	\$80.00	Y
When services or facilities are requested which are not covered in this document		The Manager Customer Experience & Recreation shall set an appropriate price		Y
Credit Card Surcharge		Rate Payable Determined by Third Party Provider		Y
Shared risk ventures		The Director of Community Services may consider at his/her discretion.		Y
Equipment Loss or Damage – Damage to Equipment and Fixtures		Full Cost Recovery		Y
The Bryan Brown Theatre and BLaKC Café also provides and sells tickets to events and shows, hire of equipment, function, catering, food and beverage products and services		At market prices		Y
Selling of Merchandise		At the discretion of Venue Management. On agreement 10% of the gross sales to be paid to the Venue.		Y
Reduced rental rates during off peak periods		Negotiable with the Coordinator-Venue Management		Y
<b>ADDITIONAL EQUIPMENT / SERVICES</b>				
<b>COMMUNITY RATES HIRE</b>				
Baby Grand Piano (must check availability) – daily hire	\$89.09	\$8.91	\$98.00	Y
Baby Grand Piano Moving/Tuning		Full Cost Recovery		Y
Dressing Room – per room daily	\$36.36	\$3.64	\$40.00	Y
Dressing Rooms (all four) daily	\$115.00	\$11.50	\$126.50	Y
<b>COMMERCIAL RATES HIRE</b>				
Baby Grand Piano – must check availability – Daily Hire	\$150.00	\$15.00	\$165.00	Y
Baby Grand Piano Moving/Tuning		Full Cost Recovery		Y

continued on next page ...

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>COMMERCIAL RATES HIRE</b> [continued]				
Dressing Room – Per Room Daily	\$40.00	\$4.00	\$44.00	Y
Dressing Rooms ( All Four) Daily	\$136.36	\$13.64	\$150.00	Y
Green Room		Included in room hire.		Y
Additional Special Technical/ Lighting/ Effects/ Equipment		Full Cost Recovery		Y
<b>TECHNICAL SUPPORTS</b>				
<b>COMMUNITY RATES HIRE</b>				
Monday to Thursday – per hour	\$70.00	\$7.00	\$77.00	Y
Friday to Sunday – per hour	\$77.32	\$7.73	\$85.05	Y
<b>COMMERCIAL RATES HIRE</b>				
Monday to Thursday – per hour (Minimum 4 hours)	\$68.18	\$6.82	\$75.00	Y
Friday to Sunday – per hour (Minimum 4 hours)	\$77.27	\$7.73	\$85.00	Y
<b>SECURITY SERVICES</b>				
<b>COMMUNITY RATES HIRE</b>				
Monday to Thursday – per hour (Minimum 4 hours)		Full Cost Recovery		Y
Friday to Sunday – per hour (Minimum 4 hours)		Full Cost Recovery		Y
<b>COMMERCIAL RATES HIRE</b>				
Monday to Thursday- per hour (Minimum 4 hours)		Full Cost Recovery		Y
Friday to Sunday – per hour (Minimum 4 hours)		Full Cost Recovery		Y
<b>DUTY MANAGER</b>				
<b>COMMUNITY RATES HIRE</b>				
Monday to Thursday – per hour (Minimum 4 hours)	\$70.00	\$7.00	\$77.00	Y
Friday to Sunday – per hour (Minimum 4 hours)	\$80.00	\$8.00	\$88.00	Y
<b>COMMERCIAL RATES HIRE</b>				
Monday to Thursday – per hour (Minimum 4 hours)	\$68.18	\$6.82	\$75.00	Y
Friday to Sunday – per hour (Minimum 4 hours)	\$77.27	\$7.73	\$85.00	Y
<b>USHERS / FRONT OF HOUSE STAFF</b>				
<b>COMMUNITY RATES HIRE</b>				
Monday to Thursday – per hour (Minimum 4 hours)	\$55.00	\$5.50	\$60.50	Y
Friday to Sunday – per hour (Minimum 4 hours)	\$67.27	\$6.73	\$74.00	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

### COMMERCIAL RATES HIRE

Monday to Thursday – per hour (Minimum 4 hours)	\$54.55	\$5.45	\$60.00	Y
Friday to Sunday – per hour (Minimum 4 hours)	\$67.27	\$6.73	\$74.00	Y

### FOYER HIRE

### COMMUNITY RATES HIRE

Events – Monday to Thursday before 5pm – per hour	\$113.64	\$11.36	\$125.00	Y
Events – after 5pm or Friday to Sunday – per hour	\$174.55	\$17.45	\$192.00	Y
Art Exhibitions – Monthly	\$784.36	\$78.44	\$862.80	Y
Trade Exhibitions – Daily	\$910.00	\$91.00	\$1,001.00	Y
Deposit Bond	\$595.00	\$0.00	\$595.00	N

### COMMERCIAL RATES HIRE

Events- Monday to Thursday before 5pm – Per hour	\$217.27	\$21.73	\$239.00	Y
Events – After 5pm or Friday to Sunday- per hour	\$326.82	\$32.68	\$359.50	Y
Art Exhibitions – Monthly	\$1,540.45	\$154.05	\$1,694.50	Y
Trade Exhibitions – Daily	\$1,757.27	\$175.73	\$1,933.00	Y

### LOBBY HIRE

### COMMUNITY RATES HIRE

Events – only available after hours – per hour	\$175.00	\$17.50	\$192.50	Y
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### COMMERCIAL RATES HIRE

Events- Only available after hours – per hour	\$295.45	\$29.55	\$325.00	Y
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### COMMUNITY ROOM HIRE

### COMMUNITY ROOM 1

### COMMUNITY RATES HIRE

Community – Hrly Rate – Mon-Fri	\$29.55	\$2.95	\$32.50	Y
Community – Hrly Rate – Sat-Sun	\$64.09	\$6.41	\$70.50	Y

### COMMERCIAL RATES HIRE

Hourly Rate- Monday to Friday	\$56.82	\$5.68	\$62.50	Y
Hourly Rate- Saturday and Sunday	\$109.09	\$10.91	\$120.00	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>COMMUNITY ROOM 2</b>				
<b>COMMUNITY RATES HIRE</b>				
Community – Hrly Rate – Mon-Fri	\$21.82	\$2.18	\$24.00	Y
Community – Hrly Rate – Sat-Sun	\$56.36	\$5.64	\$62.00	Y
<b>COMMERCIAL RATES HIRE</b>				
Hourly Rate- Monday to Friday	\$45.45	\$4.55	\$50.00	Y
Hourly Rate- Saturday and Sunday	\$91.82	\$9.18	\$101.00	Y
<b>LANSDOWNE ROOM 1 OR 2</b>				
<b>COMMUNITY RATES HIRE</b>				
Community – Hrly Rate – Mon-Fri	\$21.82	\$2.18	\$24.00	Y
Community – Hrly Rate – Sat-Sun	\$56.36	\$5.64	\$62.00	Y
<b>COMMERCIAL RATES HIRE</b>				
Hourly Rate- Monday to Friday	\$45.45	\$4.55	\$50.00	Y
Hourly Rate- Saturday and Sunday	\$91.82	\$9.18	\$101.00	Y
<b>LANSDOWNE ROOM 1 AND 2</b>				
<b>COMMUNITY RATES HIRE</b>				
Community – Hrly Rate – Mon-Fri	\$29.55	\$2.95	\$32.50	Y
Community – Hrly Rate – Sat-Sun	\$64.09	\$6.41	\$70.50	Y
<b>COMMERCIAL RATES HIRE</b>				
Hourly Rate- Monday to Friday – Lansdowne Room 1 & 2	\$56.82	\$5.68	\$62.50	Y
Hourly Rate- Saturday and Sunday – Lansdowne Room 1 & 2	\$110.00	\$11.00	\$121.00	Y
<b>SESSION RATES - COMMUNITY ROOMS ONLY</b>				
<b>COMMUNITY RATES HIRE</b>				
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekdays	\$174.55	\$17.45	\$192.00	Y
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekends	\$326.77	\$32.68	\$359.45	Y
<b>COMMERCIAL RATES HIRE</b>				
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekdays	\$256.36	\$25.64	\$282.00	Y

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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>COMMERCIAL RATES HIRE</b> [continued]				
Community Room 1 & Lansdowne Room 1 & 2 – 6 hours booking – weekends	\$502.73	\$50.27	\$553.00	Y
<b>MISCELLANEOUS CHARGES-BANKSTOWN LIBRARY &amp; KNOWLEDGE CENTRE</b>				
<b>POST FUNCTION CLEANING</b>				
<b>COMMUNITY RATES HIRE</b>				
Weekdays per hour	\$47.27	\$4.73	\$52.00	Y
Weekends per hour	\$62.73	\$6.27	\$69.00	Y
<b>COMMERCIAL RATES HIRE</b>				
Weekdays per hour	\$47.27	\$4.73	\$52.00	Y
Weekends per hour	\$60.91	\$6.09	\$67.00	Y
<b>ROOM SET UP / PACK DOWN</b>				
<b>COMMUNITY RATES HIRE</b>				
Weekdays per hour	\$47.27	\$4.73	\$52.00	Y
Weekends per hour	\$60.91	\$6.09	\$67.00	Y
<b>COMMERCIAL RATES HIRE</b>				
Weekdays per hour	\$45.45	\$4.55	\$50.00	Y
Weekends per hour	\$60.91	\$6.09	\$67.00	Y
<b>SECURITY</b>				
<b>COMMUNITY RATES HIRE</b>				
Weekdays – after hours per hour			Full Cost Recovery	Y
Weekends – after hours per hour			Full Cost Recovery	Y
<b>COMMERCIAL RATES HIRE</b>				
Weekdays – after hours per hour			Full Cost Recovery	Y
Weekends – After hours per hour			Full Cost Recovery	Y
<b>OTHER</b>				
Access Call Out Fee – Including call out due to lost key, key not picked up by hirer or alarm activated	\$80.00	\$8.00	\$88.00	Y
Cancellation Fees			Refer to Explanatory Notes	Y
Key Replacement	\$87.27	\$8.73	\$96.00	Y
Key Bond	\$68.00	\$0.00	\$68.00	N

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NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## OTHER [continued]

Administration Fee – Refer to Explanatory Notes	\$50.00	\$5.00	\$55.00	Y
Credit Card Surcharge	Rate Payable Determined by Third Party Provider			Y
Equipment Loss or Damage – Damage to Equipment / Fixtures	Full Cost Recovery			Y

## MORRIS IEMMA INDOOR SPORTS CENTRE

The Morris Iemma Indoor Sports Centre also provides and sells tickets to events, hire of equipment, function, catering, food and beverage products and services	At Market Prices			Y
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## MULTIPURPOSE COURT

### TABLE TENNIS ROOM HIRE

1 x Table	\$9.09	\$0.91	\$10.00	Y
2 x Tables	\$18.18	\$1.82	\$20.00	Y
3 x Tables	\$27.27	\$2.73	\$30.00	Y
4 x Tables	\$36.36	\$3.64	\$40.00	Y

## MIISC ADMINISTERED COMPETITIONS

Registration and competition fees proportionate to length of specific competition	Market rate (teams and/or individuals) + registration fee of \$21 pp			Y
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## BIRTHDAY PARTIES

### CORPORATE PACKAGES

Team Building Day	\$441.36	\$44.14	\$485.50	Y
Additional Activities Instructor-per hour	\$50.00	\$5.00	\$55.00	Y

### COMMERCIAL SPONSORSHIP

Commercial Sponsorship entered into on a case by case basis with fully commercial enterprises, seeking to provide a comparative or better market value package for benefits in return for facilities used	As per agreement with delegated approval			Y
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### KIOSK ITEMS

Kiosk Items	All items/goods sold at recommended retail price and/or commercial rates			Y
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### MISCELLANEOUS CHARGES

When services or facilities are requested which are not covered in this document	The Manager Customer Experience & Recreation shall set an appropriate price			Y
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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

### MISCELLANEOUS CHARGES - MULTIPURPOSE COURT

Bond for Storage space and scoreboards	\$90.00	\$0.00	\$90.00	N
Casual Sports use (per person) – 1 Visit ( for basketball)	\$5.91	\$0.59	\$6.50	Y
Casual Sports use (per person) – 10 Visit Pass ( must be used within 12 months from date of purchase )	\$54.55	\$5.45	\$60.00	Y
Casual Sports use (per person) – 20 Visit Pass ( must be used within 12 months from date of purchase )	\$100.00	\$10.00	\$110.00	Y
MIISC Kids program single visit – per child ( 6 months to 5 years )	\$4.09	\$0.41	\$4.50	Y
MIISC Kids program (per person) – 10 Visit Pass ( must be used within 12 months from date of purchase )	\$36.36	\$3.64	\$40.00	Y
MIISC Kids program (per person) – 20 Visit Pass ( must be used within 12 months from date of purchase )	\$63.64	\$6.36	\$70.00	Y

### SCOREBOARD HIRE

Casual Hirer - per booking per scoreboard	\$13.64	\$1.36	\$15.00	Y
Regular - for use of scoreboard for 8 week block / per scoreboard	\$45.45	\$4.55	\$50.00	Y
Yearly - annual fee per scoreboard	\$109.09	\$10.91	\$120.00	Y

### MISCELLANEOUS CHARGES - HOLIDAY PROGRAM

Full Day Per Child (primary school aged only)	\$36.36	\$3.64	\$40.00	Y
Half Day Per Child (primary school aged only)	\$22.73	\$2.27	\$25.00	Y
After Program Care Per Child (care available after program finishes at 4pm, up to 5.30pm)	\$7.27	\$0.73	\$8.00	Y

### CANCELLATION FEE

Notice Fee			Cost Recovery	Y
Regular hire booking changes			Cost Recovery	Y
Regular hire cancellation			Cost Recovery	Y
Cancellation-less than 24 hours notice			Full Hire Rate	Y
Cancellation-less than 48 hours notice			50% Hire Rate	Y

### HIRE PER HOUR - FULL COURT

Sport - Various - Peak Casual	\$69.55	\$6.95	\$76.50	Y
Sport - Various - Off Peak Casual (Mon-Fri 6am-4pm, excludes school holidays and public holidays)	\$29.55	\$2.95	\$32.50	Y
Sport - Various - Peak (Mon-Fri 6am-4pm, excludes school holidays and public holidays)				
Sports – Various – Peak Regular ( Regular being a hirer that hires 8 consecutive weeks )	\$61.82	\$6.18	\$68.00	Y
Sport – Various – Off Peak Regular (Mon-Fri 6am-4pm, excludes school holidays and public holidays) Regular being a hirer that hires 8 consecutive weeks Note: A regular hirer that has a booking that continues through school holidays will be charged off peak prices for the school holiday period.	\$21.36	\$2.14	\$23.50	Y
Sport – Various – Off Peak School Holiday Casual (Monday and Friday 6am – 4pm during NSW School Holidays only)	\$39.55	\$3.95	\$43.50	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## HIRE PER HOUR - FULL COURT [continued]

Sport – Various – Off Peak School Holiday Regular (Monday and Friday 6am – 4pm during NSW School Holidays only) Regular is a hirer that hires 3 or more consecutive days.	\$33.18	\$3.32	\$36.50	Y
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## HIRE PER HOUR - HALF COURT

Half Court Hire	\$40.00	\$4.00	\$44.00	Y
Half Court Hire (Off Peak)	\$25.00	\$2.50	\$27.50	Y
Sport – Various – Peak Regular	\$33.64	\$3.36	\$37.00	Y
Sport – Various – Off Peak Regular (Mon- Fri 6am – 4pm, excludes school holidays and public holidays ) Regular being a hirer that hires 8 consecutive weeks Note: a regular hirer that has a booking that continues through school holidays will be charged off peak prices for the school holiday period.	\$17.73	\$1.77	\$19.50	Y
Sport – Various – Off Peak School Holiday Casual (Monday and Friday 6am – 4pm NSW School Holidays only)	\$35.91	\$3.59	\$39.50	Y
Sport – Various – Off Peak School Holiday Regular (Monday and Friday 6am-4pm NSW School Holidays only) Regular is a hirer that hires 3 or more consecutive days.	\$25.91	\$2.59	\$28.50	Y

## GROUND HIRE - PASSIVE PARKS

### PASSIVE PARKS - GROUND HIRE GENERAL

Community / Not For Profit – Activities – Bond	\$200.00	\$0.00	\$200.00	N
Community / Not For Profit – Activities – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$141.82	\$14.18	\$156.00	Y
Community / Not For Profit – Special Event – Bond	\$500.00	\$0.00	\$500.00	N
Community / Not For Profit – Special Event – Full day use (up to 8 Hours) or pro rata 1/2 day	\$339.09	\$33.91	\$373.00	Y
Community/ Not For Profit – Playgroups NSW Annual Fee (per venue)	\$99.09	\$9.91	\$109.00	Y
Corporate Functions / Picnics – Bond	\$500.00	\$0.00	\$500.00	N
Corporate Functions / Picnics – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$260.91	\$26.09	\$287.00	Y
Commercial – Activities & Special Events – Bond	\$1,000.00	\$0.00	\$1,000.00	N
Commercial – Activities & Special Events – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$1,029.09	\$102.91	\$1,132.00	Y
Major Special Event – Bond		At the discretion of the Director of Community Services (minimum \$1,000)		N
Major Special Event Fee – fee covers two days, pro rata per day for additional days. Refer to Explanatory Notes	\$1,878.18	\$187.82	\$2,066.00	Y

### ANZAC MALL, MCGUIGAN PLACE & WILEY PARK AMPHITHEATRE

Community / Not For Profit Activities – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$223.64	\$22.36	\$246.00	Y
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### CARES FACILITY

CARES Facility – Activities – Bond	\$100.00	\$0.00	\$100.00	N
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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## PAUL KEATING PARK - GROUND HIRE

Community / Not For Profit – Activities & Special Events – Bond	\$1,000.00	\$0.00	\$1,000.00	N
Community / Not For Profit – Activities & Special Events – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$517.27	\$51.73	\$569.00	Y
Community / Not For Profit – Activities & Special Events – Overflow Area – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$260.91	\$26.09	\$287.00	Y
Commercial – Activities & Special Events – Bond	\$2,000.00	\$0.00	\$2,000.00	N
Commercial – Activities & Special Events – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$1,053.18	\$105.32	\$1,158.50	Y
Commercial – Activities & Special Events – Overflow Area – Full Day Use (up to 8 Hours) or pro rata 1/2 day	\$526.82	\$52.68	\$579.50	Y
Community / Not For Profit – Weekly Programs – Max 4 hours (or 2 hours pro rata)	\$47.73	\$4.77	\$52.50	Y

## PASSIVE PARKS - CARNIVALS & CIRCUSES (CARYSFIELD RESERVE & GOUGH WHITLAM PARK ONLY)

Ground Hire Bond	\$6,000.00	\$0.00	\$6,000.00	N
Licence Fee – Days 1 to 14 (per day of occupation inclusive of set up and pack down times where applicable)	\$436.36	\$43.64	\$480.00	Y
Licence Fee – Days 15+ (per day of occupation, inclusive of pack down times)	\$472.73	\$47.27	\$520.00	Y
NOTE: Utilities Costs and garbage removal payable by Hirer – Cost + GST			Full Cost Recovery	Y

## ACCESS ACROSS COUNCIL PROPERTY

Administration fee – Non-Refundable	\$378.50	\$0.00	\$378.50	N
Temporary Access Over Council Land Bond (up to 300m2 of land to be accessed)	\$2,325.00	\$0.00	\$2,325.00	N
Temporary Access Over Council Land Bond (over 300m2 of land to be accessed)	\$4,654.00	\$0.00	\$4,654.00	N
Access fee: 1 Day only	\$203.50	\$0.00	\$203.50	N
Access fee: Up to 7 Days	\$444.50	\$0.00	\$444.50	N
Access fee: 29 to 56 Days	\$1,776.00	\$0.00	\$1,776.00	N
Access fee: 8 to 28 Days	\$888.50	\$0.00	\$888.50	N
Access fee: 57 to 84 Days	\$2,658.00	\$0.00	\$2,658.00	N
Access fee: For access longer than 84 days			Access for periods in excess of 84 days, customers will be required to reapply, this will include a second payment of all associated fees.	N

## PERSONAL & GROUP FITNESS TRAINING

Annual permit (Available for Passive Parks Only, no lighting) – Commercial	\$526.36	\$52.64	\$579.00	Y
6 Month permit per site, weekdays (summer or winter) – Commercial	\$238.18	\$23.82	\$262.00	Y
6 Month permit per site, weekend (summer or winter) – Commercial	\$107.09	\$10.71	\$117.80	Y
3 Month permit per site, weekdays (summer or winter) – Commercial	\$131.82	\$13.18	\$145.00	Y
3 Month permit per site, weekend (summer or winter) – Commercial	\$80.55	\$8.05	\$88.60	Y
Annual permit (Available for Passive Parks only, no lighting) – Non-Profit	\$256.36	\$25.64	\$282.00	Y
6 Month permit per site, weekdays (summer or winter) – Non-Profit	\$144.64	\$14.46	\$159.10	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## PERSONAL & GROUP FITNESS TRAINING [continued]

6 Month permit per site, weekend (summer or winter) – Non-Profit	\$52.27	\$5.23	\$57.50	Y
3 Month permit per site, weekdays (summer or winter) – Non-Profit	\$89.73	\$8.97	\$98.70	Y
3 Month permit per site, weekend (summer or winter) – Non-Profit	\$30.23	\$3.02	\$33.25	Y
Casual Hire per site – up to 4 hours	\$80.64	\$8.06	\$88.70	Y
Bond – Passive Parks	\$200.00	\$0.00	\$200.00	N
Bond – Sporting Fields (periphery only)	\$500.00	\$0.00	\$500.00	N

## MARKETS

Community Market Rate – Stall Charge, per stall	\$7.60	\$0.00	\$7.60	N
Community Market Rate – Daily Rate – Minimum charge	\$106.80	\$0.00	\$106.80	N
Community Market Rate – Daily Rate – Maximum charge	\$211.50	\$0.00	\$211.50	N
Commercial Market Rate – Stall Charge, per stall	\$25.20	\$0.00	\$25.20	N
Commercial Market Rate – Daily Rate – Minimum charge	\$362.50	\$0.00	\$362.50	N
Commercial Market Rate – Daily Rate – Maximum charge	\$720.00	\$0.00	\$720.00	N
Paul Keating Park – Stall Charge, per stall	\$47.30	\$0.00	\$47.30	N
Paul Keating Park – Daily Rate – Minimum charge	\$701.00	\$0.00	\$701.00	N
Paul Keating Park – Daily Rate – Maximum charge	\$1,869.00	\$0.00	\$1,869.00	N

## STREET STALLS

Stall hire, community and charity groups only; selected sites only, per site, per day or pro rata 1/2 day	\$43.30	\$0.00	\$43.30	N
Local businesses pavement activity / stall application fee	\$80.60	\$0.00	\$80.60	N

## BUSKING

Busking Licences Per Day	\$16.60	\$0.00	\$16.60	N
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## DOG TRAINING

Commercial per site/per season (summer/winter)	\$659.09	\$65.91	\$725.00	Y
Non-profit per site/per season (summer/winter)	\$333.09	\$33.31	\$366.40	Y

## WASTE COLLECTION FOR ACTIVITIES / EVENTS

Per 240 Litre Bins	\$24.55	\$2.45	\$27.00	Y
Per 1,100 Litre Bins	\$114.55	\$11.45	\$126.00	Y
Litter collection , per staff member/per hour by Council or Hirer	\$67.27	\$6.73	\$74.00	Y

## MLAK KEY (ACCESSIBLE TOILETS)

Residents			Nil	Y
Non Residents	\$14.55	\$1.45	\$16.00	Y
Replacement Key for Residents & Non Residents	\$14.55	\$1.45	\$16.00	Y
Toilets (Accessible) MLAK for replacement keys for disability organisations and commercial entities	\$20.91	\$2.09	\$23.00	Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## MISCELLANEOUS FEES

Activity Application – Amusement Devices – per one device (Rides)	\$92.00	\$0.00	\$92.00	N
Activity Application – Amusement Devices – for each additional device	\$39.00	\$0.00	\$39.00	N
Missing, damaged or broken equipment (including locks & collars, bollards and barricades) that occurred during hire		Full Cost Recovery		Y
Late Application Fee – For applications not submitted in their entirety within the timeframes required under the conditions of hire	\$118.18	\$11.82	\$130.00	Y
Cancellation Fees – Circuses/Carnivals – For events cancelled or postponed within 40 business days of the bump-in date.	\$909.09	\$90.91	\$1,000.00	Y
Cancellation Fees – Paul Keating Park / Major Special Events – For events cancelled within 10 working days of the event (all other cancellation fees as per cancellation policy for Special Events)	\$227.27	\$22.73	\$250.00	Y
Cancellation Fees – Other Special Events – For events cancelled within 10 working days of the event (all other cancellation fees as per the cancellation policy for Special Events)	\$113.64	\$11.36	\$125.00	Y
Cancellation Admin Fee	\$22.73	\$2.27	\$25.00	Y
Cancellation Fees – Circuses/Carnivals – For events cancelled or postponed within 8 weeks (40 business days) of the bump-in date.	\$454.55	\$45.45	\$500.00	Y

## GROUND HIRE - SPORTING FACILITIES / FIELDS

### MISCELLANEOUS CHARGES - GROUND HIRE

#### BONDS

Casual Ground Hire -Ground Hire General – Bond	\$250.00	\$0.00	\$250.00	N
Casual Ground Hire -Ground Hire Special Event – Bond	\$500.00	\$0.00	\$500.00	N

#### KEYS AND KEYTAGS

Key Replacement Fee – applicable only to broken keys when returned for replacement	\$27.27	\$2.73	\$30.00	Y
Key Bond – Lease/Licence Holders & Schools	\$60.00	\$0.00	\$60.00	N
Key Bond – Other hirers	\$150.00	\$0.00	\$150.00	N
Replacement Padlock		Full Cost Recovery (\$60 minimum)		Y
Key Replacement - Per Key	\$72.73	\$7.27	\$80.00	Y

#### FLOODLIGHTING

Floodlight programming change – per change. The fee is applied for supplementary changes to initial seasonal programming	\$50.00	\$5.00	\$55.00	Y
Floodlight Call Out Fee – Misuse or loss of clicker (minimum charge), including repetitive calls. The call out fee is not applicable for faulty technology (does not include battery replacement).	\$77.27	\$7.73	\$85.00	Y
Casual Hirers – Category 1 Floodlights (Jensen and Crest Athletics) – Per Hour (includes admin fee)	\$90.91	\$9.09	\$100.00	Y
Casual Hirers – Category 2 Floodlights (Abbott Park) – Per Hour (includes admin fee)	\$50.00	\$5.00	\$55.00	Y
Casual Hirers – Category 3 Floodlights – Per Hour (includes admin fee)	\$31.82	\$3.18	\$35.00	Y
Seasonal Hirers – Keytag / SMS Operable Fields – Actual charge from Council's energy provider. Charged according to keytag usage.		Full Cost Recovery		Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## FLOODLIGHTING [continued]

Seasonal Hirers – Full fields – Per Hour (includes admin fee)	\$14.55	\$1.45	\$16.00	Y
Seasonal Hirers – Mini fields – Per Hour (includes admin fee)	\$7.73	\$0.77	\$8.50	Y

## FIELD SET UP

Goal post install / removal – For out of season bookings where goal-post install or removal is required. Subject to staff availability.			Full Cost Recovery	Y
Linemarking – For out of season bookings where line marking is required. Subject to staff availability.			Full Cost Recovery	Y
Linemarking – Crowd control – Per field, per season (Refer to Explanatory Notes)	\$111.73	\$11.17	\$122.90	Y

## LITTER & WASTE SERVICES

Bins – Litter Collection, emptying bins per Bin	\$16.36	\$1.64	\$18.00	Y
Sports Fields – Waste Collection – Less than 100 Students			NIL	Y
Sports Fields – Waste Collection – More than 100 Students (per bin)	\$16.36	\$1.64	\$18.00	Y
Litter collection, per staff member/per hour by Council or Hirer	\$67.27	\$6.73	\$74.00	Y

## OTHER

Canteen Access Fee – Canteen Access Fee – Seasonal Hirers -Refer to Explanatory Notes	\$227.27	\$22.73	\$250.00	Y
Unauthorised Usage – Ground Hire General – Unauthorised Use -Processing fee for unauthorised usage	\$457.73	\$45.77	\$503.50	Y
Ground Hire Late Application – For applications received with less notice than required under the conditions of hire	\$91.55	\$9.15	\$100.70	Y
Utilities – Casual Hire & Special Events (see explanatory notes)			Full Cost Recovery	Y
Seasonal Use – Non-Local Sporting Clubs / Associations / Groups			An additional fee being 50% of the published fee will apply	Y

## SCHOOL HIRE

### ATHLETICS CARNIVALS - CAMPBELL OVAL/JENSEN FIELD 2/AMOUR PARK/KELSO NORTH

School Carnivals – cost per participant	\$0.91	\$0.09	\$1.00	Y
Equipment			Hired from Little Athletics as per their Fees & Charges	Y
Bond - School Carnivals	\$100.00	\$0.00	\$100.00	N

### ATHLETICS CARNIVALS - THE CREST OF BANKSTOWN

Bond – School Carnivals	\$250.00	\$0.00	\$250.00	N
Bond – Zone / Regional Carnivals	\$500.00	\$0.00	\$500.00	N
School Carnivals – Cost Per Competitor	\$2.32	\$0.23	\$2.55	Y
Zone / Regional Carnivals – (a hirer will be charged either the cost per competitor or the cost per event, whichever is the lesser amount)	\$2.41	\$0.24	\$2.65	Y
Zone / Regional Carnivals – Cost per Event	\$1,099.09	\$109.91	\$1,209.00	Y
Zone / Regional Carnivals – Hurdles	\$137.28	\$13.73	\$151.00	Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## ATHLETICS CARNIVALS - THE CREST OF BANKSTOWN [continued]

Cancellation Fee (Refer to Explanatory Notes)		50% of fees apply if cancelling without transfer or due to wet weather.		Y
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## GROUND HIRE - SCHOOLS (9AM TO 3PM)

Specialised Facilities – All Schools (refer to Explanatory Notes)		Published Fees & Charges apply		Y
Bankstown City Sports Complex – All Government Schools		No charge		Y
Non-Specialised Facilities – Schools within the Canterbury-Bankstown Local Government Area		No charge		Y
Non-Specialised Facilities – Regional or Inter-School competitions in which schools within the Canterbury-Bankstown Local Government Area are participating		50% of the published casual hire rate applies		Y
Non-Specialised Facilities – Schools outside the Canterbury-Bankstown Local Government Area		Published Fees & Charges apply		Y
Cross Country, Carnivals, Gala Days – Waste fees are applicable		Published Fees & Charges apply		Y

## COACHING CLINICS

### CLUB COACHING CLINICS - ALL SPORTS

Weekly Rate – Up to 4 days/nights on clubs own ground. Floodlighting additional.	\$203.27	\$20.33	\$223.60	Y
Daily Rate	\$59.55	\$5.95	\$65.50	Y

### HOLIDAY/COACHING CLINICS - COMMERCIAL ORGANISATIONS

Full Day Use (up to 8 hours) or pro rata 1/2 day, per site	\$593.64	\$59.36	\$653.00	Y
Per Hour	\$79.64	\$7.96	\$87.60	Y

### DEVELOPMENT CLINICS / GALA DAYS

School Holidays (9am – 3pm), per site, per day	\$346.95	\$34.70	\$381.65	Y
School holidays (9am – 3pm), per field, per day	\$99.82	\$9.98	\$109.80	Y
In school hours (9am – 3pm), per site, per day	\$286.54	\$28.65	\$315.20	Y
In school hours (9am – 3pm), per field, per day	\$84.18	\$8.42	\$92.60	Y
Out of school hours (after 3pm), per field, per day	\$129.09	\$12.91	\$142.00	Y

## ATHLETICS

### AMOUR RESERVE

Seasonal Use	\$383.64	\$38.36	\$422.00	Y
Daily Use Rate (up to 8 hours) or pro rata 1/2 day	\$260.91	\$26.09	\$287.00	Y

### CAMPBELL OVAL

Seasonal Use – Little Athletics – Local Club Training / Competitions	\$523.64	\$52.36	\$576.00	Y
Athletics carnival – Saturdays, Sundays and Public Holidays	\$383.64	\$38.36	\$422.00	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

### CAMPBELL OVAL [continued]

Training – Weekdays – per hour	\$24.73	\$2.47	\$27.20	Y
Training – per hour – casual (Non Local Groups and For Profit Organisations)	\$89.73	\$8.97	\$98.70	Y

### THE CREST OF BANKSTOWN - FULL FACILITY (INCLUDES CANTEEN, TRACK, AMENITIES)- EXCLUDES EQUIPMENT

Seasonal Use – Little Athletics – Local Club Training / Competitions	\$5,036.36	\$503.64	\$5,540.00	Y
Seasonal Use – Senior Athletics – Local Club Training / Competitions	\$5,037.27	\$503.73	\$5,541.00	Y
Casual Use – Little Athletics – Zone / Regional Carnivals	\$1,865.91	\$186.59	\$2,052.50	Y
Casual Use – Senior Athletics – Inter Club Events (Per Day/Night)	\$390.00	\$39.00	\$429.00	Y
Casual Use – Senior Athletics – Inter-club / Regional / State Events (Per Event)	\$1,865.91	\$186.59	\$2,052.50	Y
Casual Use – Senior Athletics – National Events (Per Event)	\$2,803.18	\$280.32	\$3,083.50	Y

### THE CREST OF BANKSTOWN - ATHLETICS TRACK ONLY

Amateur – Amenities – Per day or pro rata 1/2 day (up to 4 hours)	\$321.36	\$32.14	\$353.50	Y
Amateur – Amenities – Hourly Rate	\$47.64	\$4.76	\$52.40	Y
Professional/Semi professional – Amenities – Per day or pro rata 1/2 day (up to 4 hours)	\$889.09	\$88.91	\$978.00	Y
Professional/Semi professional – Amenities – Hourly Rate	\$129.09	\$12.91	\$142.00	Y

### THE CREST OF BANKSTOWN - OTHER USAGE

Corporate – Corporate Days / Product Launches (Per Day)	\$2,189.09	\$218.91	\$2,408.00	Y
Track and Field Hire – Other Activities	\$395.45	\$39.55	\$435.00	Y

### KELSO PARK NORTH

Seasonal Use	\$383.64	\$38.36	\$422.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$260.91	\$26.09	\$287.00	Y

### AUSSIE RULES (AFL)

#### WEEKNIGHT / TRAINING USE

1 night/day per week plus floodlighting charges – Season Charge per field	\$368.18	\$36.82	\$405.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	\$605.45	\$60.55	\$666.00	Y
3 night/day per week plus floodlighting charges – Season Charge per field	\$835.00	\$83.50	\$918.50	Y
4 night/day per week plus floodlighting charges – Season Charge per field	\$1,060.91	\$106.09	\$1,167.00	Y

#### SEASONAL / CASUAL USE

Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	\$642.73	\$64.27	\$707.00	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	\$819.55	\$81.95	\$901.50	Y

continued on next page ...

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>SEASONAL / CASUAL USE</b> [continued]				
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	\$1,052.73	\$105.27	\$1,158.00	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	\$1,344.55	\$134.45	\$1,479.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$260.91	\$26.09	\$287.00	Y
<b>BASEBALL / SOFTBALL</b>				
<b>INTERNATIONAL DIAMOND</b>				
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$311.36	\$31.14	\$342.50	Y
<b>SENIOR DIAMOND</b>				
Seasonal Use – Per season per diamond	\$593.64	\$59.36	\$653.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$133.59	\$13.36	\$146.95	Y
Additional weekend day, per diamond, per season	\$207.82	\$20.78	\$228.60	Y
<b>JUNIOR DIAMOND</b>				
Seasonal Use – Per season, per diamond	\$484.55	\$48.45	\$533.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$92.45	\$9.25	\$101.70	Y
Additional weekend day, per diamond, per season	\$168.64	\$16.86	\$185.50	Y
<b>CRICKET - TURF WICKETS</b>				
<b>BLAND OVAL</b>				
Seasonal Use – Weeknights, per night	\$543.64	\$54.36	\$598.00	Y
Seasonal Use – Saturday or Sunday	\$1,235.00	\$123.50	\$1,358.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$494.55	\$49.45	\$544.00	Y
Practice wickets – per hour	\$22.00	\$2.20	\$24.20	Y
<b>BLICK OVAL</b>				
Seasonal Use – Weeknights, per night	\$1,085.91	\$108.59	\$1,194.50	Y
Seasonal Use – Saturday or Sunday	\$2,468.18	\$246.82	\$2,715.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$790.00	\$79.00	\$869.00	Y
<b>KELSO PARK NORTH</b>				
Seasonal Use – Weeknights, per night	\$543.64	\$54.36	\$598.00	Y
Seasonal Use – Saturday or Sunday	\$1,975.00	\$197.50	\$2,172.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$692.27	\$69.23	\$761.50	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

### LANCE HUTCHINSON OVAL

Seasonal Use – Weeknights, per night	\$543.64	\$54.36	\$598.00	Y
Seasonal Use – Saturday or Sunday	\$1,480.45	\$148.05	\$1,628.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$593.64	\$59.36	\$653.00	Y

### MEMORIAL OVAL (BANKSTOWN OVAL & GRAHAME THOMAS OVAL)

Seasonal Use – Per season per field	\$5,921.36	\$592.14	\$6,513.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours) – per field	\$1,020.00	\$102.00	\$1,122.00	Y
Other Sports / Events – Per day or pro rata 1/2 day (up to 4 hours)	\$296.82	\$29.68	\$326.50	Y
Weeknight / Training Use – 1 night/day per week plus floodlighting charges – Season Charge per field	\$729.09	\$72.91	\$802.00	Y
Weeknight / Training Use – 2 night/day per week plus floodlighting charges – Season Charge per field	\$1,215.00	\$121.50	\$1,336.50	Y
Weeknight / Training Use – 3 night/day per week plus floodlighting charges – Season Charge per field	\$1,620.45	\$162.05	\$1,782.50	Y
Weeknight / Training Use – 4 night/day per week plus floodlighting charges – Season Charge per field	\$2,115.91	\$211.59	\$2,327.50	Y

### PUNCHBOWL OVAL

Seasonal Use – Weeknights, per night	\$543.64	\$54.36	\$598.00	Y
Seasonal Use – Saturday or Sunday	\$1,975.00	\$197.50	\$2,172.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$692.27	\$69.23	\$761.50	Y

### CRICKET - SYNTHETIC WICKETS

#### SENIOR FIELDS - WEEKNIGHT / TRAINING USE

1 night/day per week plus floodlighting charges – Season Charge per field	\$368.18	\$36.82	\$405.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	\$606.36	\$60.64	\$667.00	Y
3 night/day per week plus floodlighting charges – Season Charge per field	\$835.00	\$83.50	\$918.50	Y
4 night/day per week plus floodlighting charges – Season Charge per field	\$1,060.45	\$106.05	\$1,166.50	Y

#### SENIOR FIELDS - SEASONAL / CASUAL USE

Seasonal Use – Per season, per field, per weekend day (up to 8 hours) or pro rata 1/2 day	\$962.27	\$96.23	\$1,058.50	Y
Seasonal Match Play Only – Saturday or Sunday (up to 8 hours) or pro rata 1/2 day	\$628.18	\$62.82	\$691.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$260.91	\$26.09	\$287.00	Y

#### JUNIOR FIELDS

Seasonal Use – Per season, per field	\$721.82	\$72.18	\$794.00	Y
Seasonal Match Play Only – Saturday or Sunday	\$470.91	\$47.09	\$518.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$198.18	\$19.82	\$218.00	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>MINI FIELDS</b>				
Seasonal Use – Per season, per field	\$485.45	\$48.55	\$534.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$136.36	\$13.64	\$150.00	Y
<b>CRICKET - ALL SYNTHETIC NETS</b>				
Practise Wickets - Per Hour	\$13.73	\$1.37	\$15.10	Y
<b>CYCLING</b>				
<b>LANSDOWNE PARK AND JACK WALSH CRITERIUM TRACK</b>				
Seasonal Use – Weeknights (max 4 hours per night)	\$869.09	\$86.91	\$956.00	Y
Seasonal Use – Saturday or Sunday (8am to 12noon or 12noon to 4pm)	\$1,131.82	\$113.18	\$1,245.00	Y
Casual Use – Per day (up to 8 hours) or pro rata 1/2 day	\$251.82	\$25.18	\$277.00	Y
National/International Events – Per event	\$914.55	\$91.45	\$1,006.00	Y
<b>CANTERBURY VELODROME</b>				
Seasonal Use – Before 4pm, per day (8am to 12noon or 12noon to 4pm)	\$2,171.82	\$217.18	\$2,389.00	Y
Seasonal Use – After 4pm, per night (max 4 hours) – including floodlights	\$2,616.36	\$261.64	\$2,878.00	Y
Casual Use – Before 4pm, per hour (min 2 hours)	\$36.64	\$3.66	\$40.30	Y
Casual Use – After 4pm, per hour – including floodlights (min 2 hours)	\$50.36	\$5.04	\$55.40	Y
Private Functions – Per day	\$820.45	\$82.05	\$902.50	Y
<b>DUNC GRAY VELODROME</b>				
Casual Hire Bike track - Per hour	\$118.18	\$11.82	\$130.00	Y
Casual Hire - Infield - Per hour	\$90.91	\$9.09	\$100.00	Y
Major Special Event Fee (Inner floor) per day	\$1,363.64	\$136.36	\$1,500.00	Y
Major Special Event Fee (cycling track) per day	\$1,363.64	\$136.36	\$1,500.00	Y
Minor Special Event Fee (Inner floor) per day	\$590.91	\$59.09	\$650.00	Y
Minor Special Event Fee (cycling track) per day	\$590.91	\$59.09	\$650.00	Y
Weekly Fee - 1 nights (up to 4 hours) Regulars	\$318.18	\$31.82	\$350.00	Y
Weekly Fee - 2 nights (up to 4 hours) Regulars	\$363.64	\$36.36	\$400.00	Y
Weekly Fee - 3 nights (up to 4 hours) Regulars	\$409.09	\$40.91	\$450.00	Y
Weekly Fee - 4 nights (up to 4 hours) Regulars	\$454.55	\$45.45	\$500.00	Y
Weekly Fee - 5 nights (up to 4 hours) Regulars	\$500.00	\$50.00	\$550.00	Y
Weekly Fee - 6 nights (up to 4 hours) Regulars	\$545.45	\$54.55	\$600.00	Y
Weekly Fee - 7 nights (up to 4 hours) Regulars	\$590.91	\$59.09	\$650.00	Y
<b>FOOTBALL / SOCCER</b>				
<b>FULL FIELDS - WEEKNIGHT / TRAINING USE</b>				
1 night/day per week plus floodlighting charges – Season Charge per field	\$368.18	\$36.82	\$405.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	\$606.36	\$60.64	\$667.00	Y

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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

### FULL FIELDS - WEEKNIGHT / TRAINING USE [continued]

3 night/day per week plus floodlighting charges – Season Charge per field	\$835.00	\$83.50	\$918.50	Y
4 night/day per week plus floodlighting charges – Season Charge per field	\$1,060.00	\$106.00	\$1,166.00	Y

### BLICK OVAL - SEASONAL / CASUAL USE

Seasonal Use – 1 training night per week plus floodlighting charges	\$1,136.36	\$113.64	\$1,250.00	Y
Seasonal Use – 2 training nights per week plus floodlighting charges	\$1,382.73	\$138.27	\$1,521.00	Y
Seasonal Use – 3 training nights per week plus floodlighting charges	\$1,629.09	\$162.91	\$1,792.00	Y
Seasonal Use – 4 training nights per week plus floodlighting charges	\$1,875.45	\$187.55	\$2,063.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$260.91	\$26.09	\$287.00	Y

### THE CREST OF BANKSTOWN - IN-FIELD ONLY

Amateur – Seasonal Use – Match play only. Up to 12 match days per season; all additional match days will attract casual rates; change over fees may be applicable.	\$1,012.73	\$101.27	\$1,114.00	Y
Amateur – Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$304.09	\$30.41	\$334.50	Y
Amateur – Hourly Rate	\$41.36	\$4.14	\$45.50	Y
Professional/Semi professional – Seasonal Use – Match play only. Up to 12 match days per season; all additional match days will attract casual rate; change over fees may be applicable.	\$2,093.18	\$209.32	\$2,302.50	Y
Professional/Semi professional – Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$622.27	\$62.23	\$684.50	Y
Professional/Semi professional – Hourly Rate	\$105.00	\$10.50	\$115.50	Y

### THE CREST OF BANKSTOWN - CHANGE-OVER FEES

Applicable where work is required to be undertaken out of hours. Full cost recovery (minimum \$480).			Full Cost Recovery	Y
Paint over existing lines in green (if required).	\$262.27	\$26.23	\$288.50	Y

### JENSEN PARK SYNTHETIC - WEEKDAY TRAINING USE

Seasonal Hirers (training / match play only) – Per hour – Full Field	\$36.64	\$3.66	\$40.30	Y
Seasonal Hirers (training / match play only) – Per hour – Half Field	\$22.91	\$2.29	\$25.20	Y
Seasonal Hirers (training / match play only) – Per hour – Training Area	\$13.73	\$1.37	\$15.10	Y

### JENSEN PARK SYNTHETIC - WEEKDAY USE

Community (training / match play only) – Per hour – Full Field	\$73.18	\$7.32	\$80.50	Y
Community (training / match play only) – Per hour – Half Field	\$41.18	\$4.12	\$45.30	Y
Community (training / match play only) – Per hour – Training Area	\$27.45	\$2.75	\$30.20	Y
Community (competitions) – Per hour – Full Facility	\$165.00	\$16.50	\$181.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Field	\$165.00	\$16.50	\$181.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Half Field	\$110.00	\$11.00	\$121.00	Y
Commercial / Out of Area (training / match play only) – Per hour – Training Area	\$91.55	\$9.15	\$100.70	Y
Local Schools – Per hour – Full Field	\$27.45	\$2.75	\$30.20	Y
Local Schools – Per hour – Mini Fields	\$9.18	\$0.92	\$10.10	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

### JENSEN PARK SYNTHETIC - WEEKDAY USE [continued]

Non-Local Schools – Per hour – Full Field	\$73.27	\$7.33	\$80.60	Y
Non-Local Schools – Per hour – Mini Fields	\$18.36	\$1.84	\$20.20	Y

### JENSEN PARK SYNTHETIC - WEEKEND USE

Seasonal Hirers (training / match play only) – Per hour – Full Facility	\$41.27	\$4.13	\$45.40	Y
Community (training / match play only) – Per hour – Full Facility	\$91.82	\$9.18	\$101.00	Y
Community (competitions) – Per hour – Full Facility	\$183.18	\$18.32	\$201.50	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Facility	\$229.09	\$22.91	\$252.00	Y

### SYNTHETIC GRASS FIELDS (OPEN FACILITY) - WEEKDAY USE

Community (training / match play only) – Per hour – Full Field	\$45.91	\$4.59	\$50.50	Y
Community (training / match play only) – Per hour – Half Field	\$27.46	\$2.75	\$30.20	Y
Community (training / match play only) – Per hour – Training Area	\$18.36	\$1.84	\$20.20	Y
Community (competitions) – Per hour – Full Facility	\$110.00	\$11.00	\$121.00	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Field	\$73.28	\$7.33	\$80.60	Y
Commercial / Out of Area (training / match play only) – Per hour – Half Field	\$45.81	\$4.58	\$50.40	Y
Commercial / Out of Area (training / match play only) – Per hour – Training Area	\$27.46	\$2.75	\$30.20	Y
Local Schools – Per hour – Full Field	\$13.73	\$1.37	\$15.10	Y
Local Schools – Per hour – Mini Fields	\$4.63	\$0.46	\$5.10	Y
Non-Local Schools – Per hour – Full Field	\$32.09	\$3.21	\$35.30	Y
Non-Local Schools – Per hour – Mini Fields	\$13.73	\$1.37	\$15.10	Y

### SYNTHETIC GRASS FIELDS (OPEN FACILITY) - WEEKEND USE

Seasonal Hirers (training / match play only) – Per hour – Full Facility	\$27.46	\$2.75	\$30.20	Y
Community (training / match play only) – Per hour – Full Facility	\$64.09	\$6.41	\$70.50	Y
Community (competitions) – Per hour – Full Facility	\$137.27	\$13.73	\$151.00	Y
Commercial / Out of Area (training / match play only) – Per hour – Full Facility	\$165.00	\$16.50	\$181.50	Y

### FULL FIELDS - SEASONAL / CASUAL USE

Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	\$642.73	\$64.27	\$707.00	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	\$819.09	\$81.91	\$901.00	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	\$1,053.18	\$105.32	\$1,158.50	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	\$1,345.00	\$134.50	\$1,479.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$260.91	\$26.09	\$287.00	Y

### FULL FIELDS - MATCH PLAY ONLY

Seasonal Use – Saturday or Sunday, per field	\$396.36	\$39.64	\$436.00	Y
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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>MINI / MOD FIELDS - SEASONAL / CASUAL USE</b>				
Seasonal Use – Per season, per field	\$593.18	\$59.32	\$652.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$134.09	\$13.41	\$147.50	Y
<b>SUMMER SOCCER</b>				
1 night per week plus floodlighting charges – Season Charge per field	\$187.27	\$18.73	\$206.00	Y
2 night per week plus floodlighting charges – Season Charge per field	\$297.73	\$29.77	\$327.50	Y
3 night per week plus floodlighting charges – Season Charge per field	\$409.55	\$40.95	\$450.50	Y
4 night per week plus floodlighting charges – Season Charge per field	\$516.82	\$51.68	\$568.50	Y
<b>FUTSAL</b>				
Casual Hire – Community – Per hour	\$60.00	\$6.00	\$66.00	Y
Casual Hire – Commercial – Per court, per hour	\$87.27	\$8.73	\$96.00	Y
<b>GRIDIRON</b>				
<b>WEEKNIGHT / TRAINING USE</b>				
1 night/day per week plus floodlighting charges – Season Charge per field	\$368.18	\$36.82	\$405.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	\$605.91	\$60.59	\$666.50	Y
3 night/day per week plus floodlighting charges – Season Charge per field	\$834.55	\$83.45	\$918.00	Y
4 night/day per week plus floodlighting charges – Season Charge per field	\$1,060.00	\$106.00	\$1,166.00	Y
<b>SEASONAL / CASUAL USE</b>				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	\$642.73	\$64.27	\$707.00	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	\$819.09	\$81.91	\$901.00	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	\$1,053.18	\$105.32	\$1,158.50	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	\$1,345.00	\$134.50	\$1,479.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$260.91	\$26.09	\$287.00	Y
<b>HOCKEY</b>				
<b>WATER BASED</b>				
Junior Match – per game	\$114.91	\$11.49	\$126.40	Y
Senior Match (club) – per game	\$244.91	\$24.49	\$269.40	Y
Representative Carnivals – negotiated per day with rental based on match rate			Calculate	Y
Training (2 hour block) – Juniors	\$114.91	\$11.49	\$126.40	Y
Training (2 hour block) – Seniors	\$244.91	\$24.49	\$269.40	Y
School Hire – per half day	\$165.27	\$16.53	\$181.80	Y
School Hire – per game	\$84.27	\$8.43	\$92.70	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>GRASS HOCKEY - WEEKNIGHT / TRAINING USE</b>				
1 night/day per week plus floodlighting charges – Season Charge per field	\$368.18	\$36.82	\$405.00	Y
2 night/day per week plus floodlighting charges – Season Charge per field	\$605.55	\$60.55	\$666.10	Y
3 night/day per week plus floodlighting charges – Season Charge per field	\$834.45	\$83.45	\$917.90	Y
4 night/day per week plus floodlighting charges – Season Charge per field	\$1,059.64	\$105.96	\$1,165.60	Y
<b>GRASS HOCKEY - SEASONAL / CASUAL USE</b>				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	\$642.73	\$64.27	\$707.00	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	\$818.91	\$81.89	\$900.80	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	\$1,052.73	\$105.27	\$1,158.00	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	\$1,344.82	\$134.48	\$1,479.30	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$260.91	\$26.09	\$287.00	Y
<b>NETBALL</b>				
<b>PAVED COURTS - WEEKNIGHT / TRAINING USE</b>				
1 night/day per week plus floodlighting charges- Season charge per court	\$40.27	\$4.03	\$44.30	Y
2 night/day per week plus floodlighting charges- Season charge per court	\$60.91	\$6.09	\$67.00	Y
3 night/day per week plus floodlighting charges- Season charge per court	\$85.18	\$8.52	\$93.70	Y
4 night/day per week plus floodlighting charges- Season charge per court	\$106.64	\$10.66	\$117.30	Y
<b>PAVED COURTS - SEASONAL / CASUAL USE</b>				
Seasonal Use – Per season, per court	\$148.82	\$14.88	\$163.70	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$69.55	\$6.95	\$76.50	Y
<b>GRASS COURTS - WEEKNIGHT / TRAINING USE</b>				
1 night/day per week plus floodlighting charges- Season charge per court	\$21.64	\$2.16	\$23.80	Y
2 night/day per week plus floodlighting charges- Season charge per court	\$32.09	\$3.21	\$35.30	Y
3 night/day per week plus floodlighting charges- Season charge per court	\$42.09	\$4.21	\$46.30	Y
4 night/day per week plus floodlighting charges- Season charge per court	\$51.73	\$5.17	\$56.90	Y
<b>GRASS COURTS - SEASONAL / CASUAL USE</b>				
Seasonal Use – per court	\$71.36	\$7.14	\$78.50	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$36.64	\$3.66	\$40.30	Y
<b>OZTAG / TOUCH FOOTBALL / ULTIMATE FRISBEE</b>				
<b>CANTERBURY VELODROME</b>				
Casual Use – per day (8am to 6pm)	\$246.27	\$24.63	\$270.90	Y

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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>CANTERBURY VELODROME</b> [continued]				
Casual Use – Per ½ day (8am to 12noon or 12noon to 6pm)	\$125.45	\$12.55	\$138.00	Y
Casual Use – Per night (6pm to 10pm)	\$189.09	\$18.91	\$208.00	Y
<b>OTHER FIELDS - SEASONAL / CASUAL USE</b>				
Seasonal Use – 1 night per week plus floodlighting charges – Season Charge per field	\$196.82	\$19.68	\$216.50	Y
Seasonal Use – 2 nights per week plus floodlighting charges – Season Charge per field	\$319.09	\$31.91	\$351.00	Y
Seasonal Use – 3 nights per week plus floodlighting charges – Season Charge per field	\$436.18	\$43.62	\$479.80	Y
Seasonal Use – 4 nights per week plus floodlighting charges – Season Charge per field	\$552.91	\$55.29	\$608.20	Y
Casual Use – per night/day or pro rata 1/2 day (up to 4 hours)	\$129.09	\$12.91	\$142.00	Y
<b>RUGBY LEAGUE / RUGBY UNION</b>				
<b>FULL FIELDS - WEEKNIGHT / TRAINING USE</b>				
1 night/day per week plus floodlighting charges – Season Charge per field	\$368.00	\$36.80	\$404.80	Y
2 night/day per week plus floodlighting charges – Season Charge per field	\$605.55	\$60.55	\$666.10	Y
3 night/day per week plus floodlighting charges – Season Charge per field	\$834.45	\$83.45	\$917.90	Y
4 night/day per week plus floodlighting charges – Season Charge per field	\$1,059.64	\$105.96	\$1,165.60	Y
<b>FULL FIELDS - SEASONAL / CASUAL USE</b>				
Seasonal Use – 1 training night per week plus floodlighting charges – charge per field	\$642.73	\$64.27	\$707.00	Y
Seasonal Use – 2 training nights per week plus floodlighting charges – charge per field	\$818.91	\$81.89	\$900.80	Y
Seasonal Use – 3 training nights per week plus floodlighting charges – charge per field	\$1,052.73	\$105.27	\$1,158.00	Y
Seasonal Use – 4 training nights per week plus floodlighting charges – charge per field	\$1,344.82	\$134.48	\$1,479.30	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$260.91	\$26.09	\$287.00	Y
<b>MINI / MOD FIELDS - SEASONAL / CASUAL USE</b>				
Seasonal Use – Per season per field	\$592.73	\$59.27	\$652.00	Y
Casual Use – Per day or pro rata 1/2 day (up to 4 hours)	\$133.64	\$13.36	\$147.00	Y
<b>OTHER SPORTS</b>				
Bubble soccer – Commercial activities – max 4 hours	\$296.64	\$29.66	\$326.30	Y
Bubble soccer – Non-Commercial activities – max 4 hours	\$130.91	\$13.09	\$144.00	Y
Seasonal Use – Sports not otherwise identified including fishing, bocce, roller sports, battle group, model aircraft flying, and other emerging sports. Fee is for one day per week.	\$178.09	\$17.81	\$195.90	Y

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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## OTHER SPORTS [continued]

Casual Use – Sports not otherwise identified including fishing, bocce, roller sports, battle group, model aircraft flying, and other emerging sports – Per day or pro rata 1/2 day (up to 4 hours)	\$42.09	\$4.21	\$46.30	Y
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## SKATE PARKS

Commercial, per day or pro rata 1/2 day (up to 4 hours) – NOTE: Waste collection payable by hirer, per bin	\$750.27	\$75.03	\$825.30	Y
Community, per day or pro rata 1/2 day (up to 4 hours) – NOTE: Waste collection payable by hirer, per bin	\$119.00	\$11.90	\$130.90	Y

## SEFTON GOLF COURSE

### WEEKDAYS

General – 9 holes	\$17.73	\$1.77	\$19.50	Y
General – 18 holes	\$23.64	\$2.36	\$26.00	Y
Concession & Junior (under 18 years of age) – 9 holes	\$15.00	\$1.50	\$16.50	Y
Concession & Junior (under 18 years of age) – 18 holes	\$16.36	\$1.64	\$18.00	Y

### WEEKENDS

Weekends / Public Holidays – General – 9 holes	\$22.73	\$2.27	\$25.00	Y
Weekends / Public Holidays – General – 18 holes	\$27.73	\$2.77	\$30.50	Y
Weekends – Concession & Junior (under 18 years of age) – 9 holes	\$17.27	\$1.73	\$19.00	Y
Weekends – Concession & Junior (under 18 years of age) – 18 holes	\$20.00	\$2.00	\$22.00	Y

### TWILIGHT RATE

Unlimited Play (after 3.00pm – during daylight savings period, after 1pm for all other times)	\$16.36	\$1.64	\$18.00	Y
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## KIOSK & PRO SHOP ITEMS

Kiosk & Pro Shop	All Items / goods sold at recommended retail price and / or commercial rates. Items can be sold at discounted rate to help move stock close to expiry date.			Y
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## SCHOOL SPORT

School Sport	Refer to Explanatory Notes			Y
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## GOLF CART HIRE

Golf Cart Hire – 9 holes	\$26.36	\$2.64	\$29.00	Y
Golf Cart Hire – 18 holes	\$39.55	\$3.95	\$43.50	Y
Golf Cart Hire – upgrade from 9 holes to 18 holes	\$15.91	\$1.59	\$17.50	Y
Golf Cart Hire – Concession – per round	\$25.91	\$2.59	\$28.50	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>GOLF CART HIRE</b> [continued]				
Golf Cart Hire – Deposit – Deposit payable for hire of golf cart, refundable when cart and keys returned	\$45.45	\$4.55	\$50.00	Y
<b>OTHER HIRE</b>				
Golf Buggy Hire – per round	\$7.73	\$0.77	\$8.50	Y
Club Hire – per round	\$12.27	\$1.23	\$13.50	Y
Hire package – includes hire clubs and buggy	\$15.91	\$1.59	\$17.50	Y
<b>COMPETITIONS, SPECIAL EVENTS, CLINICS &amp; LESSONS</b>				
Golf Professional Coaching Fee - round of 9 (student must still pay green fees)	\$68.18	\$6.82	\$75.00	Y
Golf Professional Coaching Fee - round of 18 (student must still pay green fees)	\$90.91	\$9.09	\$100.00	Y
Golf Professional Coaching Fee - driving or putting practice per hour	\$45.45	\$4.55	\$50.00	Y
Competitions, Special Events, Clinics & Lessons			Refer to Explanatory Notes	Y
Catering			Refer to Explanatory Notes	Y
<b>CATERING</b>				
Catering			Refer to Explanatory Notes	Y
<b>LOYALTY CARD</b>				
Loyalty Card – Buy 10 games and get 11th free			Refer to Explanatory Notes	Y
<b>LEISURE AND AQUATICS</b>				
<b>LIFEGUARD,CPR &amp; SWIMMING INSTRUCTION COURSES</b>				
CPR/First Aid Course person	\$135.00	\$0.00	\$135.00	N
Lifeguard Course per person	\$135.00	\$0.00	\$135.00	N
Swimming Instruction Course per person	\$300.00	\$0.00	\$300.00	N
<b>SINGLE ENTRY - SWIM</b>				
Adults	\$6.27	\$0.63	\$6.90	Y
Children between 5 and 17 years of age	\$5.09	\$0.51	\$5.60	Y
Children between 5 and 17 years of age plus use of inflatable	\$11.18	\$1.12	\$12.30	Y
Children under 5 years of age (with paying adult)			NIL	Y
School sport participant – includes school carnival entry	\$4.27	\$0.43	\$4.70	Y
Concession Entry (Refer to Explanatory Notes)	\$4.27	\$0.43	\$4.70	Y
A parent/guardian accompanying a child to learn to Swim and/or Squad Training			NIL	Y
A parent/guardian accompanying a child with a disability			NIL	Y

continued on next page ...

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## SINGLE ENTRY - SWIM [continued]

Spectator – includes children attending the swimming carnival but not participating in swimming events	\$3.27	\$0.33	\$3.60	Y
Swim Club volunteers and instructors			NIL	Y
Swim Club Member	\$3.55	\$0.35	\$3.90	Y
Squad Member (see Note)	\$3.55	\$0.35	\$3.90	Y
Family (2 adults + max. 3 children)	\$20.91	\$2.09	\$23.00	Y
Scuba Dive Class – per diver	\$13.00	\$1.30	\$14.30	Y

## SAUNA

Swim/Sauna Admission Fees (Roselands & Wran Only) - Concession	\$6.36	\$0.64	\$7.00	Y
Fee includes access to the pools and saunas at Roselands & Wran Leisure & Aquatic Centres per casual visit for concession card holders (Seniors, Health, Pension, Veteran card Holders)				
Swim / Sauna Admission Fees (Roselands & Wran ONLY) – All Users	\$9.09	\$0.91	\$10.00	Y
Swim / Sauna Admission Fees (Roselands & Wran ONLY) -10 visit Swim / Sauna Pass	\$81.82	\$8.18	\$90.00	Y
Swim / Sauna Admission Fees (Roselands & Wran ONLY) - 10 visit Swim / Sauna Pass – Concession	\$59.09	\$5.91	\$65.00	Y

## MULTIPLE ENTRY PASS - SWIM (CONDITIONS & EXCLUSIONS APPLY)

Adult Fifty (50) Visit Pass (Swimming Only, Valid for all pools)	\$246.36	\$24.64	\$271.00	Y
Child/Student Fifty (50) Visit pass (Swimming Only, Valid for all pools)	\$200.00	\$20.00	\$220.00	Y
Pension/Senior Fifty (50) Visit Pass (Swimming Only, Valid for all pools)	\$118.18	\$11.82	\$130.00	Y
Adult Ten (10) Visit Pass (Swimming Only, Valid for all pools)	\$56.36	\$5.64	\$62.00	Y
Child/Student Ten (10) Visit Pass (Swimming Only, Valid for all pools)	\$42.36	\$4.24	\$46.60	Y
Concession Ten (10) Visit Pass (Swimming Only, Valid for all pools) (see Note under Definition)	\$37.27	\$3.73	\$41.00	Y
Adult Twenty (20) Visit Pass (Swimming Only, Valid for all pools)	\$105.64	\$10.56	\$116.20	Y
Child/Student Twenty (20) Visit Pass (Swimming Only, Valid for all pools)	\$83.27	\$8.33	\$91.60	Y
Concession Twenty (20) Visit Pass (Swimming Only, Valid for all pools) (see Note under Definition)	\$48.91	\$4.89	\$53.80	Y
Squad Swimmer 10 visit pass	\$32.72	\$3.27	\$36.00	Y
Squad Swimmer 20 visit pass	\$60.00	\$6.00	\$66.00	Y

## MEMBERSHIPS - SWIM ONLY

## MEMBERSHIPS - FITNESS / AQUA

## HEALTH & WELLNESS MULTI VISIT PASSES AND PERSONAL TRAINING (CONDITIONS & EXCLUSIONS APPLY)

Adult	\$16.82	\$1.68	\$18.50	Y
Concession	\$13.64	\$1.36	\$15.00	Y
Adult 10 Visit	\$135.00	\$13.50	\$148.50	Y
Concession 10 Visit	\$90.45	\$9.05	\$99.50	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## HEALTH & WELLNESS MULTI VISIT PASSES AND PERSONAL TRAINING (CONDITIONS & EXCLUSIONS APPLY) [continued]

Children and Schools	\$9.09	\$0.91	\$10.00	Y
Personal Training – 30 minute single session	\$54.55	\$5.45	\$60.00	Y
Personal Training – 1 hour – 5 visit pass	\$363.64	\$36.36	\$400.00	Y
Personal Training – 1 hour – 10 visit pass	\$681.82	\$68.18	\$750.00	Y
Personal Training - 1 hour single session	\$81.82	\$8.18	\$90.00	Y
Personal Trainers - weekly rent per week	\$272.73	\$27.27	\$300.00	Y
Physio/Chiro/Allied Health Specialists hire per hour	\$22.73	\$2.27	\$25.00	Y

## MEMBERSHIP AND MULTI PASSES

### PREMIUM MEMBERSHP (GYM, CARDIO, CLASSES, POOL)

### FITNESS MEMBERSHIP (GYM, CARDIO, CLASSES)

### CB LEISURE & AQUATICS MEMBERSHIP (INCLUDES ACCESS TO ALL AQUATIC AREAS, GYM AND FITNESS CLASSES. EXCLUDES SWIM SCHOOL, SQUADS AND ALL OTHER PROGRAM/EVENTS)

Squad Swimmer Fortnightly Direct Debit	\$23.18	\$2.32	\$25.50	Y
Fee includes access to the centres for squad swimmers when an active member of the swimming squads				
Direct Debit Membership Adult - Fortnightly Fee	\$28.18	\$2.82	\$31.00	Y
Direct Debit Membership Student/Child (valid Student ID required) - Fortnightly Fee	\$23.18	\$2.32	\$25.50	Y
Direct Debit Loyalty Membership (must have 3 years continuous membership) - Fortnightly Fee	\$21.82	\$2.18	\$24.00	Y
Direct Debit Concession Membership (Pensioner, Senior, Veteran, Health Card) - Fortnightly Fee	\$15.91	\$1.59	\$17.50	Y
Direct Debit Family Membership (up to 5 people) - Fortnightly Fee	\$66.36	\$6.64	\$73.00	Y
Direct Debit Family Concession (up to 5 people) - Fortnightly Fee	\$50.00	\$5.00	\$55.00	Y

### MULTIPLE ENTRY PASS - YOGA / PILATES (CANTERBURY LEISURE & AQUATIC CENTRE ONLY)

### MEMBERSHIPS - GOLD - FITNESS / AQUA & SWIM

### DIRECT DEBIT ADMINISTRATION COSTS

Membership Card Replacement	\$5.00	\$0.50	\$5.50	Y
Direct Debit – Joining Fee	\$0.00	\$0.00	\$0.00	Y
Memberships – Membership Hold Fee	\$13.64	\$1.36	\$15.00	Y
Memberships – Direct Debit – fortnightly charge – see membership options			Calculate	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## PROGRAMS

### CB SWIM SCHOOL (INCLUDES ENTRY FEE)

Learn to swim 1st child per lesson (Refer to Explanatory Notes)	\$19.00	\$0.00	\$19.00	N
Learn to swim 2nd child per lesson (Refer to Explanatory Notes)	\$18.00	\$0.00	\$18.00	N
Learn to swim 3rd child per lesson (Refer to Explanatory Notes)	\$17.00	\$0.00	\$17.00	N
School Learn to Swim; per student	\$11.50	\$0.00	\$11.50	N
Private lesson, 1 child, 30 minutes	\$47.00	\$0.00	\$47.00	N
Private lesson, 2 children, same family, 30 minutes	\$62.00	\$0.00	\$62.00	N
School Holiday Program, per week (5 days), per child, 30 min lessons or pro rata if applicable	\$95.00	\$0.00	\$95.00	N
Learn to Swim – Swim Diving Class – per person – per lesson	\$12.50	\$0.00	\$12.50	N

### CHILD PLAY SUPERVISION (CANTERBURY LEISURE & AQUATIC CENTRE ONLY)

### SQUAD COACHING

#### INSTRUCTOR / LIFEGUARD/ SECURITY GUARD HIRE

Birthday Party Host per hour	\$56.82	\$5.68	\$62.50	Y
Additional Lifeguard & Swim Instructors Hire	\$56.82	\$5.68	\$62.50	Y
Security Guard Hire per hour	\$40.91	\$4.09	\$45.00	Y
Deposit payable to secure booking	\$98.18	\$9.82	\$108.00	Y

#### TABLE RESERVATION

To reserve a table at the Leisure Centres (1 Table limit)	\$41.36	\$4.14	\$45.50	Y
To reserve a BBQ at the Leisure Centres (1 BBQ limit)	\$41.36	\$4.14	\$45.50	Y

### POOL HIRE

#### LANE HIRE

Casual Hire Per Hour – Non profit community organisations/schools (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$31.36	\$3.14	\$34.50	Y
Casual Hire Per Hour – Commercial (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$44.09	\$4.41	\$48.50	Y
Casual Hire Per Hour – Cancellation fee (per lane), if less than 1 week notice given and not rebooked (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$56.36	\$5.64	\$62.00	Y
Non profit community organisations/schools – Regular Hire per Hour (Refer to Explanatory Notes)	\$27.27	\$2.73	\$30.00	Y
Non profit community organisations/schools – Per Hour	\$39.09	\$3.91	\$43.00	Y
Commercial - Per Hour	\$56.82	\$5.68	\$62.50	Y
Swim Club Hire / Swimming Carnivals Hire – per lane – per hour	\$32.27	\$3.23	\$35.50	Y
Swim Club Hire / Swimming Carnivals Hire – Booking Fee	\$310.91	\$31.09	\$342.00	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>HIRE 50M POOL</b>				
Non profit community organisations/schools (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$176.36	\$17.64	\$194.00	Y
Commercial (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$288.18	\$28.82	\$317.00	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$373.64	\$37.36	\$411.00	Y
Non profit community organisations/schools (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$335.91	\$33.59	\$369.50	Y
Commercial (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$531.82	\$53.18	\$585.00	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$375.91	\$37.59	\$413.50	Y
<b>HIRE 18M, 20M &amp; 25M POOL</b>				
Non profit community organisations/schools (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$109.09	\$10.91	\$120.00	Y
Commercial (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$202.73	\$20.27	\$223.00	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (during normal centre hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$373.64	\$37.36	\$411.00	Y
Non profit community organisations/schools (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$214.55	\$21.45	\$236.00	Y
Commercial (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$335.91	\$33.59	\$369.50	Y
Cancellation fee, if less then 1 week notice given and not rebooked (Casual Hire per Hour (outside trading hours; Does not include entry fee for swimmers and spectators, includes entry for instructors & teachers))	\$372.27	\$37.23	\$409.50	Y
<b>KIOSK ITEMS</b>				
All Items / goods sold at recommended retail price and / or commercial rates	All Items / goods sold at recommended retail price and / or commercial rates			Y
<b>COMPETITIONS</b>				
Competitions	Refer to Explanatory Notes			Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## MULTI PURPOSE ROOM HIRE

### BIRRONG, CANTERBURY, MAX PARKER & ROSELANDS

Casual Hire Per Hour (during normal centre hours) -Non-profit community organisations/schools (Birrong, Max Parker, Roselands & Wran)	\$31.36	\$3.14	\$34.50	Y
Casual Hire Per Hour (during normal centre hours) -Commercial (Birrong, Max Parker, Roselands & Wran)	\$41.36	\$4.14	\$45.50	Y
Regular Hire Per Hour (during normal centre hours) (See Note) -Non-profit community organisations/schools (Birrong, Max Parker, Roselands & Wran)	\$21.36	\$2.14	\$23.50	Y
Regular Hire Per Hour (during normal centre hours) (See Note) -Commercial (Birrong, Max Parker, Roselands & Wran)	\$23.64	\$2.36	\$26.00	Y

### WRAN LEISURE CENTRE MULTIPURPOSE HALL

Casual Hire Per Hour (during normal centre hours) -Non-profit community organisations/schools	\$39.55	\$3.95	\$43.50	Y
Casual Hire Per Hour (during normal centre hours) -Commercial	\$51.82	\$5.18	\$57.00	Y
Regular Hire Per Hour (during normal centre hours) (See Note) – Maximum hire period at any one time – 10 sessions – Non-profit community organisations/schools	\$26.82	\$2.68	\$29.50	Y
Regular Hire Per Hour (during normal centre hours) (See Note) – Maximum hire period at any one time – 10 sessions – Commercial	\$39.09	\$3.91	\$43.00	Y

### TENNIS

During Normal Centre Hours – per hour TENNIS	\$16.36	\$1.64	\$18.00	Y
During Normal Centre Hours – 4 hour session	\$40.00	\$4.00	\$44.00	Y
During Normal Centre Hours – Schools – per court, per session (2hrs max)	\$19.55	\$1.95	\$21.50	Y

### TENNIS COACHING

During Normal Centre Hours – Regular Hire per hour by Professional Coach (See Note)	\$35.00	\$3.50	\$38.50	Y
During Normal Centre Hours – Casual Hire per hour by Professional Coach	\$39.09	\$3.91	\$43.00	Y

### EQUIPMENT HIRE

Racquet Hire	\$7.27	\$0.73	\$8.00	Y
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### TENNIS COURTS

#### WEEKDAY & WEEKEND HIRE - FOR COUNCIL OPERATED COURT CENTRES ONLY

Casual Per hour (daytime)	\$17.91	\$1.79	\$19.70	Y
Casual Per Hour (lights required)	\$24.73	\$2.47	\$27.20	Y
4 hour session (daytime)	\$53.64	\$5.36	\$59.00	Y
4 hour session (lights required)	\$78.77	\$7.88	\$86.65	Y
Schools – per court, per session (2 hrs max)	\$21.55	\$2.15	\$23.70	Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## COACHING - (7 DAYS PER WEEK) FOR COUNCIL OPERATED COURT CENTRES ONLY

Regular Hire by Professional Coach (daytime), per hour	\$34.82	\$3.48	\$38.30	Y
Casual Hire by Professional Coach (daytime), per hour	\$43.05	\$4.30	\$47.35	Y
Regular Hire by Professional Coach (lights required), per hour	\$46.73	\$4.67	\$51.40	Y
Casual Hire by Professional Coach (light required), per hour	\$54.91	\$5.49	\$60.40	Y

## FILMING

### BOND

Low impact activity	\$500.00	\$0.00	\$500.00	N
Medium to High Impact activity	\$1,000.00	\$0.00	\$1,000.00	N
Some High Impact filming may attract a higher bond (minimum \$2500 bond)	\$2,500.00	\$0.00	\$2,500.00	N

### COMMERCIAL STILL PHOTOGRAPHY

Per Day	\$161.10	\$0.00	\$161.10	N
Per Half Day (max. 4 hours)	\$106.80	\$0.00	\$106.80	N

### COMMERCIAL FILMING

Low Impact Filming, See Notes			up to \$150.00	N
Medium Impact Filming, See Notes			up to \$300.00	N
High Impact Filming, See Notes			up to \$500.00	N
75% of the original application fee (non refundable)		75% of the original application fee		N
Charity Organisations – request to waive filming application fees		At the Discretion of the Manager Customer Experience & Recreation		N
For Road closures (high impact)			up to \$300.00	N

### VENUE HIRE

Existing venue hire fees will apply per location		Existing venue hire fees will apply per location		N
Hire of Passive Parks – for exclusive use for the purposes of filming, unit base and/or catering – Existing park hire fees will apply per location		Existing park hire fees will apply per location		N
Hire of Sporting Field/s – for exclusive use for the purposes of filming, unit base and/or catering – Existing park hire fees will apply per location		Existing park hire fees will apply per location		N
Road Reserves & Other Council Areas – All other areas not already covered in existing fees and charges, per location			up to \$300.00	N

### OTHER FEES - FILMING

Site Supervision per hour (at Council's discretion)	\$68.00	\$0.00	\$68.00	N
Catering in Park or Open Space if filming in private property (at Council's discretion and subject to suitability)			up to \$165.00	N
Access to power			Full Cost Recovery	N
Litter collection, per staff member / per hour by Council			Full Cost Recovery	N
Waste collection for filming activities – per 240 Litre bins	\$28.00	\$0.00	\$28.00	N
Waste collection for filming activities – per 1,100 Litre bins	\$130.00	\$0.00	\$130.00	N

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## OTHER FEES - FILMING [continued]

Key Deposit, per key	\$164.60	\$0.00	\$164.60	N
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## BANKSTOWN ARTS CENTRE

### WORKSHOPS

#### SCHOOL HOLIDAY WORKSHOPS

Range from \$10 - \$50			n/a	N
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#### WORKSHOPS/ MASTER CLASSES/ PERFORMANCE/ SPECIAL EVENTS

Child ( Age 1 – 5 ) Hourly Rate	\$4.64	\$0.46	\$5.10	Y
Child ( Age 6 – 10 ) Hourly Rate	\$6.87	\$0.69	\$7.55	Y
Youth ( Age 11 – 15 ) Hourly Rate	\$9.14	\$0.91	\$10.05	Y
Adult ( Age 16 + ) Hourly Rate	\$11.45	\$1.15	\$12.60	Y
Seniors (60 +) Hourly Rate	\$4.64	\$0.46	\$5.10	Y
Early Bird (Refer to Explanatory Notes)			Calculate	Y

### MATERIALS

Art Materials			up to \$60.00	Y
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### TECHNICAL SUPPORT

Fee per hour, minimum 4 hours hire	\$57.68	\$5.77	\$63.45	Y
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### THEATRE HIRE

Equipment use – per booking	\$54.95	\$5.50	\$60.45	Y
Community – Rehearsal only, per hour	\$45.77	\$4.58	\$50.35	Y
Commercial/Private – Rehearsal only, per hour	\$82.41	\$8.24	\$90.65	Y
Community – Rehearsal only, daily rate	\$366.19	\$36.62	\$402.80	Y
Commercial/Private – Rehearsal only, daily rate	\$732.36	\$73.24	\$805.60	Y
Community - Rehearsal only, weekly rate (5 days)	\$1,631.36	\$163.14	\$1,794.50	Y
Commercial/Private - Rehearsal only, weekly rate (5 days)	\$3,262.68	\$326.27	\$3,588.95	Y

### CONFERENCES & SEMINARS

Meeting		Refer to hall hire fees - Cat A		Y
Commercial 4 hour hire – Weekend	\$823.91	\$82.39	\$906.30	Y
Commercial 8 hour hire – Week end	\$1,373.19	\$137.32	\$1,510.50	Y
Community – 4 hr – Weekday	\$453.18	\$45.32	\$498.50	Y
Community – 8 hr – Weekday	\$659.09	\$65.91	\$725.00	Y
Community – 4 hr – Weekend	\$549.27	\$54.93	\$604.20	Y
Community – 8 hr – Weekend	\$961.23	\$96.12	\$1,057.35	Y

continued on next page ...

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## CONFERENCES & SEMINARS [continued]

Community additional hour	\$100.73	\$10.07	\$110.80	Y
Commercial – Per hour – After hours surcharge	\$55.00	\$5.50	\$60.50	Y
Community – Per hour – After hours surcharge	\$36.64	\$3.66	\$40.30	Y
Commercial – 4hr Hire – Mon – Fri	\$604.23	\$60.42	\$664.65	Y
Commercial – 8hr Hire – Mon – Fri	\$933.77	\$93.38	\$1,027.15	Y
Commercial – Additional hour	\$146.50	\$14.65	\$161.15	Y
Commercial – Per/Hr – After Hrs	\$55.00	\$5.50	\$60.50	Y
Community – Per/Hr – After Hrs	\$36.59	\$3.66	\$40.25	Y

## FOYER HIRE

Commercial / Private – (up to 4 hours of use)	\$329.59	\$32.96	\$362.55	Y
Community – (up to 4 hours of use)	\$183.09	\$18.31	\$201.40	Y
Commercial / Private – additional per/hr rate	\$54.91	\$5.49	\$60.40	Y
Community – additional per/hr rate	\$36.64	\$3.66	\$40.30	Y

## STUDIO 1

Refer to Hall Hire Fees – Category B		Refer to Explanatory Notes		Y
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## REHEARSAL 2

Refer to Hall Hire Fees – Category A		Refer to Explanatory Notes		Y
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## TICKETING-PERFORMANCE / SPECIAL EVENTS

Fee varies depending on support from external funding.		Up to \$50.00		Y
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## MISCELLANEOUS CHARGES-BANKSTOWN ARTS CENTRE

Cancellation Fee for Casual hirers– within 10 days of the function		50% of total hire fee		Y
High Risk Bond	\$500.00	\$0.00	\$500.00	N
Hall hire bond	\$272.73	\$27.27	\$300.00	Y
Access Call Out Fee – Including call out due to lost key, key not picked up by hirer or alarm activated (minimum charge)	\$63.64	\$6.36	\$70.00	Y
Cancellation Fee for casual hirers– within 48 hrs of the function		Full Hire Fee		Y
Damages / Broken Equipment – Full Cost Recovery (\$60 minimum)		Full Cost Recovery		Y
Key/ Swipe Deposit – Per key / swipe	\$120.00	\$0.00	\$120.00	N
Key /Swipe Replacement – Per key / swipe	\$109.09	\$10.91	\$120.00	Y
Key / Swipe Late Return – For keys returned later than 5 or more business days	\$45.45	\$4.55	\$50.00	Y
Security Fee – Full Cost Recovery and at the discretion of the Arts Centre Director		Full Cost Recovery		Y
Activity Floor Impact Charge – Applicable to certain dancing and exercise activities deemed by Council to have a greater impact on the condition and deterioration of the flooring at a higher rate than other activities, will be charged an additional 10% of their hire fees.		10% of the original hire fees to be charged		Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## MISCELLANEOUS CHARGES-BANKSTOWN ARTS CENTRE [continued]

Late Application Fee – For applications received with less notice than required under the conditions of hire	\$90.91	\$9.09	\$100.00	Y
Unauthorised Use – Use of Hall outside of Permit Hours	Double Commercial Casual Hourly Rate			Y
Administration Fee – Refer to Explanatory Notes	\$22.73	\$2.27	\$25.00	Y
Extra Hire Charges – Up to 50 cups, glasses, teaspoons, forks or knives. (price includes set up and cleaning)	\$90.91	\$9.09	\$100.00	Y
Extra Hire Charges – Urn	\$18.18	\$1.82	\$20.00	Y
Extra Hire Charges – Projector and/ or screen	\$45.45	\$4.55	\$50.00	Y
Extra Hire Charges – Lectern	\$18.18	\$1.82	\$20.00	Y
Extra Hire Charges – Whiteboard	\$9.09	\$0.91	\$10.00	Y
After hours staff fee - Venue Assistant (Per Hour) - Minimum 4 hours	\$47.27	\$4.73	\$52.00	Y
Post Function Clean - Weekdays Mon-Fri	\$43.64	\$4.36	\$48.00	Y
Post Function Clean - Weekends	\$59.09	\$5.91	\$65.00	Y

## COMMUNITY SERVICES

### MEALS ON WHEELS

Meal only	\$7.35	\$0.00	\$7.35	N
Desert only	\$2.75	\$0.00	\$2.75	N
Juice	\$0.80	\$0.00	\$0.80	N
Cultural meal only	\$7.35	\$0.00	\$7.35	N
Salad only	\$8.45	\$0.00	\$8.45	N
Petite meals	\$5.35	\$0.00	\$5.35	N
Breakfast and Snack Pack	\$5.65	\$0.00	\$5.65	N
Soup	\$2.20	\$0.00	\$2.20	N
Community Restaurant	\$12.00	\$0.00	\$12.00	N
Community Restaurant (theme days)	\$14.00	\$0.00	\$14.00	N

### HOUSEBOUND SHOPPING SERVICE

Housebound Shopping Service	\$5.50	\$0.00	\$5.50	N
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### BOOKING FEE - COMMUNITY AND CULTURAL SERVICES EVENTS

Booking Fee – Community and Cultural Services Unique Events – Refer to Explanatory Notes	Refer to Explanatory Notes			Y
Booking Fee – Community and Cultural Services Events	Refer to Explanatory Notes			Y

## LIBRARY SERVICES

### HANDLING FEE

All Items	\$10.59	\$1.06	\$11.65	Y
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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>LOST / DAMAGED ITEMS</b>				
Damaged RFID Tag or Item Barcode	\$1.00	\$0.00	\$1.00	N
Beyond Repair ( Full Replacement Cost as per Library System)			Full Cost Recovery	N
Lost / Damaged Packaging	\$6.00	\$0.00	\$6.00	N
<b>DEBT COLLECTION</b>				
Legal Action Fees – Sundry – (As determined by Court)			As determined by Court	Y
<b>REPRODUCTION</b>				
Black & White print A4 (Includes microfilm A4) microfiche, photocopying, Internet output, CD Rom output (one sided)	\$0.18	\$0.02	\$0.20	Y
Black & White print A3 (Except microfilm) (one sided )	\$0.27	\$0.03	\$0.30	Y
Colour Printing A4	\$0.91	\$0.09	\$1.00	Y
Colour Printing A3	\$1.36	\$0.14	\$1.50	Y
Double sided A4 Black & White	\$0.36	\$0.04	\$0.40	Y
Double sided A3 Black & White	\$0.55	\$0.05	\$0.60	Y
Double sided colour A4	\$1.82	\$0.18	\$2.00	Y
Double sided colour A3	\$2.73	\$0.27	\$3.00	Y
<b>REPLACEMENT CARD</b>				
Adults & Junior (per card)	\$3.00	\$0.00	\$3.00	N
<b>COPY OF LOCAL STUDIES ITEM</b>				
Copy of Local Studies Item			Full Cost Recovery	Y
<b>LOCAL HISTORY RESEARCH - COMMERCIAL</b>				
Requests made by Commercial Organisations – charges will vary depending on the complexity of the research, minimum hourly rate applies (during business hours).			min \$50.00	Y
<b>AUSTRALIAN INTERLIBRARY RESOURCE SHARING</b>				
Express - (delivery within 2 hours),as set by the State Library of NSW . Copy: Electronic Delivery	\$50.00	\$5.00	\$55.00	Y
Express - (delivery within 2 hours),as set by the State Library of NSW. Loan: Postal delivery or courier equivalent included in the loan Fee	\$64.09	\$6.41	\$70.50	Y
Rush -(delivery within 24 hours), as set by the State Library of NSW. Copy: Electronic delivery	\$33.64	\$3.36	\$37.00	Y
Rush -(delivery within 24 hours), as set by the State Library of NSW. Loan : Postal delivery or courier equivalent included in the loan Fee	\$47.27	\$4.73	\$52.00	Y
Core - (delivery within 4 working days),to special, university and charging libraries. Copy: Electronic Delivery	\$16.82	\$1.68	\$18.50	Y
Core - (delivery within 4 working days),to special, university and charging libraries. Loan: Postal delivery or courier equivalent included in the loan Fee	\$25.91	\$2.59	\$28.50	Y
Request for an item not held by Bankstown City Library (Inter Library Loan Service or Purchase (per item – not refundable)	\$2.73	\$0.27	\$3.00	Y

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## DELIVERY FEE

All delivery options			Full Cost Recovery	Y
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## FAX CHARGES

Sending Charges (NSW) – First Page	\$2.27	\$0.23	\$2.50	Y
a) Each additional page	\$1.09	\$0.11	\$1.20	Y
Receiving Charges (NSW) – First Page	\$0.18	\$0.02	\$0.20	Y
Sending Charges (Other Aust. States) – First Page	\$4.09	\$0.41	\$4.50	Y
b) Each additional page	\$1.09	\$0.11	\$1.20	Y
Receiving Charges (Other Aust. States) – First Page	\$0.18	\$0.02	\$0.20	Y
Sending Charges (International) – First Page	\$7.27	\$0.73	\$8.00	Y
c) Each additional page	\$2.27	\$0.23	\$2.50	Y
Receiving Charges (International) – First Page	\$0.18	\$0.02	\$0.20	Y

## MERCHANDISE & PUBLICATIONS

Merchandise & Publications			Refer to Explanatory Notes	Y
USB 8GB	\$9.09	\$0.91	\$10.00	Y
Library bags	\$1.36	\$0.14	\$1.50	Y

## BOOK SALE

Adult Non Fiction	\$2.00	\$0.20	\$2.20	Y
Adult Fiction	\$1.00	\$0.10	\$1.10	Y
Community Language books	\$2.00	\$0.20	\$2.20	Y
Large Print	\$1.00	\$0.10	\$1.10	Y
Junior	\$1.00	\$0.10	\$1.10	Y
Paperbacks	\$0.50	\$0.05	\$0.55	Y
Magazines	\$0.50	\$0.05	\$0.55	Y

## SPECIAL OFFERS

Special Offers of withdrawn library items			Refer to Explanatory Notes	Y
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## BOOKING FEE

Per Person per Booking – Non refundable	\$4.55	\$0.45	\$5.00	Y
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## MEETING ROOM HIRE (ALL LIBRARIES AND KNOWLEDGE CENTRES)

### PRIVATE / COMMERCIAL GROUPS / GOVERNMENT / TUTORING GROUPS

Private / Commercial Groups / Government / Tutoring Groups – Per Hour – for all Libraries	\$22.73	\$2.27	\$25.00	Y
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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>COMMUNITY &amp; LOCAL COMMUNITY GROUPS</b>				
Community & Local Community Groups – Per Hour – For all libraries	\$9.09	\$0.91	\$10.00	Y
<b>SCHOOL, TAFE OR UNIVERSITY STUDENT GROUPS</b>				
School, TAFE or University Student Groups – Per Hour – All Libraries			Free	Y
<b>CAMPSIE LIBRARY - (EVENTS ROOM)</b>				
<b>PRIVATE / COMMERCIAL GROUPS / GOVERNMENT / TUTORING GROUPS</b>				
Combine Meeting Rooms - Refer Explanatory Notes	\$36.36	\$3.64	\$40.00	Y
Events room Standard – Per Hour (Capacity up to 100 persons)	\$54.55	\$5.45	\$60.00	Y
<b>COMMUNITY &amp; LOCAL COMMUNITY GROUPS</b>				
Events room Standard – Per Hour	\$31.82	\$3.18	\$35.00	Y
<b>SCHOOL, TAFE OR UNIVERSITY STUDENT GROUPS</b>				
<b>BLOCK BOOKINGS-LIBRARY SERVICES</b>				
Block bookings		7 hrs for the price of 5 hrs		Y
<b>CANCELLATION FEE</b>				
Booking Cancelled within 7 Working Days		Rate will vary depending on the room and date, to be the equivalent of one hours' hire		Y
<b>BANKSTOWN LIBRARY AND KNOWLEDGE CENTRE READING GARDEN HIRE</b>				
Capacity TBA – Commercial – Daily Rate – Mon – Fri	\$286.36	\$28.64	\$315.00	Y
Capacity TBA – Commercial – Hourly Rate – Mon – Fri	\$47.27	\$4.73	\$52.00	Y
Capacity TBA – Commercial – Daily Rate – Sat & Sun	\$477.27	\$47.73	\$525.00	Y
Capacity TBA – Commercial – Hourly Rate – Sat & Sun	\$76.36	\$7.64	\$84.00	Y
Capacity TBA – Community Organisations – Daily Rate – Mon – Fri	\$142.73	\$14.27	\$157.00	Y
Capacity TBA – Community Organisations – Hourly Rate – Mon – Fri	\$23.64	\$2.36	\$26.00	Y
Capacity TBA – Community Organisations – Daily Rate – Sat & Sun	\$238.18	\$23.82	\$262.00	Y
Capacity TBA – Community Organisations – Hourly Rate – Sat & Sun	\$38.18	\$3.82	\$42.00	Y
CANCELLATION FEE (Reading Garden Only)		Booking Cancelled within 7 Working Days - to be the equivalent of one hours' hire		Y
<b>CHILDREN'S SERVICES</b>				
<b>CARRINGTON OCCASIONAL CARE</b>				
Initial registration fee – non refundable	\$15.00	\$0.00	\$15.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>CARRINGTON OCCASIONAL CARE</b> [continued]				
1st child – per hour	\$14.70	\$0.00	\$14.70	N
2nd & subsequent children – per hour	\$13.70	\$0.00	\$13.70	N
<b>CARRINGTON PRESCHOOL</b>				
Daily Fee	\$61.00	\$0.00	\$61.00	N
<b>FAMILY DAY CARE SCHEME (MINIMUM SCHEDULED FEES)</b>				
Parent Administration Levy - Before and After School	\$2.60	\$0.00	\$2.60	N
New Educator start up fee	\$200.00	\$0.00	\$200.00	N
Core hours – Monday to Friday 8.00am to 6.00pm – per hour	\$6.60	\$0.00	\$6.60	N
Before / after school care – per hour	\$7.50	\$0.00	\$7.50	N
Part time – up to 30 hours per week – per hour	\$7.00	\$0.00	\$7.00	N
Casual – per hour	\$7.50	\$0.00	\$7.50	N
Out of core hours – per hour	\$7.50	\$0.00	\$7.50	N
Overtime penalty rate per hour (or part thereof) – per hour	\$12.00	\$0.00	\$12.00	N
Weekend Care – per hour	\$9.50	\$0.00	\$9.50	N
Public Holidays – educators paid full fees for public holidays except where a public holiday falls during periods of Educator's Annual Leave	\$12.00	\$0.00	\$12.00	N
Parent Membership – one off payment per family	\$75.00	\$0.00	\$75.00	N
Parent Admin Levy – per day	\$8.30	\$0.00	\$8.30	N
Educator Levy – (maximum fee per annum)	\$3,687.45	\$368.75	\$4,056.20	Y
<b>CHILDREN'S CENTRES - EARLWOOD, HURLSTONE PARK, LAKEMBA, PUNCHBOWL</b>				
1st child – per week	\$575.00	\$0.00	\$575.00	N
2nd child – per week	\$570.00	\$0.00	\$570.00	N
3rd child – per week	\$565.00	\$0.00	\$565.00	N
Full time – per day	\$115.00	\$0.00	\$115.00	N
Part time – two or three days – per day	\$120.00	\$0.00	\$120.00	N
Administration Fee – non refundable	\$35.00	\$0.00	\$35.00	N
<b>VACATION CARE - CLEMTON PARK</b>				
Late registration 5 days or less	\$20.00	\$0.00	\$20.00	N
Vacation Care – Clemton Park – Centre Based Daily Fee	\$58.00	\$0.00	\$58.00	N
Vacation Care – Clemton Park – Activity Based Daily Fee	\$75.00	\$0.00	\$75.00	N
Annual Administration Fee (Vacation, Before School, After School)	\$35.00	\$0.00	\$35.00	N
<b>OUTSIDE SCHOOL HOURS CARE - CLEMTON PARK</b>				
Before School Care (Clemton Park) – permanent – per session	\$19.50	\$0.00	\$19.50	N
Before School Care (Clemton Park) – casual – per session	\$22.00	\$0.00	\$22.00	N
After School Care (Clemton Park) – permanent per session	\$26.00	\$0.00	\$26.00	N
After School Care (Clemton Park) – casual per session	\$29.00	\$0.00	\$29.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## EARLY INTERVENTION SERVICE

Speech Pathology Assessment	\$110.00	\$0.00	\$110.00	N
Speech Pathology Intervention - 6 Months only	\$275.00	\$0.00	\$275.00	N
Admin fee – per annum	\$35.00	\$0.00	\$35.00	N
Training fees – per session	\$580.00	\$0.00	\$580.00	N

## CIVIL ENGINEERING WORKS

### PUBLIC DOMAIN

Public Domain Fees – Refer to Explanatory Notes 20(a) – This Permit applies to all works carried out under Sections 138 and 139 of the Roads Act 1993. Total cost of all work permits to be paid on application.		Refer to Explanatory Notes		N
Application Administration Fee - Per Work Permit Application. Non-refundable.	\$106.00	\$0.00	\$106.00	N

### PUBLIC DOMAIN WORKS

### VEHICULAR CROSSINGS - ASSOCIATED OR NOT ASSOCIATED WITH DA OR CDC

Design, approval & two inspections - single dwellings (with one vehicular crossing)	\$577.50	\$0.00	\$577.50	N
Design, approval & two inspections - single dwellings (with two vehicular crossings)	\$839.00	\$0.00	\$839.00	N
Design, approval & two inspections - Dual occupancies	\$839.00	\$0.00	\$839.00	N
Design, approval & two inspections - other developments (for one vehicular crossing)	\$786.50	\$0.00	\$786.50	N
Each additional crossing (must be made on same application as above or whole fee is to be charged)	\$263.00	\$0.00	\$263.00	N
Re-inspection due to previous failed inspection (each)	\$158.50	\$0.00	\$158.50	N
Reprint of Work Permit - Fee for reprint of Work Permit approval	\$45.50	\$0.00	\$45.50	N
Street Boundary Alignment Levels	\$210.50	\$0.00	\$210.50	N
Plan review, inspection and approval of proposed stormwater connection to Council's stormwater system	\$420.00	\$0.00	\$420.00	N
Pre and post road reserve damage inspections (two inspections)	\$315.50	\$0.00	\$315.50	N

### PUBLIC DOMAIN FRONTAGE WORKS - ASSOCIATED WITH DA OR CDC

Frontage Works design review, approval & inspections associated with DA or CDC	\$1,592.50	\$0.00	\$1,592.50	N
Plan rechecking fee (per hour)	\$138.00	\$0.00	\$138.00	N
Public domain works inspection - per inspection	\$158.50	\$0.00	\$158.50	N
Re-inspection due to previous failed inspection (each)	\$158.00	\$0.00	\$158.00	N
Street Boundary Alignment Levels	\$210.50	\$0.00	\$210.50	N
Approval of proposed stormwater connections required by the development to Council's stormwater system and inspection of connection work during construction. – Includes: Approval of Stormwater Connection Plan to Council's System & Inspections	\$420.00	\$0.00	\$420.00	N
Reprint of Work Permit - Fee for reprint of Work Permit approval	\$45.50	\$0.00	\$45.50	N
Pre and post footpath damage inspection (two inspections)	\$315.50	\$0.00	\$315.50	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>PUBLIC DOMAIN CONSTRUCTION WORKS PERFORMANCE SECURITY</b>				
Public domain works bond (equal to the total value of the construction works within the public place)		At Cost. Note - refundable upon satisfactory completion		N
<b>ROAD OPENINGS - ASSOCIATED OR NOT ASSOCIATED WITH DA OR CDC</b>				
<b>ROAD OPENING PERMIT</b>				
Application Administration fee	\$106.00	\$0.00	\$106.00	N
Minimum Fee/Site Establishment Fee based on reconstruction of 1.5sqm of footpath or 1sqm of road pavement. Additional area is calculated as per Restoration Charges – Includes Road Opening Permit and Road Reserve Restoration Fee. Refer to Explanatory Notes 20(b).	\$661.00	\$0.00	\$661.00	N
Road opening inspection - per inspection	\$158.50	\$0.00	\$158.50	N
<b>PUBLIC DOMAIN ACTIVITIES</b>				
Application Administration Fee - Each separate Work Permit application will incur additional administration fee. Non-refundable for all Works Permits.	\$106.00	\$0.00	\$106.00	N
Work Activities Inspection - Per Inspection as required	\$158.50	\$0.00	\$158.50	N
<b>ROAD LANE AND OR FOOTPATH AREA CLOSURE (WITHOUT STANDING &amp; OPERATING REGISTERED VEHICLE OR PLANT)</b>				
Road lane / footpath closure - one lane / one footpath per day	\$62.50	\$0.00	\$62.50	N
Road lane / footpath closure - two lanes / one lane plus one footpath per day	\$93.00	\$0.00	\$93.00	N
Road lane / footpath closure - short term lane / footpath closure for health and community services (not including events)	\$0.00	\$0.00	\$0.00	N
<b>STAND &amp; OPERATE REGISTERED VEHICLE OR PLANT</b>				
Crane / concrete truck / other work vehicle occupying a lane or footpath - per day	\$149.50	\$0.00	\$149.50	N
Crane / concrete truck / other work vehicle occupying two lanes / one lane plus one footpath - per day	\$225.00	\$0.00	\$225.00	N
Crane / Concrete Pump (Quick approval within two business days, in addition to application fee)	\$308.50	\$0.00	\$308.50	N
<b>TEMPORARY WORKS AND STRUCTURES</b>				
<b>TEMPORARY SHORING IN A PUBLIC ROAD</b>				
Application Administration Fee	\$106.00	\$0.00	\$106.00	N
Review and approval fee – Temporary Shoring including Ground Anchors in the Road Reserve (Sec. 138 Roads Act)	\$689.00	\$0.00	\$689.00	N
<b>PERMANENT STRUCTURES</b>				
<b>AWNING OVER PUBLIC LANDS</b>				
Application Administration Fee	\$106.00	\$0.00	\$106.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

### AWNING OVER PUBLIC LANDS [continued]

Assessment & approval - Awnings over public land	\$551.00	\$0.00	\$551.00	N
Additional assessment fee (per hour)	\$138.00	\$0.00	\$138.00	N

### PART C - ROAD OPENING (NON-DA RELATED)

Minimum Charge: Minimum 1.5 sq.m., of footpath charges as per Footpath Restoration Charges – Includes: Road Opening Permit and Road Reserve Restoration Fee. Refer to Explanatory Notes 20(b)	\$643.50	\$0.00	\$643.50	N
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### TRAFFIC MANAGEMENT/ROAD RESERVE HIRE

Administration Fee – Non Refundable does not include markets	\$276.00	\$0.00	\$276.00	N
Restoration within road reserve – Fees will be charged at approved restoration rates			Quote	N
Road Reserve Hire -Bond – Bond is payable as required by Council after assessment of activity	\$742.50	\$0.00	\$742.50	N
Drainage Reserve Licence Establishment	\$100.00	\$0.00	\$100.00	N

### ENGINEERING SERVICES

GIS Drainage Search & Plan Service – Plan search fee – Cost / half hour and part thereof (for larger area / catchment)	\$108.00	\$0.00	\$108.00	N
GIS Drainage Search & Plan Service – Plan copy fee – Cost / half hour and part thereof (Such as data/maps not readily available from Customer Service for localised area)	\$45.50	\$0.00	\$45.50	N
Stormwater Information Application – Stormwater System Report	\$274.00	\$0.00	\$274.00	N
Stormwater Information Application – Supply of Stormwater Modelling Data Package	\$678.00	\$0.00	\$678.00	N
Stormwater Information Application – Flood advice (where not part of SSR Report or S10.7 Certificate)	\$86.00	\$0.00	\$86.00	N
Subdivision Bonds – Calculations – Fee for calculation of Bonds for outstanding work	\$1,153.65	\$0.00	\$1,153.65	N
Subdivision Bonds – Calculations – Administrative fee for Partial Bond Release	\$578.10	\$0.00	\$578.10	N
National Heavy Vehicle Route Assessment – Actual cost charged for specialist services to assist with assessment as required			Quote	N

### VEHICULAR CROSSING CONSTRUCTION IN CONJUNCTION WITH COUNCIL WORKS

Crossing construction: – Residential crossings – Per Square Metre (Vehicular crossing design fees will not apply if the crossing construction takes place in conjunction with Council road or footpath works.)	\$177.73	\$17.77	\$195.50	Y
Crossing construction: – Commercial (heavy duty) crossings – Per Square Metre (Vehicular crossing design fees will not apply if the crossing construction takes place in conjunction with Council road or footpath works.)	\$243.64	\$24.36	\$268.00	Y
Crossing construction: – Industrial (extra heavy duty) crossings – Per Square Metre (Vehicular crossing design fees will not apply if the crossing construction takes place in conjunction with Council road or footpath works.)	\$332.73	\$33.27	\$366.00	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>DIRECTIONAL / COMMUNITY SIGNS</b>				
Installation of sign only with 1 line of text (on1 blade) and maximum 14 characters – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	\$420.45	\$42.05	\$462.50	Y
Installation of sign only with 2 lines of text (on 2 blades) and maximum 14 characters per line – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	\$840.45	\$84.05	\$924.50	Y
Installation of sign & post with 1 line of text (on1 blade) and maximum 14 characters – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	\$637.27	\$63.73	\$701.00	Y
Installation of sign & post with 2 lines of text (on 2 blades) and maximum 14 characters per line – (Limit of 1 sign per intersection location & 2 sign intersection locations per facility)	\$1,054.09	\$105.41	\$1,159.50	Y
<b>OTHER SIGNS</b>				
Replica I Blade Street Name Sign	\$155.00	\$15.50	\$170.50	Y
Reclaimed/Damaged Street Name Sign	\$52.27	\$5.23	\$57.50	Y
<b>PARKING / REGULATORY SIGNS</b>				
Regulatory signposting (sign only installation) -Installation of parking / regulatory signs in conjunction with development or for management of parking (per sign). This will require reporting to the Canterbury-Bankstown Traffic Committee.	\$414.09	\$41.41	\$455.50	Y
Installation sign & post (each) -Installation of parking / regulatory signs in conjunction with development or for management of parking (per combined sign & post). This will require reporting to the Canterbury-Bankstown Traffic Committee.	\$636.36	\$63.64	\$700.00	Y
Relocation sign & post (each) -Relocation of signs in conjunction with development or for management of parking (per sign). Relocation of regulatory signs may require reporting to the Canterbury-Bankstown Traffic Committee.	\$466.36	\$46.64	\$513.00	Y
Quick approval (within two weeks) additional fee	\$493.64	\$49.36	\$543.00	Y
<b>TRAFFIC MANAGEMENT</b>				
Provision of existing traffic count data – per site	\$317.73	\$31.77	\$349.50	Y
Provision of traffic count data for new sites – per site	\$444.09	\$44.41	\$488.50	Y
Temporary Full Road Closure – application fee including assessment	\$547.00	\$0.00	\$547.00	N
Road Closure Fee per day	\$423.00	\$0.00	\$423.00	N
<b>WORKS ZONES</b>				
Quick approval (within two weeks) additional fee on Commercial, Industrial and Multi-Unit Residential Applications	\$543.00	\$0.00	\$543.00	N
Quick approval (within two weeks) additional fee on Residential – single dwelling ONLY Applications	\$218.00	\$0.00	\$218.00	N
Commercial , Industrial and Multi-Unit Residential – Subject to Traffic Committee Approval and Payment- for minimum of 12 m length period for 6 months paid in advance	\$5,750.00	\$0.00	\$5,750.00	N
Commercial , Industrial and Multi-Unit Residential – Additional Fee – 6 metre length (initial 6 month minimum period)	\$2,303.50	\$0.00	\$2,303.50	N

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NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## WORKS ZONES [continued]

Commercial , Industrial and Multi-Unit Residential – Additional Fee – 6 metre length per month (after initial 6 month period)	\$385.00	\$0.00	\$385.00	N
Residential – single dwelling ONLY (maximum zone of 12 metres) – Subject to Traffic Committee approval and payment, valid for a period of 6 months	\$1,127.00	\$0.00	\$1,127.00	N
Residential – single dwelling ONLY (maximum zone of 12 metres) – Additional Fee – 6 metre length per month (only after 6 months)	\$265.00	\$0.00	\$265.00	N

## DRIVEWAY ACCESS LINE MARKING

Installation of two lines per driveway/crossing	\$325.50	\$0.00	\$325.50	N
Additional 2 lines for neighbour. Must be made on same application as above or whole fee is to be charged.	\$16.50	\$0.00	\$16.50	N

## ROADWAY & FOOTPATH RESTORATION

Where restoration work is to be performed by a Public Utility Authority or their nominated contractor then a fee shall apply in recognition of Council's inspection costs. All works shall be carried out according to Council's standard drawings. Inspection by Council for work done by the applicant or their contractor – 48 hours notice shall be given prior to commencement. – Refer to Explanatory Notes 20(e)(i) and 20(e)(ii)		Refer to Explanatory Notes		N
Restoration Inspection Fee (minimum)	\$196.50	\$0.00	\$196.50	N
Additional inspections with 48 hours notice, additional to minimum fee.	\$135.00	\$0.00	\$135.00	N
Inspections by Council for work done by Applicant or their Contractor – less than 48 hours notice – Inspections at less than 48 hours notice prior to commencement, additional to minimum fee.	\$196.50	\$0.00	\$196.50	N

## ROADWAY

Asphalt roadway with concrete base – Per Square Metre			Quote	N
Asphalt Roadway – on all classes of base other than concrete – Including saw cutting, tipping, traffic control on minor road, establishment fee. 150 mm depth of asphalt as per S108. Minimum charge of 1 sqm.			Calculate	N
Up to 1m <sup>2</sup> – Minimum Fee (Refundable if no Restoration is Required)	\$661.00	\$0.00	\$661.00	N
Over 1m <sup>2</sup> up to 20m <sup>2</sup> – Per Square Metre in addition to minimum fee	\$315.00	\$0.00	\$315.00	N
Over 20m <sup>2</sup> up to 50m <sup>2</sup> – Per Square Metre in addition to minimum fee	\$265.00	\$0.00	\$265.00	N
Over 50m <sup>2</sup> – Chargeable at actual cost			Quote	N
Additional Traffic Control when required on Regional, State, some Local Roads and within 100m of traffic facilities as required by Council – Per Traffic Controller Shift (Minimum charge of one shift applies)	\$992.00	\$0.00	\$992.00	N
Works outside normal business hours when required – Chargeable at actual cost. Refer to Explanatory Notes 20(h)		Add 30% for after hours surcharge for quotes		N
Unsealed pavement – Per Square Metre	\$209.50	\$0.00	\$209.50	N
Asphalt sheeting only (max 50mm depth, no base repair required) – 0 – 70m <sup>2</sup> – Per Square Metre	\$226.00	\$0.00	\$226.00	N
Asphalt sheeting only (max 50mm depth, no base repair required) – 71 – 150m <sup>2</sup> – Per Square Metre	\$192.50	\$0.00	\$192.50	N
Asphalt sheeting only (max 50mm depth, no base repair required) – Over 150m <sup>2</sup> – Chargeable at actual cost			Quote	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>FOOTPATH</b>				
Concrete – Up to 1.5m2 – Minimum Fee	\$661.00	\$0.00	\$661.00	N
Concrete – Over 1.5m2 up to 20m2 – Per Square Metre in addition to minimum fee	\$262.00	\$0.00	\$262.00	N
Concrete – Over 20m2 up to 50m2 – Per Square Metre in addition to minimum fee	\$217.00	\$0.00	\$217.00	N
Concrete – Over 50m2 – Chargeable at actual cost			Quote	N
Restoration – asphalt up to 1m2 – Minimum Fee	\$661.00	\$0.00	\$661.00	N
Restoration - Over 1m2 up to 20m2 – Per Square Metre in addition to minimum fee	\$230.00	\$0.00	\$230.00	N
Restoration - Over 20m2 up to 50m2 – Per Square Metre in addition to minimum fee	\$175.00	\$0.00	\$175.00	N
Restoration - Over 50m2 – Chargeable at actual cost			Quote	N
<b>DECORATIVE PAVING</b>				
Minimum fee – up to 1 square metre	\$661.00	\$0.00	\$661.00	N
Large-format concrete/granite pavers on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 1) – Over 1 Square Metre – Per Square Metre	\$611.50	\$0.00	\$611.50	N
Exposed aggregate in-situ concrete (shot-blasted or washed finish) (TYPE 2) – Over 1 Square Metre – Per Square Metre	\$490.50	\$0.00	\$490.50	N
1 -10m2 -Asphalt infill with paver banding on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 4)	\$581.50	\$0.00	\$581.50	N
11-50m2 -Asphalt infill with paver banding on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 4)	\$491.50	\$0.00	\$491.50	N
Over 50m2 -Asphalt infill with paver banding on fibre reinforced concrete 125mm base (includes replacement pavers) (TYPE 4)	\$393.00	\$0.00	\$393.00	N
Small-format concrete/clay paving on granular base (excludes replacement pavers)	\$253.00	\$0.00	\$253.00	N
<b>KERB &amp; GUTTERING &amp; MISCELLANEOUS RESTORATION CHARGES</b>				
Saw cutting			Quote	N
Concrete Kerb & Gutter or Dish Gutter Up to 1m – Minimum Fee	\$661.00	\$0.00	\$661.00	N
Concrete Kerb & Gutter or Dish Gutter (1-50m) – Per Lineal Metre in addition to minimum fee	\$240.00	\$0.00	\$240.00	N
Concrete Kerb & Gutter or Dish Gutter (Over 50m) – Per Lineal Metre (chargeable at actual cost)			Quote	N
Light/Medium/Heavy Duty Vehicular Crossing restoration works– Up to 1 Square Metre - Minimum Fee	\$656.00	\$0.00	\$656.00	N
Light/medium duty vehicular crossing – Per Square Metre	\$264.00	\$0.00	\$264.00	N
Heavy duty vehicular crossing – Per Square Metre	\$336.50	\$0.00	\$336.50	N
Extra heavy duty vehicular crossing – Per Square Metre	\$470.00	\$0.00	\$470.00	N
Dowelling in driveway slabs to join adjacent slabs- Per dowel	\$30.50	\$0.00	\$30.50	N
Driveway Areas (Stamped or coloured concrete) – Chargeable at actual cost			Quote	N
Stormwater Kerb outlet – Each	\$278.00	\$0.00	\$278.00	N
Stormwater Pit Inlet installation – Per Lineal Metre + cost of Inlet			Quote	N
Kerb/Pram Ramp – Each	\$1,581.00	\$0.00	\$1,581.00	N
Line Marking – Site establishment fee	\$348.50	\$0.00	\$348.50	N
Line Marking – Installation of line marking (chargeable at actual cost)			Quote	N

continued on next page ...

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## KERB & GUTTERING & MISCELLANEOUS RESTORATION CHARGES [continued]

Tactile ground surface indicators – Over 1 Square Metre – Per Square Metre.	\$342.50	\$0.00	\$342.50	N
Terrabond around trees – Over 1 Square Metre – Per Square Metre.	\$285.00	\$0.00	\$285.00	N
Unpaved, grassed footpath (0 – 100 m2)- Item – minimum charge	\$902.50	\$0.00	\$902.50	N
Unpaved, grassed footpath – additional area over 100 m2 – Per Square Metre. Minimum charge applies plus "Per Square Metre" charge for additional area.	\$26.50	\$0.00	\$26.50	N
Street furniture (Bus seats ,Garbage Bins etc.) – Chargeable at actual cost			Quote	N
Telstra pit replacement- Minimum charge \$3,100. Refer to Explanatory Notes 20 (j)			Quote	N
Night Works			Quote	N

## PRIVATE WORKS

Work carried out on private land by agreement with the owner or occupier of any private land as per Division 3 Part 3 Chapter 6 of Local Government Act 1993 – Chargeable at actual cost + 10% Administration Cost			Quote	Y
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## CHILD RESTRAINT FITTING

Installation of Child Restraint Fittings (Limited fittings available) Refer to Explanatory Notes 20(n)			Free	Y
Additional seats (each)			Free	Y

## WASTE MANAGEMENT

### DOMESTIC WASTE MANAGEMENT ANNUAL SERVICE CHARGES

(f) Additional Recycling Bin / Service (ii) – Multi Residential / Unit 240L	\$161.00	\$0.00	\$161.00	N
(f) Additional Recycling Bin / Service (iii) – Multi Residential / Unit 660L	\$576.00	\$0.00	\$576.00	N
(f) Additional Recycling Bin / Service (iv) – Multi Residential / Unit 1100L	\$839.00	\$0.00	\$839.00	N
Bin Replacement - (ii) Multi Residential / Unit 240L	\$121.00	\$0.00	\$121.00	N
Bin Replacement - (iii) Multi Residential / Unit 660L	\$288.00	\$0.00	\$288.00	N
Bin Replacement - (iv) Multi Residential / Unit 1100L	\$424.00	\$0.00	\$424.00	N
(a) Single Residential Dwelling (Bankstown)	\$585.00	\$0.00	\$585.00	N
(a) Single Residential Dwelling (Canterbury)	\$585.00	\$0.00	\$585.00	N
(b) Strata Residential Dwelling (Bankstown)	\$585.00	\$0.00	\$585.00	N
(b) Strata Residential Dwelling (Canterbury)	\$585.00	\$0.00	\$585.00	N
Bedsitter (Canterbury)	\$585.00	\$0.00	\$585.00	N
Flats owned by charity (Canterbury)	\$585.00	\$0.00	\$585.00	N
Business premises (Canterbury)	\$585.00	\$0.00	\$585.00	N
(c) Vacant Land	\$154.00	\$0.00	\$154.00	N
(d) Additional Rubbish Bin / Service (i) – Single Residential Dwelling	\$324.00	\$0.00	\$324.00	N
(d) Additional Rubbish Bin / Service (ii) - Multi-Residential / Unit 240L	\$357.00	\$0.00	\$357.00	N
(d) Additional Rubbish Bin / Service (iii) - Multi-Residential / Unit 660L	\$983.00	\$0.00	\$983.00	N
(d) Additional Rubbish Bin / Service (iv) - Multi-Residential / Unit 1100L	\$1,607.00	\$0.00	\$1,607.00	N
(e) Additional 240L Green Waste Bin / Fortnightly Service	\$148.00	\$0.00	\$148.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## DOMESTIC WASTE MANAGEMENT ANNUAL SERVICE CHARGES [continued]

(f) Additional Recycling Bin / Fortnightly Service (i) – Single Residential Dwelling	\$91.00	\$0.00	\$91.00	N
Bin Replacement - (i) Single Residential Dwelling 140L / 240L	\$109.00	\$0.00	\$109.00	N

## WASTE MATERIALS

Virgin Excavated Natural Material (VENM) and Excavated Natural Material (ENM) per Tonne for Capping (as required by site operations). – Clay VENM and ENM as required by the sites operations for capping and meeting site and OEH requirements for capping. Commercial quantities only, subject to assessment, and approval by the General Manager before Landfill entry. (See note 21 a & b)			Nil	Y
Construction Soil per Tonne ( If required to meet OEH capping profile requirements) – Soil inert waste, classified as General Solid Waste (Non-Putrescible). Soil with any putrescible waste will not be accepted. Commercial quantities only, subject to assessment, and approval by the General Manager before Landfill entry. (See note 21 c)			Nil	Y
Waste Material – Special Service for Removal – Other waste material – charge determined by weight/volume. Minimum charge \$165.00 (includes GST)			Calculate	Y

## COMMERCIAL WASTE SERVICES

240 Litre Bin			Confidential	N
660 Litre Bin			Confidential	N
1100 Litre Bin			Confidential	N

## CITY CLEAN

### DUMPED MATERIAL CLEAN UP

Traffic Control - Labour (rate per hour)	\$81.41	\$8.14	\$89.55	Y
Dumped Material Clean Up – Labour (rate per hour)	\$110.91	\$11.09	\$122.00	Y
Rear Loader Vehicle (rate per hour)	\$132.73	\$13.27	\$146.00	Y
12T Tipper with Backhoe Vehicle (rate per hour)	\$88.18	\$8.82	\$97.00	Y
Hazardous Material			Full Cost Recovery	Y
Disposal			Full Cost Recovery	Y

## CLEANING SERVICES

Cleaning Services – Labour (rate per hour)	\$67.27	\$6.73	\$74.00	Y
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## STORMWATER

Residential – Per Property	\$25.00	\$0.00	\$25.00	N
Residential Strata – Per Property	\$12.50	\$0.00	\$12.50	N
Business – Per Property (up to 350 square metres)	\$25.00	\$0.00	\$25.00	N
Business – Additional Charge for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres	\$25.00	\$0.00	\$25.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## GRAFFITI REMOVAL

(a) Residential Properties	\$17.27	\$1.73	\$19.00	Y
(b) Commercial Properties	\$34.09	\$3.41	\$37.50	Y

## REGULATORY CHARGES

### IMPOUNDING FEES

Abandoned Vehicle Administration Processing Fee	\$257.00	\$0.00	\$257.00	N
Unauthorised Signs / Articles	\$114.00	\$0.00	\$114.00	N
Towing/Removal Fee	\$287.00	\$0.00	\$287.00	N
Impounded Animals – Release Fee (Livestock)	\$215.00	\$0.00	\$215.00	N
Impounded Animal Maintenance Fee/Day	\$26.00	\$0.00	\$26.00	N
Impounded Animal Release Fee (Dogs / Cats)	\$25.00	\$0.00	\$25.00	N
Shopping Trolleys – Impounding Release Fee	\$102.00	\$0.00	\$102.00	N
Shopping Trolleys – Return to Owner Service Fee	\$102.00	\$0.00	\$102.00	N
Subsequent Offences to Release Impounded Animals	\$49.00	\$0.00	\$49.00	N

## REGISTRATION & LICENSING FEES

### ANIMAL REGISTRATIONS

Lifetime Registration – Entire animal	Fee set by Office of Local Government			N
Lifetime Registration – Desexed animal	Fee set by Office of Local Government			N
Lifetime Registration – Desexed animal (Pensioner – see note under Definition)	Fee set by Office of Local Government			N
Lifetime Registration -Desexed animal sold by eligible pound or shelter	Fee set by Office of Local Government			N
Registered Breeders Animal	Fee set by Office of Local Government			N
Cat Trap Deposit	\$132.27	\$13.23	\$145.50	Y
Dog 'Bark Box' Deposit	\$132.27	\$13.23	\$145.50	Y
Dangerous Dog Collar-Small	\$21.82	\$2.18	\$24.00	Y
Dangerous Dog Collar-Medium	\$29.09	\$2.91	\$32.00	Y
Dangerous Dog Collar-Large	\$33.18	\$3.32	\$36.50	Y
Dangerous Dog Collar-XLarge	\$41.36	\$4.14	\$45.50	Y
Dangerous Dog Sign	\$17.27	\$1.73	\$19.00	Y
Dangerous & Restricted Breed Compliance Certificate	\$132.00	\$0.00	\$132.00	N
Owner of dog that is "Restricted Breed or Declared Dangerous" Annual Fee	\$195.00	\$0.00	\$195.00	N
Owner of cat non desexed (over 4 months old) - Annual Fee	\$80.00	\$0.00	\$80.00	N
Animal Name Tag (engraved)	\$4.55	\$0.45	\$5.00	Y

### SEPTIC TANKS

Approval to Operate On-site Sewerage Management System	\$51.00	\$0.00	\$51.00	N
On-site Sewerage Management System Inspection	\$119.50	\$0.00	\$119.50	N
On-site Sewerage Management System Reinspection	\$90.50	\$0.00	\$90.50	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## ESSENTIAL SERVICES

Request for additional time to submit an Annual Fire Safety Statement	\$55.85	\$0.00	\$55.85	N
Annual Registration – Annual Fire Safety Statement Fee	\$112.45	\$0.00	\$112.45	N

## INSPECTIONS

### REGULATED SYSTEMS (LEGIONELLA)

Notification Fee (Public Health Regulation)	\$100.00	\$0.00	\$100.00	N
Inspection per Cooling Tower	\$177.00	\$0.00	\$177.00	N
Administration Fee for Service of Improvement Notice (Public Health Regulation)	\$560.00	\$0.00	\$560.00	N
Administration Fee for Service of Prohibition Order (Public Health Regulation)	\$560.00	\$0.00	\$560.00	N
Water Sample Analysis	\$236.00	\$0.00	\$236.00	N
Reinspection of Cooling Tower	\$76.00	\$0.00	\$76.00	N

## SHOP

Food Premises Inspection – Low Risk	\$120.00	\$0.00	\$120.00	N
Food Premises Inspection – Medium Risk	\$239.00	\$0.00	\$239.00	N
Food Premises Inspection – High Risk	\$239.00	\$0.00	\$239.00	N
Section 68 Approval for Mobile Food Vending Vehicle	\$175.00	\$0.00	\$175.00	N
Mobile Food Vending Vehicle/Temporary Food Stall Inspection	\$74.00	\$0.00	\$74.00	N
Food Premises Reinspection	\$164.00	\$0.00	\$164.00	N
Food Premises Pre-Occupation Certificate Inspection	\$239.00	\$0.00	\$239.00	N
Administration Fee for Service of Improvement Notice (Food Act)	\$330.00	\$0.00	\$330.00	N
Administration Fee for Service of Improvement Notice (Public Health Regulation)	\$270.00	\$0.00	\$270.00	N
Administration Fee for Service of Prohibition Order (Public Health Regulation)	\$270.00	\$0.00	\$270.00	N
Notification Fee (Public Health Regulation)	\$100.00	\$0.00	\$100.00	N
Reinspection of Premises Subject to Prohibition Order (charged per hour)	\$250.00	\$0.00	\$250.00	N
Hairdresser/Barber Inspection	\$110.00	\$0.00	\$110.00	N
Skin Penetration Premises Inspection	\$231.00	\$0.00	\$231.00	N
Mortuary Inspection	\$160.00	\$0.00	\$160.00	N
Mortuary Reinspection	\$80.00	\$0.00	\$80.00	N
Skin Penetration Premises Pre-Occupation Certificate Inspection	\$294.00	\$0.00	\$294.00	N
Skin Penetration Premises Reinspection	\$149.00	\$0.00	\$149.00	N

## WORK COVER INSPECTION

under 500sq.m	\$154.00	\$0.00	\$154.00	N
over 500sq.m	\$182.50	\$0.00	\$182.50	N

## ENVIRONMENTAL AUDITS

Environmental Audits	\$194.00	\$0.00	\$194.00	N
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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>FIRE SAFETY AUDITS</b>				
Fire Safety Audits – First Hour (Minimum 1 Hour)	\$235.27	\$23.53	\$258.80	Y
Fire Safety Audits – Part Hour thereof	\$151.82	\$15.18	\$167.00	Y
<b>SPECIAL INSPECTION</b>				
Within City	\$117.05	\$0.00	\$117.05	N
Outside City – Base Charge	\$348.50	\$0.00	\$348.50	N
Outside City – Additional / Km	\$6.40	\$0.00	\$6.40	N
<b>SWIMMING POOLS</b>				
Private (Fencing, Signs etc)	\$25.91	\$2.59	\$28.50	Y
Application exempt barrier 'fence' requirements Swimming pool Registr Sec13	\$70.00	\$0.00	\$70.00	N
Certificate of compliance Swimming pool Registr sec 16	\$136.36	\$13.64	\$150.00	Y
Public Swimming Pool Inspection	\$217.50	\$0.00	\$217.50	N
Public Swimming Pool Reinspection	\$115.50	\$0.00	\$115.50	N
Swimming Pool Fence Inspection fee	\$136.36	\$13.64	\$150.00	Y
Reinspection Fee Pool Fence	\$90.91	\$9.09	\$100.00	Y
Administration for Service of Improvement Notice (Public Health Regulation)	\$270.00	\$0.00	\$270.00	N
Administration for Service of Prohibition Order (Public Health Regulation)	\$270.00	\$0.00	\$270.00	N
Notification Fee (Public Health Regulation)	\$100.00	\$0.00	\$100.00	N
<b>OTHER</b>				
Sex Premises Inspection	\$324.00	\$0.00	\$324.00	N
Sex Premises Reinspection	\$146.00	\$0.00	\$146.00	N
<b>CERTIFICATES</b>				
<b>BUILDING INFORMATION CERTIFICATES</b>				
Class 1 and 10 buildings – each dwelling	\$250.00	\$0.00	\$250.00	N
Other Buildings – First 200 sq.m	\$250.00	\$0.00	\$250.00	N
Other Buildings – up to 2,000 sq.m – \$250.00+ additional / sq.m over 200 sq.m	\$0.50	\$0.00	\$0.50	N
Other Buildings – > 2,000 sq.m – \$1165.00 + additional / sq.m over 2,000 sq.m	\$0.08	\$0.00	\$0.08	N
Copy of Certificate With Owners Consent	\$14.95	\$0.00	\$14.95	N
In some circumstances, a higher fee may be charged for Building Certificates in accordance with the Environmental Planning and Assessment Regulation 2000.			Calculate	N
<b>CERTIFICATE REGISTRATION</b>				
Compliance Certificate	\$36.00	\$0.00	\$36.00	N
Occupation Certificate	\$36.00	\$0.00	\$36.00	N
Subdivision Certificate	\$36.00	\$0.00	\$36.00	N

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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>CERTIFICATE REGISTRATION</b> [continued]				
Construction Certificate	\$36.00	\$0.00	\$36.00	N
<b>TREE MANAGEMENT ORDER</b>				
Tree and Nature Strips – Nature Strip Garden Application Fee	\$51.00	\$0.00	\$51.00	N
<b>APPLICATION FEE</b>				
1 to 10 trees	\$95.00	\$0.00	\$95.00	N
11 to 15 trees	\$144.50	\$0.00	\$144.50	N
more than 15 trees	\$179.00	\$0.00	\$179.00	N
<b>AGED PENSIONER DISCOUNT</b>				
Application fee 1 to 10 trees	\$47.50	\$0.00	\$47.50	N
Application fee 11 to 15 trees	\$72.50	\$0.00	\$72.50	N
Application fee more than 15 trees	\$90.00	\$0.00	\$90.00	N
<b>APPLICATION REVIEW</b>				
First Review fee 1 to 10 trees			Nil	N
First Review fee 11 to 15 trees			Nil	N
First Review fee more than 15 trees			Nil	N
Second Review fee 1 to 10 trees	\$47.50	\$0.00	\$47.50	N
Second Review fee 11 to 15 trees	\$72.50	\$0.00	\$72.50	N
Second Review fee more than 15 trees	\$90.00	\$0.00	\$90.00	N
Aged Pensioner Discount – First Review fee 1 to 10 trees			Nil	N
Aged Pensioner Discount – First Review fee 11 to 15 trees			Nil	N
Aged Pensioner Discount – First Review fee more than 15 trees			Nil	N
Aged Pensioner Discount – Second Review fee 1 to 10 trees	\$24.00	\$0.00	\$24.00	N
Aged Pensioner Discount – Second Review fee 11 to 15 trees	\$36.50	\$0.00	\$36.50	N
Aged Pensioner Discount – Second Review fee more than 15 trees	\$45.00	\$0.00	\$45.00	N
<b>RENTED CAR PARKING SPACES</b>				
Parking Space (excluding Civic Tower) – per annum	\$1,882.95	\$188.30	\$2,071.25	Y
Casual Parking Space (Civic Tower) – per month			Civic Tower car parking is subject to separate individual licensing arrangement	Y
<b>COMMERCIAL USE OF COUNCIL FOOTWAYS</b>				
Application / Assessment Fee	\$233.00	\$0.00	\$233.00	N
Bankstown CBD – Outdoor Dining – Fee per sq metre per annum	\$165.50	\$0.00	\$165.50	N
Bankstown CBD – Display of Goods – Fee per sq metre per annum	\$168.50	\$0.00	\$168.50	N
Suburban Town Centre – Outdoor Dining – Fee per sq metre per annum	\$129.00	\$0.00	\$129.00	N
Suburban Town Centre – Display of Goods – Fee per sq metre per annum	\$135.00	\$0.00	\$135.00	N
A-Frame Sign ( Limit one per Premises) – Max one sq metre in area	\$140.00	\$0.00	\$140.00	N

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## WORKS PERMIT FEES

Footpath Occupation – Application fee – Repair / removal / construction of works on or over footpath (e.g. awning)	\$167.00	\$0.00	\$167.00	N
Footpath Occupation – Occupation fee – per square metre, Monthly Fee (Min 1 month)	\$71.60	\$0.00	\$71.60	N
Hoardings – Application Fee – Type A	\$167.00	\$0.00	\$167.00	N
Hoardings – Application Fee – Type B	\$341.50	\$0.00	\$341.50	N
Hoardings – Type A Hoarding – per metre frontage – Monthly Fee	\$44.45	\$0.00	\$44.45	N
Hoardings – Type B Hoarding – per metre frontage – Monthly Fee	\$72.55	\$0.00	\$72.55	N
Waste Containers – Containers (waste/skip bin/shipping) on Road / Footpath – > 4 metres in length (refer DCP D1 exempt development)	\$112.00	\$0.00	\$112.00	N

## MISCELLANEOUS

Regulatory – Outstanding Notice Inquiry	\$144.50	\$0.00	\$144.50	N
Regulatory – Objection – Section 82 – L.G.A. (regulation or local policy) (per hr review & report)	\$147.60	\$0.00	\$147.60	N
Regulatory – Pool Resuscitation Chart	\$25.45	\$2.55	\$28.00	Y
Boarding House Inspection	\$190.00	\$0.00	\$190.00	N
Boarding House Reinspection	\$116.00	\$0.00	\$116.00	N
Activity Application – General Activity Application	\$95.00	\$0.00	\$95.00	N
Activity Application – Oil / Solid Fuel Heaters	\$122.00	\$0.00	\$122.00	N
Activity Application – Temporary Structure Over 50 sq.metres	\$94.25	\$0.00	\$94.25	N

## ADMINISTRATION FEE

Clean-up Notices – (POEO)	\$591.00	\$0.00	\$591.00	N
Administration Fee for clean up, prevention and noise control notices				
Prevention Notice – (POEO)	\$591.00	\$0.00	\$591.00	N

## DEVELOPMENT SERVICES

### DESIGN REVIEW PANEL

Design Review Panel Referral	\$2,800.00	\$0.00	\$2,800.00	N
Subsequent Referrals to the Design Review Panel		50% of the original fee		N

## COMPLYING DEVELOPMENT CERTIFICATE

### CLASS 1 BUILDINGS

Secondary Dwellings	\$683.00	\$68.30	\$751.30	Y
Single Storey Dwelling CDC	\$938.77	\$93.88	\$1,032.65	Y
2 Storey Dwelling CDC	\$1,171.95	\$117.20	\$1,289.15	Y
Additions / Alterations CDC	\$830.64	\$83.06	\$913.70	Y
Class 1 – Modified Complying Development	\$314.50	\$31.45	\$345.95	Y

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		
<b>CLASS 10 BUILDINGS/ DEMOLITIONS</b>				
Demolition	\$278.50	\$27.85	\$306.35	Y
Pools, Spas	\$429.55	\$42.95	\$472.50	Y
Garages, Carports, Sheds	\$429.55	\$42.95	\$472.50	Y
Awnings, Pergolas, Antennas, Decks, Miscellaneous	\$429.55	\$42.95	\$472.50	Y
Class 10 – Modified Complying Development	\$210.59	\$21.06	\$231.65	Y
<b>CLASS 2-9 BUILDINGS</b>				
Modified Complying Development		50% of the original fee		Y
Change of Use	\$785.05	\$78.50	\$863.55	Y
Additions/Alterations	\$1,188.45	\$118.85	\$1,307.30	Y
New Building		Quote		Y
<b>MISCELLANEOUS</b>				
Complying Development Certificate (CDC) under SEPP Part 3B Low Rise Housing Diversity Code	\$1,510.50	\$151.05	\$1,661.55	Y
Strata Subdivision (per lot)	\$89.68	\$8.97	\$98.65	Y
<b>CONSTRUCTION CERTIFICATE</b>				
Construction Certificate – Note: A 20% discount will be provided on the construction certificate only where a development application and construction certificate are lodged at the same time.			Calculate	Y
<b>CLASS 1 BUILDINGS</b>				
Single Storey Dwelling CC	\$933.82	\$93.38	\$1,027.20	Y
2 Storey Dwelling CC	\$1,126.55	\$112.65	\$1,239.20	Y
Additions / Alterations CC	\$806.86	\$80.69	\$887.55	Y
Dual Occupancy (per dwelling)	\$693.41	\$69.34	\$762.75	Y
Villas/Townhouses/Granny Flats (per dwelling)	\$596.41	\$59.64	\$656.05	Y
Class 1 – Modified Construction Certificate	\$264.05	\$26.40	\$290.45	Y
<b>CLASS 10 BUILDINGS</b>				
Pools, Spas	\$387.00	\$38.70	\$425.70	Y
Garages, Carports, Sheds	\$387.00	\$38.70	\$425.70	Y
Awnings, Pergolas, Antennas, Decks, Miscellaneous	\$387.00	\$38.70	\$425.70	Y
Class 10 – Modified Construction Certificate	\$173.27	\$17.33	\$190.60	Y
Installation of a Rainwater Tank > 10,000 litre	\$75.18	\$7.52	\$82.70	Y
<b>CLASS 2-9 BUILDINGS / SUBDIVISION</b>				
Works Valued up to \$100,000 – Standard Processing Fee CC	\$806.86	\$80.69	\$887.55	Y
Works Valued Between \$100,001 – \$500,000 – Standard Processing Fee plus	\$806.86	\$80.69	\$887.55	Y
Works Valued Between \$100,001 – \$500,000 – Additional Fee for every \$1,000 > \$100,000 value of works	\$1.95	\$0.20	\$2.15	Y

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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## CLASS 2-9 BUILDINGS / SUBDIVISION [continued]

Works Valued Between \$500,001 – \$5,000,000 – Standard Processing Fee plus	\$1,594.00	\$159.40	\$1,753.40	Y
Works Valued Between \$500,001 – \$5,000,000 – Additional Fee for every \$1,000 > \$500,000 value of works	\$1.55	\$0.15	\$1.70	Y
Works Valued Between \$5,000,001 – \$10,000,000 – Standard Processing Fee plus	\$8,235.36	\$823.54	\$9,058.90	Y
Works Valued Between \$5,000,001 – \$10,000,000 – Additional Fee for every \$1000 > \$5,000,000 value of works	\$1.09	\$0.11	\$1.20	Y
Works Valued > \$10,000,001 – Standard Processing Fee			Quote	Y

## UNDERTAKING THE PCA ROLE

### CLASS 1 BUILDINGS

Buildings – Inspection Fee (per inspection)	\$173.14	\$17.31	\$190.45	Y
Buildings – Occupation Certificate (Class 1)	\$255.91	\$25.59	\$281.50	Y

### CLASS 10 BUILDINGS/ DEMOLITIONS

Inspection Fee (per inspection)	\$173.14	\$17.31	\$190.45	Y
Occupation Certificate (Class 10)	\$255.91	\$25.59	\$281.50	Y
Inspection Fee for Rainwater Tank > 10,000 litre (per inspection)	\$75.45	\$7.55	\$83.00	Y

### CLASS 2-9 BUILDINGS / SUBDIVISION

Works Valued up to \$100,000 – Standard Processing Fee			Nil	Y
Works Valued up to \$100,000 – Inspection Fee (per inspection)	\$173.14	\$17.31	\$190.45	Y
Works Valued up to \$100,000 – Occupation Certificate (Class 2 – 9)	\$255.91	\$25.59	\$281.50	Y
Works Valued Between \$100,001 – \$500,000 – Standard Processing Fee	\$806.86	\$80.69	\$887.55	Y
Works Valued Between \$100,001 – \$500,000 – Inspection Fee (per inspection)	\$173.14	\$17.31	\$190.45	Y
Works Valued Between \$100,001 – \$500,000 – Occupation Certificate (Class 2 – 9)	\$255.91	\$25.59	\$281.50	Y
Works Valued Between \$500,001 – \$5,000,000 – Standard Processing Fee	\$1,594.00	\$159.40	\$1,753.40	Y
Works Valued Between \$500,001 – \$5,000,000 – Inspection Fee (per inspection)	\$173.14	\$17.31	\$190.45	Y
Works Valued Between \$500,001 – \$5,000,000 – Occupation Certificate (Class 2 – 9)	\$255.91	\$25.59	\$281.50	Y
Works Valued Between \$5,000,001 – \$10,000,000 – Standard Processing Fee	\$8,235.36	\$823.54	\$9,058.90	Y
Works Valued Between \$5,000,001 – \$10,000,000 – Inspection Fee (per inspection)	\$173.14	\$17.31	\$190.45	Y
Works Valued Between \$5,000,001 – \$10,000,000 – Occupation Certificate (Class 2 – 9)	\$255.91	\$25.59	\$281.50	Y
Works Valued > \$10,000,001			Quote	Y

## DEVELOPMENT SERVICES INSPECTION WORK

Demolition/ Building Inspection (per inspection)	\$173.14	\$17.31	\$190.45	Y
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NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## DEVELOPMENT SERVICES INSPECTION WORK [continued]

Subdivision Inspection (per inspection)	\$190.45	\$0.00	\$190.45	N
Drainage & Civil Plan Certification	\$190.45	\$0.00	\$190.45	N

## DEVELOPMENT APPLICATION - NEW DWELLING HOUSE

No additions and/or alterations – Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000			Calculate	N
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## WATER TANKS

Not exceeding 10,000 Litres			Nil	N
Exceeding 10,000 Litres	\$85.00	\$0.00	\$85.00	N

## DEVELOPMENT APPLICATION

Not involving the erection of a building			Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000	N
Not involving the sub-division of land			Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000	N
Not involving the demolition of a building			Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000	N

## DEVELOPMENT APPLICATION - COMPLIANCE AND ENFORCEMENT LEVY

Compliance Levy -refer to Section 4.64(1) (f1) of the Environmental Planning and Assessment Act 1979			Subject to Gazettal of Regulation	N
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## DEVELOPMENT APPLICATION - DESIGN REVIEW PANEL REFERRAL

Design Review Panel Referral	\$2,800.00	\$0.00	\$2,800.00	N
Subsequent Referrals to the Design Review Panel			50% of the original fee	N

## DEVELOPMENT APPLICATION - DESIGNATED DEVELOPMENT

Development Application – Designated Development			Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000	N
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## DEVELOPMENT APPLICATION - REQUIRING CONCURRENCE

Development Application – Requiring Concurrence			Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000	N
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NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## DEVELOPMENT APPLICATION - INTEGRATED DEVELOPMENT

Development Application – Integrated Development			Refer to Part 15 (Division 1) of Environmental Planning and Assessment Regulation 2000	N
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## REVIEW, AMENDMENTS, REFUSAL (WITHOUT NOTICE) & WITHDRAWAL OF AN APPLICATION

Review, Amendments, Refusal (without notice) & Withdrawals			Refer to Part 15 (Division 2) of Environmental Planning and Assessment Regulation 2000	N
Review of a Determination (S8.3)			Refer to Part 15 (Division 2) of Environmental Planning and Assessment Regulation 2000	N

## PREVIOUSLY APPROVED APPLICATION

Previously Approved Application – Error or Omission S4.55			Nil	N
Previously Approved Application – Amendment S4.55 – Minor	\$110.00	\$0.00	\$110.00	N
Previously Approved Application – Amendment S4.55			Refer to Part 15 (Division 2) of Environmental Planning and Assessment Regulation 2000	N
Previously Approved Application – Amendment S4.55, where the cost of works is < \$10M – Minor	\$110.00	\$0.00	\$110.00	N
Previously Approved Application – Amendment S4.55, where the cost of works is < \$10M			Refer to Part 15 (Division 2) of Environmental Planning and Assessment Regulation 2000	N
Previously Approved Application – Amendment S4.55 where the cost of works is > \$10M – Minor	\$110.00	\$0.00	\$110.00	N
Previously Approved Application – Amendment S4.55 where the cost of works is > \$10M			Refer to Part 15 (Division 2) of Environmental Planning and Assessment Regulation 2000. Dependent on the likely extent of assessment required, Council may consider charging a fee based on the time/ cost of the assessment component @ \$100phr.	N

## APPLICATION WITHDRAWN

Application Withdrawn – Application Has Been Assessed			Up to 50% of the Application Fee	N
Application Withdrawn – Application Has Not Been Assessed			Up to 80% of the Application Fee	N

## APPLICATION REFUSED

Application Refused – Without Notice			80% of the Application Fee	N
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## RE-CHECKING

Re-Checking – Per hour	\$156.55	\$0.00	\$156.55	N
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NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## APPLICATION FOR LEP AMENDMENT - MINOR PROPOSALS

Lodgement of an application for a minor planning proposal to amend a mapping or drafting error/anomaly, adding / removing a heritage item or adding an additional permitted use on a small site, or adding an additional permitted use that does not require complex assessment and is consistent with all of Council's strategies. Application of this fee category at Council officer discretion. Assessment of application and report to Council. Subject to the outcome of Council's consideration, this process may include the preparation, exhibition and making of a planning proposal.	\$17,023.00	\$0.00	\$17,023.00	N
Commission of studies to inform the planning proposal – If the Department of Planning and Environment issues a Gateway Determination requiring additional studies or investigations to be undertaken (including changes to Council's DCP), additional fees are required to commission this work			Full Cost Recovery	N
Public Hearing – Additional fees are required if a planning proposal needs to go through a public hearing process			Full Cost Recovery	N

## APPLICATION FOR LEP AMENDMENT - STANDARD PROPOSALS

Lodgement of an application for a planning proposal. Application of this fee category at Manager discretion. Assessment of application and report to Council. Subject to the outcome of Council's consideration, this process may include the preparation, exhibition and making of a planning proposal.	\$88,575.70	\$0.00	\$88,575.70	N
Lodgement of amended planning proposal application (Note: Major changes will require new planning proposal)	\$22,144.50	\$0.00	\$22,144.50	N
Commission of studies to inform the planning proposal – If the Department of Planning and Environment issues a Gateway Determination requiring additional studies or investigations to be undertaken (including changes to Council's DCP), additional fees are required to commission this work			Full Cost Recovery	N
Public Hearing – Additional fees are required if a planning proposal needs to go through a public hearing process			Full Cost Recovery	N

## APPLICATION FOR DCP AMENDMENT

Lodgement of stand alone application to amend Council's DCP/s	\$8,171.15	\$0.00	\$8,171.15	N
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## PLANNING AGREEMENTS

Staff and consultant costs relating to preparation and assessment of VPAs			Full Cost Recovery	N
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## SUBDIVISION APPLICATIONS - CONSOLIDATIONS, STRATA TITLES AND BOUNDARY ADJUSTMENTS

New Road – Base Fee	\$665.00	\$0.00	\$665.00	N
New Road – Per Additional Lot	\$65.00	\$0.00	\$65.00	N
No New Road – Base Fee	\$330.00	\$0.00	\$330.00	N
No New Road – Per Additional Lot	\$53.00	\$0.00	\$53.00	N
Strata – Base Fee	\$330.00	\$0.00	\$330.00	N
Strata – Per Additional Lot	\$65.00	\$0.00	\$65.00	N
Certification of final plans of subdivision (subdivision certificate/linen plan release) per lot	\$100.00	\$0.00	\$100.00	N
88B Checking Fee (per application)	\$195.00	\$0.00	\$195.00	N
Rectification of plan	\$259.00	\$0.00	\$259.00	N

NAME	Year 22/23		FEE (Incl. GST)	GST
	FEE (Excl. GST)	GST		

## SUBDIVISION APPLICATIONS - CONSOLIDATIONS, STRATA TITLES AND BOUNDARY ADJUSTMENTS [continued]

Road Signs (subdivision involving the opening of new roads) For the supply and erection of street name signs and conduit location signs (each)	\$131.82	\$13.18	\$145.00	Y
Subdivision Inspection Fee (minimum 1 inspection)	\$120.20	\$0.00	\$120.20	N

## ADVERTISING / NEIGHBOUR NOTIFICATION

Type 1 – letters of Notification	\$79.10	\$0.00	\$79.10	N
Type 2 – letters of Notification and sign on site	\$121.20	\$0.00	\$121.20	N
Type 3 – letters of Notification, sign on site + News paper advertisement	\$544.40	\$0.00	\$544.40	N
Designated Development	\$2,220.00	\$0.00	\$2,220.00	N
Advertised Development	\$1,105.00	\$0.00	\$1,105.00	N
Water Tanks			Nil	N

## SIGNS

Signs – Base Charge	\$285.00	\$0.00	\$285.00	N
Signs – Additional Charge for each extra Advertisement	\$93.00	\$0.00	\$93.00	N

## REPRODUCTION OF / OR ACCESS OF DOCUMENTS AND PLANS

3 – Plan Search – per hour	\$155.60	\$0.00	\$155.60	N
4 – Reproduction of Microfilm Copy- per plan	\$12.65	\$0.00	\$12.65	N
5 – Property Inquiry – per 1/2 hour including file search	\$71.60	\$0.00	\$71.60	N
Contribution plans and other similar publications	\$18.20	\$0.00	\$18.20	N
Bankstown Development Control Plan 2015 Document	\$172.60	\$0.00	\$172.60	N
Bankstown Development Control Plan 2015 Per Chapter	\$18.20	\$0.00	\$18.20	N
Policies, Codes and Guide Lines relative to Development & Building	\$18.20	\$0.00	\$18.20	N
Section 94, A3 Map -Colour Original	\$36.30	\$0.00	\$36.30	N
Bankstown Local Environmental Plan 2015	\$29.45	\$0.00	\$29.45	N
Master plans, Design and Concept Strategies and other similar publications	\$29.45	\$0.00	\$29.45	N
Solicitors enquiries – Search of files/records, copies of consent permits – per hour	\$137.20	\$0.00	\$137.20	N
7 – Maps and Plan Copies – A4 size	\$3.75	\$0.00	\$3.75	N
7 – Maps and Plan Copies – A3 size	\$4.65	\$0.00	\$4.65	N
7 – Maps and Plan Copies – A2 size	\$6.10	\$0.00	\$6.10	N
7 – Maps and Plan Copies – A1 size	\$8.10	\$0.00	\$8.10	N
7 – Maps and Plan Copies – B2 size	\$7.00	\$0.00	\$7.00	N
7 – Maps and Plan Copies – B1 size	\$9.40	\$0.00	\$9.40	N

## ELECTRONIC SURVEYING OF BUILDING AND DEVELOPMENT APPLICATION

0-10 plans/images	\$44.45	\$0.00	\$44.45	N
11-20 plans/images	\$124.75	\$0.00	\$124.75	N
more than 21 plans / images	\$275.95	\$0.00	\$275.95	N
A2 colour plan (\$ per plan)	\$20.45	\$0.00	\$20.45	N
A1 colour plan (\$ per plan)	\$26.20	\$0.00	\$26.20	N

NAME	Year 22/23			GST
	FEE (Excl. GST)	GST	FEE (Incl. GST)	

## ELECTRONIC SURVEYING OF BUILDING AND DEVELOPMENT APPLICATION [continued]

A0 colour plan (\$ per plan)	\$31.70	\$0.00	\$31.70	N
Submission electronically /on disk in PDF			Nil	N

## DEVELOPMENT CONTROL UNIT

D.C.U. will prepare written advice (including site inspection by appointment) on developments in excess of \$1,000,001 – Initial Consultation		D.C.U. will prepare written advice (including site inspection by appointment) on developments in excess of \$1,000,001 - Initial Consultation		Y
D.C.U. will prepare written advice (including site inspection by appointment) on developments in excess of \$1,000,001 – Thereafter Initial Consultation – per 1/2 hour	\$358.14	\$35.81	\$393.95	Y
Pre-lodgement advice for regionally significant development (as defined by State Environmental Planning Policy (State and Regional Development) 2011)	\$2,500.00	\$250.00	\$2,750.00	Y

## DEVELOPMENT SERVICES - APPLICATION FOR LEP AMENDMENT – MAJOR / COMPLEX PROPOSALS

Lodgement of an application for a major or complex planning proposal that requires complex assessment, consideration of significant planning matters and/or involves multiple lots. Application of this fee category at Manager discretion. Assessment of application and report to Council. Subject to the outcome of Council's consideration, this process may include the preparation, exhibition and making of a planning proposal.	\$151,050.00	\$0.00	\$151,050.00	N
Lodgement of amended planning proposal application (Note: Major changes will require new planning proposal)		maximum 50% of original fee as determined by Director Planning		N
Commission of studies to inform the planning proposal – If the Department of Planning and Environment issues a Gateway Determination requiring additional studies or investigations to be undertaken (including changes to Council's DCP), additional fees are required to commission this work		Full cost recovery		N
Public Hearing – Additional fees are required if a planning proposal needs to go through a public hearing process		Full cost recovery		N
Commission of studies to inform the DCP		Full cost recovery		N

<b>DEFINITIONS AND GENERAL NOTES</b>			
		<b>PENSIONER</b>	Definition of Eligible Pensioner is as specified in Clause 134 of the Local Government (General) Regulation 2005. This includes persons who hold an aged, carer, veteran or disability support pension and are able to produce either a Centre link or Veterans Affairs Pension or Pension Concession Card.
		<b>PRIVATE WORKS</b>	In cases where Council carries out any private works including work for other Councils and Government agencies, Council will apply appropriate fees and charges and ensure that pricing complies with the conditions in Sections 55, 67 and 610 of the Local Government Act. Pricing for all private works carried out by Council will be based on costs incurred by Council to undertake the work plus a 10% administration cost.
		<b>PROMOTIONS AND EVENTS</b>	Pursuant to section 610 E of the Local Government Act, a Council officer with an approved delegation may waive payment of, or reduce a fee set by Council, as part of special promotions or events for Council. This is subject to a maximum of \$5,000 in any year for any particular promotion or event.
		<b>HARDSHIP ASSISTANCE</b>	Pursuant to section 610 E of the Local Government Act, a Council officer with an approved delegation may waive payment of, or reduce, a fee set by Council (subject to a maximum of \$500 in any year for any particular case), as a result of an application for hardship assistance. This includes financial hardship as defined in Council's Rates and Charges, Debt recovery and Hardship Assistance Policy or any other unforeseen cases of hardship as determined by the General Manager.
		<b>COMMERCIAL WASTE SERVICES</b>	Pursuant to section 610 E of the Local Government Act, the General Manager may vary a commercial waste fee set by Council, this is subject to a maximum variation of 20% per service. At all times the fee charged must exceed cost recovery for Council. This does not apply to Council's Business waste annual charge for the former Canterbury Council area.
		<b>HIRE OF ALL COUNCIL FACILITIES</b>	Council reserves the right to refuse any booking and to cancel a booking already made for whatever reason, particularly rallies of a political nature and in cases which may discriminate, vilify, be considered offensive conduct, or have the potential to lead to public disorder.
		<b>BONDS AND DEPOSITS</b>	The General Manager at his discretion may vary or not charge a bond or deposit as outlined in this Schedule of Fees and Charges.
		<b>COVID-19 FEES &amp; CHARGES RELIEF</b>	<p>The application of section 610E of the Local Government Act (NSW) 1993 has been broadened to allow councils to waive or reduce fees under a newly established "COVID-19" category, which has been added to the Regulations. This means that Councils can immediately apply a waiver or reduction without establishing a new category or going through the normal public notice requirements of section 610E(2) for adding new categories.</p> <p>In accordance with Councils response to the COVID19 crisis and in support of the community, the General Manager at his discretion may waive or reduce a fee or charge as outlined in this Schedule of Fees and Charges</p>
<b>EXPLANATORY NOTES</b>			
		<b>PRINTING SERVICES</b>	
		<b>PRINTING SERVICES</b>	Printing service is based on a quotation process. The final fee will comprise a charge for copies, labour and material for binding.
		<b>BINDING OF HARD COVER BOOKS</b>	The binding of hard cover suede books including Council minute books with title page.
		<b>EVENTS</b>	
		<b>SPACE HIRE</b>	Given the varied nature of events and stalls, Events Fees are listed as the maximum fee. The Team Leader Events and Community Experiences will determine the fee based on the specific nature of the event and stall.
		<b>INFRASTRUCTURE PROVISION</b>	Where non-standard infrastructure is requested for items without listed charges, fees will be charged on a cost recovery basis.
		<b>HALL HIRE</b>	
		<b>GENERAL</b>	Local Community Group shall mean a group based in the Canterbury Bankstown LGA or providing service to the Canterbury Bankstown LGA which is: a registered charity, eligible for incorporation under the Associations Incorporation Act, a church or religious organisation or a political party.

				To be eligible for the community rate - * Hiring a hall on a weekly basis for recreational, not-for-profit activities where there is no charge to participate (i.e. dance groups, martial arts, physical culture, aerobics, craft, yoga etc.) or other groups by resolution of Council.
				Community Groups that hire Council's facilities for non community events/functions and is deemed by Council as a private function (outside of their normal community group activities), will be charged the private/commercial hire rate.
				All Groups that hire Council's Community halls on a permanent basis and receive the permanent rate, will not be charged the permanent rate when hiring another Council hall when deemed by Council as casual hire i.e. less than 12 times per financial or calendar year.
				All casual hire requires full payment of all fees upfront. Bookings deemed to be short term that are eligible for the permanent rate are also required to pay full fees upfront (both are inclusive of a bond) - at the discretion of Manager - Customer Experience and Recreation as to what is deemed short term permanent hire.
				Weekend starts at 4.00 pm on Friday afternoon and ends at 10pm Sunday night (or 1.00 am on Monday morning in the event of a P/H).
				Public Holidays will be charged at weekend rates for the actual day only.
				For regular hire and community groups the payment of hire fees shall be on a quarterly basis payable in advance. A new hire agreement is to be completed for each hiring period (calendar year)
				A Hirer who hires a Council facility for non-commercial or non-profit making purposes less than 12 times per calendar year, will not be required to provide evidence of public liability insurance. However, if it is necessary to make a claim against Council's insurance policy the Hirer will be required to pay the policy excess of \$2,000
				Any person or organisation hiring a Council facility on a greater frequency than twelve (12) times in a twelve (12) month period (Calendar year) is required to hold a Public Liability Insurance Policy for minimum \$20 million. A clause noting Council as an interested party must be incorporated into the insurance policy wording.
				The Council Chambers is a civic facility and as such its sole function is to hold official meetings of Council and Civic Receptions/Ceremonies. Meetings for civic purposes is only permitted in the Council Chambers at the discretion of the Mayor and/or General Manager.
			<b>PUBLIC HOLIDAYS</b>	* Public Holidays will be charged at Block weekend rates for the actual day only.
				If the day after the public holiday is a weekend the hall may be used until Midnight. If a normal working day follows, the hall must be vacated by 10pm in accordance with standard weekday hire rules.
				On the eve of a public holiday a hirer may use the hall until Midnight but a weekend rate will be applied regardless if a block rate is issued or not.
			<b>SESSION</b>	Session includes hire of up to 3 hours
			<b>CATEGORY A</b>	Revesby Community Hall, Milperra Community Hall, Georges Hall Community Centre (Main Hall), Yagoona Community Centre (Main Hall), Bankstown Senior Citizens' Centre (Main Hall), Chester Hill Community Centre (Blue Hall A & B), Greenacre Citizens' Centre, Bankstown Arts Centre (Paull Studio 2), Earlwood Senior Citizens' Centre, Belmore Senior Citizens' Centre, Ashbury Senior Citizens' Centre, Lakemba Senior Citizens' Centre, Riverwood Community Hub Function Room (hall), Riverwood Community Hub Meeting Rooms A and B, Morris lemma Indoor Sports Centre Multipurpose A and B, Chester Hill Green Hall
				Inclusion block rates including day and night rates (7 hours for the price of 5)
			<b>CATEGORY B</b>	Women's and Children's Health Centre Meeting Rooms A and B, Riverwood Community Hub Meeting Rooms A or B, Ashbury Meeting Room (Green Room), Panania Senior Citizens Centre, Padstow Senior Citizens' Centre, Bill Lovelee Youth Centre (Hall), Endeavour Hall, Chester Hill Community Centre (Blue Hall A or B), Chester Hill Community Centre (Red Hall), Bankstown Arts Centre (Studio 1 & 4), Greenacre Citizens' Centre Hall A or B, Belmore Youth Resource Centre (BYRC) Activity Room, Morris lemma Indoor Sports Centre Multipurpose A or B, Carrington Centre Meeting Room.
				Inclusion block rates including day and night rates (7 hours for the price of 5)

			<b>CATEGORY C</b>	Georges Hall Community Centre (Meeting Room), Sefton Snow Hall, Chester Hill Community Centre Yellow A and B or Seniors Room, Chester Hill Community Centre Swell Room, Women's & Children's Health Centre (Meeting Room A or B), Condell Park Community Centre, East Hills Park Hall, Belmore Youth Resource Centre Meeting Room (BYRC), Lakemba Meeting Room 1, Greenacre Citizens' Centre Meeting Room, Georges Hall CC Classrooms.
				Inclusion block rates including day and night rates (7 hours for the price of 5)
			<b>CATEGORY D</b>	Padstow Park Progress Hall (annexe), Sefton Community Centre (Small Hall), Lakemba Meeting Room 2 (ECRC).
			<b>BLOCK BOOKING</b>	Block booking rate is only available for casual hire and is for weekends only
			<b>MISCELLANEOUS CHARGES</b>	
			<b>HIRE</b>	A minimum 2 hour venue hire charge applies to all groups over 50 people or at the Discretion of the Manager Customer Experience and Recreation Services for bookings with lower attendance. All bookings are charged at an hourly rate (no part thereof), set-up and pack down must be completed within booking time. Hire charge starts from entrance into the facility until departure. Hire includes tables and chairs, use of kitchen and bathroom facilities.
			<b>ADDITIONAL KEYS</b>	One additional key can be provided to regular hirers at the cost of \$60. This fee will be on top of the bond amount paid. The maximum key allocation is two per group. If they group has special circumstances and applies in writing a third key can be provided at the discretion of the Manager Customer Experience and Recreation.
			<b>ADDITIONAL VIEWING FEE</b>	Hirers may request additional hall viewing/s but will only be offered a date and time that another first time hirer has already booked. If hirer is unable to attend this time or there are no other hirers, they will be charged Council's call out fee as listed in the fees and charges.
			<b>HALL HIRER CLEANING PENALTY FEE</b>	Cleaning is full cost recovery however in serious cases of misuse of the hall / left in an extremely poor state of cleanliness, then at the discretion of Council, this penalty fee will be applied. A full cleaners report / photo's must be obtained for this fee to be charged.
			<b>KEY LATE RETURN</b>	After 3 business days from hire has passed a fee of \$50 per day will be charged to the hirer. This will be taken out of the bond.
			<b>CANCELLATION FEE</b>	Cancellation fees apply to hall bookings that are cancelled within 10 days of the function. Full hire fees will be forfeited if a cancellation occurs within 48 hours of the function or within 48 hours before the COB on Friday for weekend functions. The bond will be refunded.
			<b>ACTIVITY FLOOR IMPACT CHARGE</b>	Community Hall hire for the purposes of certain dancing and exercise activities, at the discretion of Council, will be charged an additional 10% of the original hire fees for impact to the flooring at a greater rate than that of regular wear.
			<b>UNAUTHORISED USE</b>	The rate charged per hour is equivalent to twice the casual hourly rate for both the community hire and also private/commercial hire for the specific hall use when the approved hirer gains access to the hall outside of permit hours. Unauthorised use may result in the hire permit being cancelled.
			<b>ADMINISTRATION FEE</b>	Administration fee for regular hall hirers - may make up to 2 alterations to days/times requested for regular hall hire renewals up to end of August of each relevant financial year or for the first two months of a new hire (outside of the renewal period). Any requests for alterations made outside of these times will attract a \$25.00 fee.

<b>MORRIS IEMMA INDOOR SPORTS CENTRE</b>			
		<b>CANCELLATION FEE</b>	<p>Cancellation fees apply for all bookings and are in accordance with Council's terms and conditions of hire.</p> <p>Less than 48 hours 50% of the hire fee Less than 24 hours Full Hire Rate</p>
		<b>BONDS &amp; DEPOSITS</b>	<p>High risk activities is what Council may determine at the time of application based on the potential for damage and the consequences of that activity. (e.g. use of various effects, age of participants, etc.) Bond for storage and score board controls.</p>
		<b>CANCELLATION FEE - REGULAR HIRE NOTICE PERIOD</b>	<p>Notice fee is 4 weeks of the previous bookings to be paid out for cancellation within the 4 week notice period.</p>
		<b>REGULAR BOOKINGS</b>	<p>Peak - being someone that hirers 8 or more consecutive weeks during the peak hire times.</p> <p>Off Peak - being something that hires 8 or more consecutive weeks off peak hire times. NOTE: Regular hire groups who have a booking that continues through holidays will pay off the peak prices.</p> <p>Off Peak Holidays - Being someone that hires 3 or more consecutive days during off peak holiday times.</p>
		<b>SPECIAL EVENTS / FUNCTIONS</b>	<p>Includes functions, fundraising, promotional events, etc. At the discretion of the Team Leader, with the approval of Coordinator.</p>
		<b>CATERING</b>	<p>Catering can be provided upon request, menus and cost to be determined prior to event ( dependent upon the type of catering and number of people )</p>
		<b>GENERAL - MULTIPURPOSE ROOM</b>	<p>* Local Community Group shall mean a group based in the Canterbury Bankstown LGA or providing service to the Canterbury Bankstown LGA which is: a registered charity, eligible for incorporation under the Associations Incorporation Act, a church or religious organisation or a political party.</p>
			<p>* Hiring a hall on a weekly basis for recreational, not-for-profit activities where there is no charge to participate (i.e. dance groups, martial arts, physical culture, aerobics, craft, yoga etc.) or other groups by resolution of Council.</p>
			<p>* Community Groups that hire Council's facilities for non community events / functions and is deemed by Council as a private function (outside of their normal community group activities), will be charged the private / commercial hire rate.</p>
			<p>* All Groups that hire Council's Community halls on a permanent basis and receive the permanent rate, will not be charged the permanent rate when hiring another Council hall when deemed by Council as casual hire i.e. less than 12 times per financial or calendar year.</p>
			<p>All casual hire require full payment of all fees upfront. Bookings deemed to be short term that are eligible for the permanent rate are also required to pay full fees upfront (both are inclusive of a bond) - at the discretion of Manager, Customer Service and Recreation as to what is deemed short term permanent hire.</p>
			<p>* Weekend starts at 4.00 pm on Friday afternoon and ends at 1.00 am on Monday morning.</p>
			<p>* Public Holidays will be charged at weekend rates for the actual day only.</p>
			<p>* For regular hire and community groups the payment of hire fees shall be on a quarterly basis payable in advance. A new hire agreement is to be completed for each hiring period (financial or calendar year)</p>
			<p>Any person or organisation hiring a Council facility on a greater frequency then twelve (12) times in a twelve (12) month period (financial year) is required to hold a Public Liability Insurance Policy for minimum \$20 million. A clause noting Council as an interested party must be incorporated into the insurance policy wording.</p>

<b>BANKSTOWN LIBRARY AND KNOWLEDGE CENTRE</b>			
<b>BRYAN BROWN THEATRE, COMMUNITY ROOMS, FOYER AND LOBBY - GENERAL INFORMATION</b>			
		<b>VENUE HIRE</b>	Bryan Brown Theatre, Community Rooms, Foyer and Lobby *Lobby hire only available outside of café opening hours.
		<b>GENERAL</b>	Community Groups - Local - based in the Canterbury Bankstown Local Government Area or providing a services to the Canterbury Bankstown LGA which is a registered charity, eligible for incorporation under the Associations Incorporation Act, educational institutions (primary & high schools only) or political party.
			An additional 50% surcharge is applied to all labour services for Public Holidays
			Hire charge is calculated on from time of access until departure from the building (actual time may differ from what was stated on application)
		<b>DEPOSITS / BONDS</b>	High risk activities is what Council may determine at the time of application based on the potential for damage and the consequences of that activity. (e.g. use of various special effects, age of participants, etc.)
		<b>CANCELLATION FEE</b>	Cancellation fees apply for all bookings and are in accordance with Councils terms and conditions of hire.
		<b>ADMINISTRATION FEE</b>	Administration fee for regular hall hirers - unlimited alterations to days/times requested for regular hall hire renewals up to end of August of each relevant financial year. After this period, there are two additional change requests per application per month and any requests above this attracts the administration fee.
		<b>BRYAN BROWN THEATRE</b>	
		<b>THEATRE HIRE - REHEARSALS AND BUMP IN</b>	Session times - 8.00am - 12.00pm, 1.00pm - 5.00pm, 6.00pm - 10.00pm. A daily rehearsal and bump in fees/charge will apply for sets left on site.
		<b>THEATRE HIRE - DAILY PERFORMANCE</b>	Theatre hire daily performance includes: theatre hire from 8.00am to 12.00am, Duty Manager from 9.00am - 5.00pm and up to 4 hours after 5.00pm, theatre equipment and cleaning. Additional fees/charges for technical support (essential requirement when using any theatre equipment), any additional theatre equipment and any additional cleaning of backstage areas.
		<b>THEATRE HIRE - ADDITIONAL PERFORMANCE</b>	Theatre hire additional performance is available on the same day only and includes duty manager for up to 4 hours, theatre equipment and cleaning. Additional fees/charges for technical support (essential requirement when using any theatre equipment), any additional theatre equipment required and any additional cleaning of backstage areas.
		<b>WEEKDAY RATES</b>	Apply from 8.00am Monday to 8.00am Friday.
		<b>WEEKEND RATES</b>	Apply from 8.00am Friday to 8.00am Monday.
		<b>FOYER</b>	Hire of Foyer is at the discretion of Canterbury-Bankstown Council and is not exclusive hire. Art Exhibitions must not interfere with access and fees/charges do not include installation/set up/pack down. Council does not accept any responsibility or liability in relation to exhibitions.
		<b>LOBBY</b>	Hire of the Lobby is at the discretion of Canterbury-Bankstown Council and is only available after hours.
		<b>TICKETING</b>	All ticketed events must use the Canterbury-Bankstown Council ticketing system (ticketing fees apply).
		<b>SEMINARS / CONFERENCES</b>	Seminars and conferences includes: theatre hire, Duty Manager (Mon-Fri: 9.00am-5.00pm and up to 4 hours after 5.00pm OR Sat-Sun: 9:00am-5:00pm) and standard AV (projector and screen, microphone and lectern). Additional fees/charges apply for technical support (essential requirement when using any other theatre equipment) and any additional equipment required.
		<b>SPECIAL TECHNICAL / LIGHTING / EFFECTS / EQUIPMENT</b>	Any additional special technical/lighting/effects/equipment will incur full cost recovery
		<b>STAFFING</b>	Duty Manager/security required for all after hours bookings. Duty Manager included for bookings between 9.00am - 5.00pm Monday to Friday. Theatre hire also includes Duty Manager for up to an additional 4 hours outside of these hours. Technical support is an essential requirement when using any theatre equipment - min 4 hours. Security Services may be required for your function/event and is at the discretion of Canterbury-Bankstown Council - min 4 hours. Ushers/front of house staff are required for any ticketed performance or event - min 4 hours.

			<b>CATERING</b>	Hirers of the Bryan Brown Theatre and Function Centre may nominate the caterer of their choice providing that they meet the requirements set out by the venue. Payment for catering services will be made by the Bryan Brown Theatre and Function Centre to the caterer as part of the event settlement providing all conditions are met and agreed by both parties. Failure to meet these conditions may result in the forfeit of a percentage of the catering fee to cover the cost of compliance.
			<b>CANCELLATION FEES</b>	Where notice of Cancellation is; (i) More than six (6) months' Notice - No fee charged, any deposit paid will be refunded or transferred to a future booking; (ii) Three (3) to six (6) months' notice - Equivalent to the deposit of 20%, which will be forfeited; (iii) 31 days to three (3) months' notice - Equivalent to the deposit of 20%, which will be forfeited plus an additional fee equivalent to 50% of the estimated amount which would have been billed to Hirer (costings based on quote); (iv) Less than 31 days (thirty-one) days' notice to 48 hrs - Full payment of venue hire is required; (v) Less notice than to 48 hrs - Full payment of venue hire is required.
			<b>COMMUNITY ROOMS</b>	
			<b>HIRE</b>	Minimum 2 hour venue hire charges apply. All bookings are charged at an hourly rate (no part thereof), set-up and pack down must be completed within booking time. Hire charge starts from entrance to the room until departure. Hire includes tables and chairs, use of smart boards (where installed), projectors and screens and white boards.
			<b>WEEKDAY RATES</b>	Apply from 8.00am Monday to 4.00pm Friday
			<b>WEEKEND RATES</b>	Apply from 4.00pm Friday to 8.00am Monday
			<b>CANCELLATION FEES</b>	Where notice of Cancellation is; (i) Over 31 days - No fee charged, any deposit paid will be refunded or transferred to a future booking; (ii) Less than 31 day's notice up to 48hrs notice - 50% of payment required; (iii) Less than 48 hrs notice - Full Payment required.
			<b>ROOM SET UP / PACK DOWN</b>	Room hire does not include set up/pack down. If required, this service must be pre-booked. If additional pack down is required upon inspection by Canterbury-Bankstown Council, hirers will be charged the room set up/pack down fees/charges.
			<b>SECURITY</b>	Security may be required for your event - min 4 hours. This is at the discretion of Canterbury-Bankstown Council.
			<b>POST FUNCTION CLEANING</b>	Room hire does not include post function cleaning. If required, this service must be pre-booked. If additional cleaning is required upon inspection by Canterbury-Bankstown Council, hirers will be charged the post function cleaning fees/charges.
<b>GROUND HIRE - PASSIVE PARKS</b>				
			<b>MAJOR SPECIAL EVENT FEE</b>	Any event with expected attendance of 2,500 or more ,or is longer than two days, or if a Traffic Management Plan is required, will be classified as a Major Special Event. Council reserves the right to classify any other special event application as a 'Major Special Event', at the discretion of the Director, Community Services.
			<b>PAUL KEATING PARK - GROUND HIRE</b>	<p>Permissible use of Paul Keating Park is limited to activities that promote and support Council's community and cultural values. Public rallies and protests do not constitute such permissible use.</p> <p>The use of Paul Keating Park for weekly programs excludes commercial organisations such as personal/fitness training. Maximum hire per day is 4 hours and there is a maximum 2 days per week per organisation for all bookings (all bookings subject to availability of park). Council reserves the right to determine if an application is a weekly hire, and is at the discretion of the Director, Community Services.</p> <p>All other relevant park hire fees will apply for Paul Keating Park if the application is not deemed to be a weekly program or does not meet the specified criteria.</p>
				The overflow area is considered the grassed area between the outdoor parking and the Bankstown Library & Knowledge Centre. Booking of this area is only permitted in conjunction with a booking of the main area of Paul Keating Park.

			<b>PERSONAL &amp; GROUP FITNESS TRAINING</b>	Permit is issued for one site only and allows the hirer up to 3 weekdays per site (Monday - Friday). A separate permit is required for weekends and is only for one weekend day per permit. Group fitness and boot camps allowed in passive parks only or in other areas, at the discretion of Manager Customer Service & Recreation
				6 months or 3 months permit will be issued for sites, subject to availability. 6 months permit is for summer or winter season only.
				6 monthly seasonal permits are either April - August (winter) or September to March (summer)
			<b>MARKETS</b>	Fees are applied based on the number of stalls only when this is greater than the minimum fee and less than the maximum fee indicated. Otherwise, the relevant minimum or maximum fee will apply. Community rates are only applicable to qualifying not-for-profits. Park Hire fees are also applicable in addition to the stall fee.
			<b>STREET STALLS</b>	Community, not for profit organisations only may apply for street stalls. Aggressive selling and/or harassing public in relation to stalls is prohibited.
			<b>LOCAL BUSINESS PAVEMENT ACTIVITY</b>	Relates only to local businesses utilising the pavement outside their business for the purposes of stalls i.e. Sausage Sizzle
			<b>SPECIAL EVENT CANCELLATION FEES (Major and Non Major Special Events)</b>	Applies to all special event bookings. At its discretion Council may waive the cancellation fee in instances of inclement weather. This fee does not apply in instances where Council has declared a ground closure.
			<b>PARK HIRE CANCELLATION POLICY</b>	This fee applies for all cancellations on either a Sporting field or Passive Park that is not deemed a major or non major Special event. At its discretion Council may waive the cancellation fee in instances of inclement weather. This fee does not apply in instances where Council has declared a ground closure.
<b>GROUND HIRE - SPORTING FACILITIES / FIELDS</b>				
			<b>MISCELLANEOUS CHARGES</b>	
			<b>KEYS &amp; KEYTAGS</b>	Casual sports field hirers will be provided a key to access public toilets, the associated car park and the bin cage only.  Seasonal field hirers, at Council's discretion, will be entitled to up to a maximum of five "coaches" keys providing access to changerooms, in addition to the facilities listed for casual hirers.  Seasonal field hirers, at Council's discretion, may also be entitled to up to a maximum of three "master" keys providing access to any clubroom and kiosk, subject to an appropriate Licence Agreement being in place with Council for the use of these facilities.  Where no Licence Agreement exists, a key to access the kiosk only (not the clubroom) may be provided to Seasonal field hirers, subject to direct external access to the kiosk being available. Council will have the absolute discretion to decline access to a kiosk for a seasonal hirer should appropriate access not exist.
			<b>KEYS &amp; KEYTAGS - BONDS</b>	All bonds are forfeited when keys are not returned within 5 business days of the completion of hire.
			<b>FIELD SET-UP - CROWD CONTROL LINEMARKING</b>	Implementation of crowd control lines is at the discretion of Council and subject to staff availability, and suitability of the requested field (e.g. dual usage fields, existing amenities and infrastructure)
			<b>OTHER - CANTEEN ACCESS FEE</b>	The canteen access fee applies to seasonal hirers only. The fee is applied per season when the canteen is deemed to be in use. Clubs leaving equipment in a canteen during an off-season will not be subject to this fee, provided all appliances and whitegoods are switched off and not in use.
			<b>OTHER - UNAUTHORISED USAGE FEES</b>	This fee is applied in addition to the relevant usage fees for the unauthorised use. Council may choose to issue a warning on the first offence
			<b>OTHER - UTILITIES</b>	Other costs may be applicable in addition to hire and waste charges. These include access to power or water (approved only in exceptional circumstances and where possible only), food compliance permits etc.

		<b>SCHOOL HIRE</b>	
		<b>CREST SCHOOL ATHLETICS CARNIVALS - ZONE / REGIONAL CARNIVALS</b>	A hirer will be charged either the cost per competitor or the cost per event, whichever is the lesser amount.
		<b>SCHOOL ATHLETICS CARNIVALS - CANCELLATION FEES</b>	For any carnival booking cancelled and not rescheduled after the commencement of Week 3 of the 1st Term of the school year, a cancellation fee will apply. This fee will be 50% of the applicable hire fee for the carnival, based on the information provided on the application form. Cancellation within 48 hours of booking date, will incur 100% of booking fees. At its discretion Council may waive the cancellation fee in instances of inclement weather.
		<b>SPECIALISED FACILITIES</b>	Specialised facilities that attract published Fees & Charges are - Bankstown Basketball Stadium, Dunc Gray Velodrome, Canterbury Velodrome, all Leisure & Aquatics Centres, Sefton Golf Course, Crest Athletics, Campbell Oval, Jensen Park, Crest Athletics, all turf cricket wickets.
		<b>COACHING CLINICS</b>	
		<b>CLUB COACHING CLINICS</b>	Club Coaching Clinics must be sanctioned by the local association before Council can approve the request.
		<b>DEVELOPMENT CLINICS / GALA DAYS</b>	Must be conducted by a recognised state or national governing sporting body or a national league level club and be considered non-commercial in nature. Where a participation fee is being charged, this must be notified to Council to determine eligibility
		<b>ALL SPORTS</b>	
		<b>WEEK NIGHT / TRAINING USE</b>	Includes the number of weeknights allocated as per the permit. It does not include any weekend days or any additional days or nights. All fees are per field. Refunds or partial refunds are not given for wet weather or other closures where 25% or more days are available due to their subsidised nature. These rates are not available for Commercial Organisations.
		<b>SEASONAL USE</b>	Refunds or partial refunds are not given for wet weather or other closures where 25% or more days are available due to their subsidised nature. These rates are not available for Commercial Organisations.
		<b>MATCH PLAY</b>	Refunds or partial refunds are not given for wet weather or other closures where 25% or more days are available due to their subsidised nature. These rates are not available for Commercial Organisations.
		<b>SEASONAL USE</b>	
		<b>ATHLETICS</b>	Includes one weekend day for intra club competition, the specified number of club training days/nights per week and 1 presentation day/night, subject to availability.
			Summer & Winter season booking includes one weekend day for intra club competition, the specified number of club training days/nights per week and 1 presentation day/night, subject to availability. Seasonal Hire not available for Commercial Organisations.
		<b>AFL, FOOTBALL / SOCCER, GRIDIRON, HOCKEY, NETBALL, RUGBY LEAGUE. RUGBY UNION</b>	Unless otherwise specified, includes one weekend day, and the specified number of training nights per week. Use of additional weekend days use will attract casual hire fees or match play only seasonal fees. All fees are per field. All bookings are subject to availability. Seasonal fee will include pre-season trials in March and 1 presentation night/day, subject to availability.
		<b>BASEBALL / SOFTBALL</b>	Includes one weekend day, up to 7 second weekend days and up to 4 nights per week for training. Any additional weekend day use required above the 7 days will result in the <i>Additional Weekend Day</i> seasonal fee being charged. All fees are per diamond.
		<b>CRICKET - TURF WICKETS - MEMORIAL OVAL</b>	Includes both Saturday and Sunday and the number of weeknights for training as specified on the permit
		<b>CRICKET - SYNTHETIC WICKETS</b>	Includes one weekend day, up to 4 training nights per week. Use additional weekend days use will attract casual hire fees or match play only seasonal fees. All fees are per field.

			<b>OZTAG / TOUCH FOOTBALL /ULTIMATE FRISBEE</b>	<p>Summer &amp; Winter Oztag and Touch seasonal hire includes the number of weeknights allocated as per the permit, and weekend days as follows:</p> <ul style="list-style-type: none"> <li>• 1 night per week - includes 2 additional weekend days per season;</li> <li>• 2 nights per week - includes 3 additional week</li> <li>• 3 nights per week - includes 4 additional weekend days per season;</li> <li>• 4 nights per week - includes 5 additional weekend days per season.</li> </ul> <p>Weekend days cannot be split or transferred to any other configuration. Additional weekend days required above those include in the seasonal hire are charged at the casual hire fee.</p> <p>Also included 1 presentation day/night, subject to availability. All fee are per oztag/touch football field.</p>
<b>FOOTBALL / SOCCER - THE CREST OF BANKSTOWN</b>				
			<b>AMATEUR SEASONAL FEE</b>	The seasonal rate is applicable only to amateur teams within a professional or semi-professional club, and association representative teams playing in a seasonal competition.
			<b>CHANGE OVER FEES</b>	Change over includes the installation and removal of goal posts and line marking of the inner field. Installation of post padding, goal nets and protective matting on the track is to be undertaken by the hirer. If the greening out of existing line markings is required, this fee is a separate charge as specified in the fees and charges.
<b>SEFTON GOLF COURSE</b>				
			<b>GOLF COMPETITIONS</b>	Includes the management and delivery of on course golf competitions outside of Sefton Golf Club competitions. At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			<b>GOLF CLINICS / LESSONS</b>	Includes all group and individual tuition types, fees vary due to variation with number of days / hours per day. At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			<b>SCHOOL SPORT</b>	At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			<b>SPECIAL EVENTS / FUNCTIONS</b>	Includes functions, fundraising, promotional events, etc. At the discretion of the Team Leader Leisure and Aquatics, with approval of Coordinator Leisure and Aquatics.
			<b>CATERING</b>	Catering can be provided upon request, menus and cost to be determined prior to event (dependent upon the type of catering and number of people)
			<b>LOYALTY CARD</b>	Allows for "purchase 10 games and get 11th game free". Free game is redeemable only during weekdays, excludes public holidays and weekends
			<b>PROFESSIONAL GOLF COACHING</b>	Coaching provided by professional golf coach who has relevant qualifications, insurances and books course time via hire agreement with Sefton Golf Course
<b>LEISURE AND AQUATICS</b>				
			<b>CONCESSION</b>	All customers with a valid seniors, veterans, or Government Issued health or pension card
			<b>CHILD/STUDENT ENTRY</b>	All children under the age of 14 must be accompanied by a parent or guardian over 18 years of age. This is consistent with the Royal Life Saving "Keep Watch @ Public Pools" program which all Canterbury-Bankstown Council Leisure and Aquatics Centres are partners of. All children aged between 5 and 17 years, as well as customers with a valid tertiary education card
			<b>SQUAD MEMBER ENTRY</b>	This is a subsidised entry fee for squad members for pool entry when participating in outsourced squad programs
			<b>SCHOOL SPORT PARTICIPANT</b>	Subsidised pool entry fee to be paid by school students participating in school swimming carnivals, Dept. of Education swimming scheme or any other school programs. Does not include swim school programs delivered by Council.



<b>BANKSTOWN ARTS CENTRE</b>			
		<b>SCHOOL HOLIDAY WORKSHOPS/SPECIAL EVENTS/ACCESS PROGRAMS</b>	Capacity for up to 20 people per session for School Holiday Workshops. Access programs include World Music Choir and Craft Circle
		<b>EARLY BIRD</b>	Applies for enrolments 10 working days prior to the first class. A discounted rate of 10% of course fee
		<b>CREATIVE KIDS VOUCHER</b>	Creative Kids vouchers accepted for all children's courses costing \$100.00 or more
		<b>STUDENT CONCESSION</b>	Current tertiary ID
		<b>SENIOR CONCESSION</b>	Pensioner Concession Card or Senior's Health Card
		<b>WEEKDAY RATES</b>	Apply from 6.00am Monday to 5.00pm Friday.
		<b>WEEKEND RATES</b>	Apply from 5.00pm Friday to 6.00am Monday.
		<b>STUDIO 1 GALLERY - MEETING</b>	Category A - Hire is for minimum of 4 hours only.
		<b>REHEARSAL STUDIO 2</b>	Category A - Hire is for minimum of 2 hours only.
		<b>ACTIVITY FLOOR IMPACT CHARGE</b>	Community Hall hire for the purposes of certain dancing and exercise activities, at the discretion of Council, will be charged an additional 10% of the original hire fees for impact to the flooring at a greater rate than that of regular wear.
		<b>ADMINISTRATION FEE</b>	Regular hirers may make up to 2 alterations to days/times requested for regular hire renewals up to end of February of each year or for the first two months of a new hire (outside of the renewal period). Any requests for alterations made outside of these times will attract a \$25.00 fee.
		<b>REGULAR HIRE</b>	More than 12 bookings per calendar year
<b>MISCELLANEOUS</b>			
		<b>CANCELLATION FEE FOR CASUAL BOOKING EXCEPT FOR THEATRE BOOKINGS</b>	Where notice of cancellations is; (i) Within 10 business working days of the function - 50% of the costing based on quote excluding bond will be forfeited (ii) Within 48 hours of the function - Full hire cost excluding bond will be forfeited.
		<b>CANCELLATION FEE FOR REGULAR HIRERS</b>	Where notice of Cancellations is; (i) Over 31 days - No fee charged, any deposit park will be refunded or transferred to a future booking; (ii) Less than 31 days' notice up to 48 hrs notice 50% of the payment from their quarter fee; (iii) Less than 48 hrs notice - Full payment required (as per quarterly fee).
		<b>UNAUTHORISED USE</b>	The rate charged per hour or part hour is equivalent to twice the normal casual hourly rate for the specific hall use when the approved hirer gains access to the hall outside of permit hours. Unauthorised use may result in the hire permit being cancelled.
<b>THEATRE HIRE</b>			
		<b>AFTER HOURS AND WEEKEND</b>	After hours and theatre hire will include a surcharge for minimum hours of hire inclusive of Duty Manager and Security service costs
		<b>ADDITIONAL HOUR</b>	Additional hour hire includes the use of theatre, technician and foyer use for the requested hours only.
		<b>CANCELLATION FEE FOR THEATRE BOOKING</b>	Where notice of Cancellation is; (i) More than six (6) months' Notice - No fee charges, any deposit paid will be refunded or transferred to a future booking; (ii) Three (3) to six (6) months' notice - 20% of the full hire cost excluding bond will be forfeited; (iii) 31 days to three (3) months' notice - 50% of the costings based on quote excluding bond will be forfeited; (iv) Less than 31 days (thirty-one) days' notice - Full payment of venue hire is required.
<b>CHILDRENS SERVICES</b>			
		<b>FAMILY DAY CARE</b>	All fees are recommended minimum only. Educators set their own fees. Membership and levies are set.
		<b>CARRINGTON OCCASIONAL CARE</b>	Registration fees are non refundable.
		<b>CHILDREN'S CENTRES</b>	Administration fees are non refundable. Holding deposits are returned at the end of care if all fees are up to date.
		<b>INTERVENTION SERVICE</b>	Administration fees are non refundable.
		<b>VACATION CARE</b>	A non refundable administration fee of \$30.00 per annum is applicable.

LIBRARY AND COMMUNITY SERVICES				
			<b>HANDLING FEE</b>	Handling Fee is the cost incurred to provide items shelf-ready items. Fee is non refundable
			<b>DAMAGED ITEMS</b>	Damaged items that are not repairable will be charged at the Replacement Cost. Charge is non refundable.
			<b>LOST OR DAMAGED PACKAGING</b>	Items that are returned with lost or damaged packaging may incur a charge to replace or repair the packaging.
			<b>REPRODUCTION</b>	Reproduction of material including microfilm, microfiche, word processing, CD ROM , Internet printing at all locations in B&W and colour.
			<b>REPLACEMENT CARD</b>	Replacement card fee is charged to customers to replace a lost, stolen or purposefully damaged library card. This fee does not apply to cards that are worn or aged. Fee is non refundable.
			<b>LIFE LONG LEARNING</b>	Includes education classes, workshops, seminars for all ages eg technology classes, local history workshops etc. This fee includes the booking fee.
			<b>AUSTRALIAN INTERLIBRARY RESOURCE SHARING</b>	ILRS fees are endorsed by ALIA to ensure consistency across the library industry.
			<b>DELIVERY FEE</b>	The delivery fee may be charged when information is sent by email, post or fax. Courier fees will vary and shall be fully recovered
			<b>LOST ITEM FEE</b>	Lost item fee is charged when an item is declared lost by the member (L=Lost), or when an item is automatically marked Lost on the Library Management System as an ALO (ALO = Account for Lost item). Fee is non refundable.
			<b>MERCHANDISING - COMMUNITY AND CULTURAL SERVICES</b>	The price of merchandise will vary in accordance with the stock. The price chargeable is calculated as follows: purchase price of the item inclusive of GST + branding fee + admin fee no more than 20% of the cost of the item rounded to the nearest 10 cents.
			<b>LOCAL COMMUNITY GROUP</b>	Shall mean a local not for profit organisation/group based in the Canterbury Bankstown Local Government Area or providing services to Canterbury Bankstown LGA which is a registered charity, eligible for incorporation under the Associations Incorporation Act
			<b>COMMUNITY GROUPS</b>	Shall mean a not for profit organisation/group outside Canterbury-Bankstown LGA which is a registered charity, eligible for incorporation under the Associations Incorporation Act, educational institutions (primary & high schools only) or political party.
			<b>SCHOOL, TAFE OR UNIVERSITY STUDENT GROUPS</b>	Shall mean a group of students. Student identification must be presented when booking.
			<b>PRIVATE / COMMERCIAL GROUP / GOVERNMENT DEPARTMENTS / TUTORING GROUPS</b>	Shall mean any individual or organisation undertaking any commercial activity.
			<b>REPLACEMENT COST</b>	Replacement Cost = Purchase Price (Actual Cost of Item + Handling Fee).
			<b>SPECIAL OFFERS of WITHDRAWN STOCK</b>	Special sales of withdrawn items may be on offer from time to time after stocktake and major weeding process. Specials are at the discretion of the Manager Community and Cultural Services
			<b>COPY of LOCAL STUDIES ITEM</b>	Full cost recovery
			<b>BOOKING FEE</b>	
			<b>COMMUNITY AND CULTURAL SERVICES EVENTS</b>	This is a non refundable fee to secure a place at the event. Prices may vary depending on the type of the event and where it is held e.g. Bankstown Arts Centre, BLaKC or in Public domain.
			<b>SPECIAL EVENTS</b>	This is a non refundable fee to secure a place at the unique event.
			<b>HIRE</b>	
			<b>MEETING ROOM &amp; READING GARDEN</b>	Available only during library opening hours.
			<b>BLOCK BOOKINGS</b>	Discount charge applies when a booking is made for 7 or more consecutive hours
			<b>CANCELLATION FEE</b>	Cancellation fees apply to Meeting Room and Reading Garden bookings that are cancelled within 7 days of the booked event.
			<b>CAMPSIE LIBRARY AND KNOWLEDGE CENTRE - MEETING ROOM</b>	Meeting Room 1 to 6 comprises table and chairs. Seating capacity up to 12 persons, Meeting Room 4 & 5 comprises table and chairs. Seating capacity up to 25 persons, Events Room comprises tables and chairs, smartboard with projector. Seating capacity up to 100 persons

			<b>LAKEMBA LIBRARY AND KNOWLEDGE CENTRE - MEETING ROOM</b>	Meeting room comprises table and chairs. Seating capacity up to 35 persons.
			<b>(NEW) RIVERWOOD LIBRARY AND KNOWLEDGE CENTRE - MEETING ROOMS</b>	Meeting rooms (1-3) comprises table and chairs. Seating capacity up to 12 persons.
			<b>CHESTER HILL LIBRARY - MEETING ROOM</b>	Meeting room 1 comprises table, chairs and small kitchen. Seating capacity 12-30, Meeting Room 2 comprises table, chairs and smartboard. Seating capacity 12-30, Meeting Room 3 comprises table and chairs. Seating capacity 12-30, Meeting Room 4 comprises table, chairs and smart board. Seating capacity 12-30
			<b>CIVIL ENGINEERING WORKS</b>	
			<b>WORKS PERMIT FEES</b>	(a) Unless road openings are made within twelve (12) months from the date of issue of permit, the fees and charges shall be renewed in accordance with the scale in force at the time of renewal.
			<b>ROAD OPENING (NON-DA RELATED)</b>	(b) Minimum fee up to 1.5 square metre of footpath or 1.0 square metre of road pavement. Increments of 0.2 square metre shall be used for area measurements in excess of minimum fee.
			<b>STREET TREE REPLACEMENT</b>	(c) Establishment period will be subject to weather and seasonal conditions and will be at Council's discretion. Tree type and planting location will be at Council's discretion.
			<b>DIRECTIONAL / COMMUNITY SIGNS</b>	(d) Need to Comply with Council's Directional Signage Policy.
			<b>ROADWAY &amp; FOOTPATH RESTORATION</b>	(e)(i) Restoration Administration Fee does not apply to Public Utility Authorities or their nominated contractor if Council is engaged to carry out the restoration.
				(e)(ii) Restoration Administration Fee does not apply to Public Utility Authorities where a Memorandum of Understanding (MOU) has been entered into with Council for restoration works.
			<b>ROADWAY RESTORATION</b>	(f) Restoration not carried out to the satisfaction of the Restoration Officer will be restored and charged for at these rates.
				(g) Works will be assessed in job lots where multiple locations can be managed under one traffic control plan. Fees allow for multiple asphalt layers and mix types to suit depth of restoration required. Fees include site preparation, notification, traffic control (3 person crew), establishment, environmental control, quality control and disestablishment
				(h) Where it is necessary to carry out restoration work outside normal business hours (e.g.: due to traffic constraints on major road or in town centre), an additional fee will apply to scheduled restoration rates.
			<b>FOOTPATH RESTORATION</b>	(i) Whole slabs of concrete will be charged where the structural integrity of the slab has been compromised.
				(j) Telstra asbestos pits replacement costs as a result of restoration work will be charged in accordance with Telstra's Fees & Charges. Minimum cost applies.
			<b>SUPPLY REPLACEMENT PAVERS</b>	(k) It is the applicant's responsibility to return excavated unit pavers to Council's depot, in a clean and undamaged state, neatly stacked on pallets for storage and re-use. Where pavers are not returned, Council will charge the relevant rate for supply of replacement pavers.
			<b>CHILD RESTRAINT FITTING</b>	(l) Online bookings are required to be made. The number of child restraint fitting sessions is limited to 18 days / year. The service is only available for residents and rate payers in the Canterbury Bankstown local government area.

<b>WASTE MANAGEMENT</b>			
			<p>(a) Subject to site capping and OEH landfill requirements, Council may (at the discretion of the General Manager) accept Clay VENM (Virgin Excavated Natural Material) and Clay ENM (Excavated Natural Material) free of charge to suppliers who offer materials in commercial quantities who can prove their material meets OEH landfill capping specifications for VENM or ENM and has a permeability of less than <math>K = 10\text{-}8</math> m/s.</p> <p>(b) Subject to site capping and OEH landfill requirements, Council may (at the discretion of the General Manager) accept Clay VENM (Virgin Excavated Natural Material) and Clay ENM (Excavated Natural Material) free of charge to suppliers who offer materials in commercial quantities who can prove their material meets OEH specifications for VENM or ENM meeting the acceptance criteria for landfill seal bearing layer.</p> <p>c) Council may ( at the discretion of the General Manager) accept VENM (Virgin Excavated Natural Material), ENM (Excavated natural Material) or Construction Soil classified as General Solid Waste ( Inert) in conjunction with OEH daily cover requirements or capping works when required for filling to final design profile.</p> <p>An approved delivery date and time must be made prior to acceptance on site. Materials will normally be inspected at the source site prior to delivery to the Landfill.</p> <p>The General Manager may authorise variations to this rate subject to requirements for capping Councils landfill.</p>
		<b>WASTE MATERIALS FEES &amp; CHARGES</b>	
		<b>COMMERCIAL WASTE SERVICES</b>	An approved delivery date and time must be made prior to acceptance on site. Materials will normally be inspected at the source site prior to delivery to the Landfill.
			The General Manager may authorise variations to this rate subject to requirements for capping Councils landfill.
<b>CITY CLEAN</b>			
		<b>DUMPED MATERIAL CLEAN-UP</b>	
		<b>DISPOSAL CHARGE</b>	Minimum 1 tonne. Rate as per the Wet Material Waste (for loads over 500kg) at the closest* waste facility accepting from the general public. * Closest to Approximate Centroid which is Council Customer Service Centre at Civic Tower, 66-72 Rickard Road, Bankstown.
		<b>LABOUR &amp; PLANT HIRE CHARGES</b>	Minimum 2 hours charge and one hour rate thereafter.
		<b>HAZARDOUS MATERIAL CHARGE</b>	Full cost recovery as per contractor rate.
		<b>CLEANING SERVICES</b>	
		<b>LABOUR (RATE PER HOUR)</b>	Cleaning Services are provided to leasees of Council owned facilities. Cleaning services are reviewed annually to maintain market competitiveness and meet revenue objectives.
<b>STORMWATER</b>			
		<b>MIXED DEVELOPMENT</b>	Adopt the dominant rating category as applied to the parcel of land as determined by the Valuer General and apply to each relevant property. In the event that a mixed development is 50% residential and 50% business, Council will apply a residential charge.
		<b>BANKSTOWN AIRPORT</b>	For properties where an ex-gratia payment in lieu of rates is levied, Council will apply an annual charge of \$25.00 per property plus an additional \$25.00 for each 350 square metres or part of 350 square metres by which the area of the parcel of land exceeds 350 square metres.
		<b>VACANT LAND</b>	Vacant land is defined as land containing no impervious surfaces, that is land containing no buildings, car parks or large areas of stored material such as concrete. With respect to land that is being developed, the parcel must have no impervious surfaces for the entire rating period for it to be exempt from the Charge.
		<b>EXEMPTIONS</b>	In addition to the exemptions stipulated in the Local Government Act 1993 and the Local Government (General) Regulation 2005, the following exemptions will also apply in managing the service:- Council owned land, Bowling and Golf Clubs – where the dominant use is open space, Properties Zones:- Open Space 6 (a), Private Recreation 6(b), Rural.

<b>DEVELOPMENT SERVICES</b>			
		<b>DEVELOPMENT SERVICES</b>	1. What applications does this schedule apply to?
			Construction & Complying Development Certificates for building work.
			Construction Certificates for subdivision work
			Compliance Certificates relating to conditions of development consent - specifically engineering matters
			Compliance Certificates for building and subdivision works
			2. How can I identify the class of building?
			The fees for both Construction Certificates and Compliance Certificates rely on a knowledge of the different classifications of buildings under the Building Code of Australia (BCA)
			This will be on the DA Consent or the Application form
			3. Market Basis of Fees & Quotations
			Individual fee contracts may be negotiated with the Director City Planning and Environment outside the following fee schedule depending on the issues such as work volume and to ensure market competitiveness.
			For work outside Bankstown City, quotations will generally be provided, which may not relate to the fee schedule below. This will be dependant on the nature of the development consent issued and the location of the local government area.
		<b>APPLICATION FOR LEP AMENDMENT</b>	Waiver Policy: Council may (at it's discretion) waive the fees and charges for proponents to obtain Council data if the data is required to prepare planning proposals prior to exhibition.
			Refund Policy: Fees will generally not be refunded, however, Council may (at it's discretion) refund a certain proportion of the application fee under the following circumstances:- (i) where Council resolves not to prepare a planning proposal; or (ii) where the proponent withdraws the application prior to Council deciding whether to prepare a planning proposal.
		<b>APPLICATION FOR DCP AMENDMENT</b>	If application is withdrawn or refused, fees will not be refunded.
		<b>ADMINISTRATION FEE TO DEFER PAYMENT OF A SECTION 94A LEVY</b>	This fee is non-refundable.

## **GOODS & SERVICES TAX**

This schedule of Fees and Charges has been prepared using the best available information in relation to the impact of GST on the amounts shown and the deliberation of Government Departments and Agencies.

The legislative basis for determining GST Free Items is "A New Tax System (Goods and Services Tax) Act 1999".

If a fee shown as being subject to GST is subsequently proven not to be subject to this tax, that fee will be amended by reducing the GST component to nil. Conversely, if a fee that is shown as being not subject to GST, is subsequently proven to be subject to this tax, the fee will be increased to the extent of the GST.

Class Rulings issued by the Australian Taxation Office have changed the GST status of some of the fees and charges from 1 July 2021.

## **DISCLAIMER**

Every effort has been made to ensure the accuracy of the information contained in this document.

Prices in relation to any fee or charge that are based on the recommendations of any regulatory body or the provisions of any act or other legislation, will be amended in accordance with variations recommended or adopted by the relevant parties.

If a fee has been incorrectly shown, it will be amended to reflect the correct charge.

Enquiries about this document may be referred to our Customer Service staff on 9707 9000.